



NOTICE OF MEETING

HARINGEY STRATEGIC PARTNERSHIP BOARD

MONDAY 27 NOVEMBER 2006 AT 18.00hrs

CIVIC CENTRE, HIGH ROAD, WOOD GREEN, LONDON, N22

AGENDA

PARTNERS:

Andrew Billany, Cllr Bob Harris, Cllr Brian Haley, Cllr. George Meehan (Chair of HSP), Cllr. Isidoros Diakides, Cllr. Lorna Reith, Cllr. Nilgun Canver, Commander Simon O'Brien, David Lammy MP, Dixie-Ann Joseph, Dr Ita O'Donovan, Enid Ledgister, Faiza Rizvi, George Martin, Joanne McCartney AM, John Egbo, Lauritz Hansen-Bay, Lynne Featherstone MP, Markos Chrysostomou, Michael Jones, Mohammed Elmi, Pastor Nims Obunge, Paul Head (Vice-Chair of HSP), Prof. Norman Revell, Richard Sumray, Sharon Shoosmith, Stanley Hui, Symon Sentain, Tracey Baldwin, Walter Steel, Yolande Burgess, Youth Councillor Adam Jogee, Youth Councillor Shayan Mofitzadeh.

1. APOLOGIES AND INTRODUCTIONS

2. ITEMS OF URGENT BUSINESS:

The Chair will consider the admission of any late items of urgent business (late items will be considered under agenda Item 12 below).

3. DECLARATIONS OF INTEREST

Members must declare any personal and/or pecuniary interests with respect to agenda items and must not take part in any decision required with respect to these items.

4. MINUTES: (PAGES 1 - 14)

To approve the minutes of the Haringey Strategic Partnership meeting held on 20 June 2006 and 18 September 2006 (attached).

5. HSP REVIEW – PRESENTATION OF FINDINGS.

6. COMMUNITY STRATEGY – CONSULTATION DRAFT (ATTACHED). (PAGES 15 - 50)

7. LAA – 2ND DRAFT SUBMISSION (ATTACHED). (PAGES 51 - 154)

8. PERFORMANCE MANAGEMENT: (PAGES 155 - 212)

- (i) GOL – Annual Review update
- (ii) SSCF – first six months review
- (iii) Draft Performance Management Framework

9. NRF (ATTACHED). (PAGES 213 - 230)

10. THEME BOARD UPDATES: (PAGES 231 - 268)

The Board will receive the draft minutes of the Theme Boards, along with a short briefing on each.

11. ANY OTHER BUSINESS.

12. ITEMS OF URGENT BUSINESS:

To consider any new items admitted under Item 2 above.

13. DATES OF NEXT MEETINGS:

- 20 December 2006, 6pm
- *Date in January 2007 tbc*
- 22 March 2006, 6pm

14. FUTURE AGENDA ITEMS:

Partners should submit proposed agenda items for the next meeting (20 December 2006) to Nicolas Mattis no later than noon on 29 November 2006.

15. LIST OF HSP MEMBERSHIP 2006/7 (PAGES 269 - 270)

16. EXCLUSION OF THE PRESS AND PUBLIC:

The following item is likely to be the subject of a motion to exclude the press and public as it contains exempt information relating to the business or financial affairs of any particular person (including the Authority holding that information).

17. HARCEN (EXEMPT REPORT ATTACHED). (PAGES 271 - 276)

DR ITA O'DONOVAN
Chief Executive
London Borough of Haringey
River Park House
225 High Road
Wood Green
LONDON N22 4QH

NICOLAS MATTIS
Principal Committee Co-ordinator
Tel: 020 8489 2916
Tel: 020 8489 2660
nicolas.mattis@haringey.gov.uk
www.haringey.gov.uk

17 November 2006

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD
TUESDAY, 20 JUNE 2006**

PLEASE SEE APPENDIX ONE OF THE MINUTES FOR A LIST OF THOSE MEMBERS PRESENT AT THE MEETING.

HSP01.	<p>ELECTION OF CHAIR AND VICE-CHAIR:</p> <p>Councillor George Meehan, Leader of the Council, was elected Chair of the Haringey Strategic Partnership Board for 2006-7.</p> <p>Paul Head, of the College of North East London, was elected Vice-Chair of the Board.</p>	
HSP02.	<p>APOLOGIES AND INTRODUCTIONS:</p> <p>Apologies for absence were received from Joanne McCartney, Lynne Featherstone and Simon O'Brien, and Faiza Rizvi (HarCen). Apologies were also received from Mary Vine-Morris, who was represented by Yolande Burgess; and Tracey Baldwin, who was represented by Helen Brown. Apologies for lateness were received from Richard Sumray.</p>	
HSP03.	<p>URGENT BUSINESS:</p> <p>None received.</p>	
HSP04.	<p>DECLARATIONS OF INTEREST:</p> <p>None made</p>	
HSP05.	<p>MINUTES:</p> <p>RESOLVED:</p> <p>That the minutes of the meeting of 27th March 2006 be agreed and signed by the Chair.</p>	
HSP06.	<p>TERMS OF REFERENCE AND GOVERNANCE ARRANGEMENTS:</p> <p>The Chair requested that no further papers were to be tabled at the meeting. All papers were to be submitted to the clerk in advance of the report deadline.</p> <p>RESOLVED:</p> <p>That a review of the Terms of Office limitation statute be adopted pro-tem, subject to being investigated as part of the HSP Review specified in item eight.</p>	
HSP07.	<p>HSP ANNUAL SELF-ASSESSMENT OF PERFORMANCE 2005/6 AND IMPROVEMENT PLANNING FOR 2006/7</p> <p>We noted that the self-assessment report is part of the performance</p>	

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD
TUESDAY, 20 JUNE 2006**

	<p>management arrangements for Local Strategic Partnership's in receipt of Neighbourhood Renewal Funding. We noted that the purpose of the self-assessment is to measure Haringey's relative position in relation to the national floor targets and the performance of comparator boroughs. The Board was informed that the assessment documents were submitted to GOL pending discussion and approval at this meeting.</p> <p>We were reminded that the self-assessment includes a traffic light rating for each of the outcome areas – Education, Health, Crime Liveability, Worklessness, and Partnership Working. On the Employment/Worklessness rating, the Vice Chair suggested that the rating of Amber-Green might be over inflated at this stage notwithstanding the good progress being made in this area. We noted that a GREEN rating for the partnership overall was being proposed (up from the current rating of AMBER-GREEN) but that the actual rating was subject to further discussions with GOL at the annual review meeting in the coming weeks.</p> <p>We also noted the Improvement Plan for 2006-07 which identified and brought together the main issues for improvement across the HSP and Theme Boards.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That we receive the report 	
<p>HSP08.</p>	<p>REVIEW OF THE HSP:</p> <p>We noted the report setting out the benefits of having an external review of the Haringey Strategic Partnership Board. In light of both the Government Office for London and the Neighbourhood Renewal Unit's increasing emphasis on the need for evidence of effective Partnership working, we noted that it was important to conduct a review to highlight strengths and weaknesses as part of the self-assessment process.</p> <p>Board Members saw the review as an opportunity for the HSP to define both its rôle and its aspirations collectively.</p> <p>We noted the importance of having a robust conversation together in order to take full advantage of the proposed review.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That we receive the report. 2. That the review should consider the relationship between the theme boards and the HSP. 3. That all HSP members must participate to be involved in the review. 4. That Paul Head act on behalf of the Partnership as the client for 	

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD
TUESDAY, 20 JUNE 2006**

	the review.	
HSP09.	<p>NEIGHBOURHOOD RENEWAL FUND UPDATE:</p> <p>We received a report informing the HSP about the Neighbourhood Renewal Fund outturn for 2005/06. The report also included details of new project proposals from the Well-Being Partnership Board, for approval by the HSP.</p> <p>With regards to the Safer Neighbourhoods Policing Team, we learned that the Neighbourhood Renewal Fund had allocated a sum of money for the Wood Green Team to 'go live' ahead of schedule. Following the bringing forward of their implementation by the Metropolitan Police, we noted that this money would now used for strengthening the teams in Wood Green and other hotspots. Officers agreed to come back with a short briefing on what the money was allocated for, what is now being used for and how that contributed to the wider community safety agenda.</p> <p>Members raised concern that housing had been excluded from consideration for Neighbourhood Renewal Fund projects. Members noted that other fundinc streams were available to be fed directly into housing projects, and that linkage was maintained through the Housing Partnership Group sitting under the Well-Being Partnership Board.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That we note the final outturn as set out in the report. 2. That we approve the programme for 2006/07 3. That Officers produce a short briefing for Members on the Neighbourhood Renewal Fund money allocated for the Wood Green Safer Neighbourhoods Policing Team. 	
HSP10.	<p>DEVELOPMENT OF THE COMMUNITY STRATEGY:</p> <p>We received this report to update the HSP on the development process for the community strategy. We were also advised of the outcomes of the HSP Conference held at Alexandra Palace on 25th May.</p> <p>We received consultation material which was being used in the initial stages. We noted that Officers possessed a more detailed consultation plan should board members wish to view it. We urged Officers to incorporate the voluntary sector into future publicity for the strategy and its development.</p> <p>It was felt that all possible innovative means of engagement should be carried out in order to get a broad cross-section of the borough's voice heard. Board Members were particularly of the opinion that young people should be engaged with more effectively during the preparation period for the strategy.</p>	

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD
TUESDAY, 20 JUNE 2006**

	<p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That we note the report and overall direction of the community strategy development process. 2. That we note the feedback from the HSP conference. 3. That we note the action plan, and urge Officers to focus on a deliverable number of priorities, with mechanisms in place to feed back to the board. 4. That HAVCO, HARCEN and the NDC be included on future consultation literature, and that more attention be given to the rôle of the Voluntary Sector. 	
<p>HSP11.</p>	<p>LOCAL AREA AGREEMENT (LAA):</p> <p>We received the report consulting the HSP on the development of the Local Area Agreement (LAA).</p> <p>We noted that a draft of the LAA would be completed by September which would include information on:</p> <ul style="list-style-type: none"> - Mandatory targets - Stretch targets - Reward for achievement <p>We noted that the Council was required to select 12-14 'stretch targets' that were to be priority areas that were also achievable. We were advised that targets should not be unrealistic, as this would decrease the chances of gaining the financial reward for meeting these targets.</p> <p>A description of the process being followed would be completed by June 30th for submission to the Government Office for London (GOL), and a submission of the full draft would take place in September.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That we note the report 2. That an extra meeting of the HSP take place, to consider the draft Local Area Agreement. 3. That the HSP agrees the process laid out for the development of the Local Area Agreement. 4. That the HSP notes all other recommendations 	
<p>HSP12.</p>	<p>THEME BOARD UPDATES:</p> <p>We noted the Theme Board updates provided to Board Members, and noted that the HSP was able to flag up any specific issues which it wanted the Theme Boards to address.</p>	

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD
TUESDAY, 20 JUNE 2006**

	<p>We noted that some Theme Boards were yet to meet, and would update the HSP in due course.</p> <p>RESOLVED:</p> <p>1. That we note the Theme Board updates.</p>	
HSP13.	<p>ANY OTHER BUSINESS:</p> <p>We noted the imminent launch of the Haringey Working Together Compact, and wished it our every success.</p>	
HSP14.	<p>DATES OF NEXT MEETINGS:</p> <p>Next meeting to take place on 16 October 2006 at 6pm. An additional meeting to discuss the draft Local Area Agreement was also to take place, date and time to be determined.</p>	
HSP15.	<p>ITEMS OF URGENT BUSINESS:</p> <p>None received.</p>	
HSP16.	<p>FUTURE AGENDA ITEMS:</p> <p>Partners wishing to put forward items for a future agenda are asked to contact Nicolas Mattis, Principal Support Officer (Council) at nicolas.mattis@haringey.gov.uk</p>	

Councillor GEORGE MEEHAN

Chair, Haringey Strategic Partnership 2006/7

Date: _____

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD
TUESDAY, 20 JUNE 2006**

APPENDIX ONE

MEMBERS PRESENT AT THE MEETING

20 June 2006

AGENCY	REPRESENTATIVE
CORE/KEY AGENCIES	
Haringey Council	Cllr. George Meehan Chair of the Haringey Strategic Partnership Leader of the Council
Haringey Council	Dr Ita O'Donovan Chief Executive, Haringey Council
Haringey Council (Councillors)	Cllr Lorna Reith Deputy Leader of the Council Executive Member for Community Involvement
Haringey Council (Councillors)	Cllr Nilgun Canver Executive Member for Crime and Community Safety
Haringey Council (Councillors)	Cllr Isidoros Diakides Executive Member for Housing
Haringey Teaching Primary Care Trust	Richard Sumray Chairman, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	Helen Brown
Learning & Skills Council	Yolande Burgess, Lindsay Bates
College of North East London (CoNEL)	Paul Head Principal, CoNEL
Middlesex University	Professor Norman Revell
Registered Social Landlord	Neil Mawson Director, Metropolitan Housing Trust
New Deal for Communities (NDC)	Symon Sentain

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD
TUESDAY, 20 JUNE 2006**

COMMUNITY & VOLUNTARY SECTORS	
Faith Groups	Pastor Nims Obunge Chief Executive, Haringey Peace Alliance
Haringey Community Empowerment Network (HarCEN)	Lauritz Hansen-Bay
HSP THEMATIC BOARDS	
Children and Young People's Strategic Partnership Board (CYPSPB)	Sharon Shoemith CYPSPB representative to the HSP
Better Places Partnership (BPP)	Cllr Brian Haley BPP representative to the HSP
Well Being Partnership (WBP)	Anne Bristow WBP representative to the HSP
OBSERVERS	
Government Office for London	Jo Gordon, Shaun Rogan
Audit Commission	Jackie Barry-Purssel Sophia Looney
ALSO PRESENT	
Haringey Council	David Hennings
Haringey Council	Justin Holliday
Haringey Association of Voluntary and Community Organisations (HAVCO)	Pamela Pemberton
Haringey Council	Mary Connolly
Haringey Council	Janice Robinson
Haringey Council	Nilam Popat
Haringey Council	Marcelle Fletcher
Haringey Council	Zena Brebazon
Haringey Council	Jeremy Williams

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haringey strategic partnership

haringey's local strategic partnership board

For a large print copy, please call 020 8489 2916

HARINGEY STRATEGIC PARTNERSHIP BOARD: *LAA WORKSHOP*

MONDAY 18 SEPTEMBER 2006 at 18:15hrs

RIVER PARK HOUSE, 225 HIGH ROAD WOOD GREEN, LONDON N22

DRAFT MINUTES

PLEASE SEE APPENDIX ONE OF THE MINUTES FOR A LIST OF THOSE MEMBERS PRESENT AT THE MEETING.

1. **APOLOGIES** (Agenda Item 1):

Apologies were received from the following partners:

Haringey Council (Councillors)	Cllr Nilgun Canver Executive Member for Crime and Community Safety
Haringey Council (Councillors)	Cllr Gideon Bull Observer
Member of the Greater London Authority	Joanne McCartney, AM Greater London Authority Member for Haringey and Enfield
Metropolitan Police	Simon O'Brien Police Borough Commander
Middlesex University	Prof. Norman Revell Pro Vice-Chancellor and Director of Development
Member of Parliament	Lynne Featherstone, MP Member of Parliament for Hornsey and Wood Green
Haringey Teaching Primary Care Trust	Tracey Baldwin Chief Executive, Haringey Teaching Primary Care Trust (REPRESENTED BY DR ANN-MARIE CONNOLLY)
Member of Parliament	David Lammy, MP Member of Parliament for Tottenham
Homes for Haringey (ALMO)	Michael Jones Chair of Homes for Haringey Board

2. **UPDATE ON THE DEVELOPMENT OF THE SUSTAINABLE COMMUNITY**
(Agenda Item 2):

David Hennings, Assistant Chief Executive (Strategy), updated the Partnership on the development of the Sustainable Community Strategy by running through the key

issues and emerging themes that had arisen from the consultation methods used by the Council over the past couple of months. The key issues were:

- How can the *partnership* better address the key challenges facing Haringey
- How can we increase confidence in Haringey
- How can we increase social capital and the empowerment and engagement of local people
- Must meet the challenge of climate and environmental change

The emerging themes were:

- Haringey's diversity and cultural mix is one of the best things about Haringey
- Crime and bad behaviour - major concerns.
- A sense of aspiration – Haringey must be and look better
- Shopping – “good” but people want more and better
- Transport – “good” but more and better
- Open space “very good” but protect and improve
- Services – “have improved” but hold onto and continue that improvement
- The importance of and desire to see more arts/cultural events
- A desire of greater prosperity and economic vitality
- A desire to tackle wider environmental concerns

The Board heard that there were some newly emerging themes, but not an abrupt change with the last community strategy. And the emerging priorities stemming from the consultation were:

- Increasing economic vitality and improving the built environment
- Improving life chances for all
- Being the greenest borough
- A safer borough
- Community focused quality public services

The Board was informed of the ongoing process in terms of renewing the community strategy and that it would be asked to set direction and priorities at its October meeting. In November/December the first draft of the Strategy would be ready ahead of final approval by all partners in March 2007.

3. LOCAL AREA AGREEMENT (FIRST DRAFT REPORT)(Agenda Item 3):

David Hennings introduced this item by stating that four overarching themes were being proposed for the Haringey LAA. These were:

1. Economic vitality and prosperity (worklessness)
2. A focus on young people aged 14-24 (transition from teenage to adult)
3. Targeted approach to areas and communities in greatest need
4. Increasing community participation (“Responsible Citizens” and volunteering)

Having been presented with the four themes, there followed a discussion on certain issues arising from them including the perceived lack of detail over the actual meanings of the phrases used, the focuses highlighted, and sense in which the themes

would create services that were needed. However, the Board heard that the LAA at this stage was not a total statement of intent by the Council, but that it was a contract between the local authority (in partnership with its communities/agents) and the government and that focus needed to be on the broad contractual issues that will give services general direction for improvement by local arrangement.

The Board also heard that the LAA would not provide instant cash and that it would be useful for instigating wider actions in order to address and solve local issues. That much of the four overarching themes were wide-ranging and dealt with many strands would strengthen the LAA at this stage. However, the Board heard that the themes should emphasis more in terms of positive action – and that targets and initiatives to promote *independence* and *choice* were ideal.

Carol Pattison, Interim Head of Policy and Partnerships, introduced a list of stretch targets that had been drawn from the thematic partnerships. The Board was asked to consider the list presented to them with a view to reducing it to fourteen targets of which two would be reserve targets. This process of reduction would be by negotiations with partners and between the Government Office for London (GOL).

The Board discussed at length a number of targets on the list, highlighting that one or two initiatives/projects could be considered that would fit into a range of stretch targets (such as *Healthy Kids* or the *2012 Volunteer Programme*). This would also ensure that initiatives improved whole lives rather than individual factors. There was a discussion on deliverability of initiatives and the complimentary nature of initiatives to each other. This would also go some way in reaching and agreeing the 14 stretch targets. There was concern that none of the targets listed mentioned Safer Neighbourhoods scheme as this was considered to be an overarching initiative. In terms of a volunteering target, the Board heard that this should affect all groups.

The Board talked about the measurability and risks of the targets and heard that a process of testing measurability was in place and that guidelines existed in order to assist in the delivery of targets to ensure risk assessment is undertaken and that robustness is achieved. GOL would agree these in due course. It was suggested that a number of the Economic Development block stretch targets could be bundled together in order to risk assess more efficiently and effectively. The Board heard that the process of achieving actual targets would be considered at length in future drafts of the LAA when negotiations and risk assessments would also take place. It also heard about the importance looking beyond the targets and the contract with government and thinking of the impacts that can be picked up in the sustainable community strategy. In addition, it was highlighted that the draft LAA was not at the advanced stage yet of how to align resources with targets and that this would form future elements of the development of the LAA.

The Board discussed to desire to align partner agency with direct responsibility for delivering on certain targets (such as reduction in robbery) and that consideration of where partners could contribute to each of the targets would be needed.

RESOLVED:

That the overarching themes and stretch targets listed on pages 21 – 23 of the Assistant Chief Executive (Strategy) Report be accepted (subject to amendments to codify which targets partners could contribute to) and officers submit to GOL and negotiate accordingly. Also, the HSP receives a report, at a future meeting, on the stretch targets agreed with GOL.

Carol Pattison presented to the Board the list of Enabling Measures as follows:

1. Sub-regional approach to accessing DWP/JCP+ re worklessness
2. Flexibility around benefits for people entering employment
3. Flexibility around 16 hour rule for work placements
4. Regional Partnership to access benefits of 2012 and Thames gateway
5. Consistency of performance measures
6. Recycling money restrictions
7. Capital and revenue restrictions on SSCF
8. Carry forward of YOS budget
9. Increasing reporting versus reducing overall recorded crime
10. Top Slice of Block Pooled funding

These measures would be submitted to GOL on 29 September 2006, and the Board heard that the style of approach in terms of negotiating with government would need to be assertive and pro-active and this should be reflected when submitted.

There was a brief discussion over the clarity of some of the Measures listed including payments to people volunteering which was an enabling issue, and help for people in temporary accommodation and benefit take-up. Consideration needed on these matters.

RESOLVED:

That Councillor George Meehan, Chair, and Paul Head, Vice-Chair, agree the final Enabling Measures before submitting to GOL.

The meeting ended at 20:15 hours.

DATES OF NEXT MEETINGS:

The date of the next HSP meeting is 6pm, Monday 16 October 2006 (Civic Centre Chamber). This meeting will be to look at the Community Strategy.

In order to transact further business of the HSP there will be an extraordinary meeting of the Board on **Monday 27 November 2006 at 6:30pm (venue tbc).**

FUTURE AGENDA ITEMS: Partners wishing to put forward items for a future agenda are asked to contact Nicolas Mattis, Principal Support Officer (Council) at: nicolas.mattis@haringey.gov.uk

Councillor GEORGE MEEHAN
Chair, Haringey Strategic Partnership 2006/7

Date: _____

APPENDIX ONE

MEMBERS PRESENT AT THE MEETING

18 September 2006

AGENCY	REPRESENTATIVE
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Haringey Teaching Primary Care Trust	(DR ANN-MARIE CONNOLLY)
Learning & Skills Council (London North)	Yolande Burgess
College of North East London (CoNEL)	Paul Head Principal, CoNEL
Registered Social Landlord	Neil Mawson
COMMUNITY & VOLUNTARY SECTORS	
New Deal for Communities (NDC)	Symon Sentaine / Lorne Horsford
Haringey Council (Councillor)	Cllr. Isidoros Diakides Executive Member for Housing
Haringey Council (Councillor)	Cllr. Lorna Reith Executive Member for Community Involvement
Faith Groups	Pastor Nims Obunge Chief Executive
Haringey Community Empowerment Network (HarCEN)	Faiza Rizvi
Haringey Community Empowerment Network (HarCEN)	Lauritz Hansen-Bay
Haringey Association of Voluntary and Community Organisations (HAVCO)	Markos Chrysostomou
HSP THEMATIC BOARDS	
Children and Young People's Strategic Partnership Board (CYPSPB)	Sharon Shoesmith
Better Places Partnership (BPP)	Cllr Brian Haley
Haringey Well-Being Partnership Board (HWBPB)	Anne Bristow
MPs and GLA	



Report of David Hennings, Assistant Chief Executive, Strategy, Haringey Council

Haringey Strategic Partnership

27th November 2006

Subject: Shaping the Future. Draft Sustainable Community Strategy for consultation

Report Author: Janice Robinson. Sustainable community Strategy Project Manager

1. Purpose

1.1 To present Shaping the Future – the draft sustainable community strategy for consultation.

2. Summary

2.1 The draft strategy is now out for consultation until 5th January 2007. HSP members should provide comments on this document no later than this date. Following this period of consultation, a final draft will be drawn up and sent out in late January for final consultation. This phase of the consultation will be limited mainly to the Partnership, the council Executive and other key stakeholders. This consultation process will end on 5th February 2007. The HSP will formally consider the strategy at the their meeting on 22nd March 2007.

2.2 The draft has been posted onto Haringey's website and is being sent out to all relevant partners, organisations, agencies and stakeholders. Special formats are being provided and translated summaries can be requested

3. Recommendations

3.1 HSP members should ensure that their organisations consider this draft strategy and that comments are forwarded by the deadline set out above.

4. Background Information

4.1 For further information please contact Janice Robinson.
Janice.robinson@haringey.gov.uk. 0208 489 2613

5. Analysis

5.1 This draft has been drawn up after wide consultation and direction from a steering group formed by the HSP. It focuses on the opportunities for Haringey as well as the challenges and attempts to set out a longer term vision for the borough. It should be noted that between now and the final draft for approval, there will need to be a focus on the development of the action plans to support and deliver the strategy.

6. Implications

This is a draft document. The final agreed version will become the new overarching strategy for the borough.

7. Conclusions

7.1 HSP members should ensure that they engage with this process of consultation to ensure that the final document is ambitious but relevant and achievable.

Haringey

Shaping the future



DRAFT

A Vision for Haringey

The Sustainable Community Strategy
Haringey Strategic Partnership

What is this consultation?

This is the draft of the Sustainable Community Strategy 2007-16. This document has been designed to stimulate comment and discussion that will inform the content of the final agreed strategy.

Process and timescales

This draft of the Sustainable Community Strategy will be out for consultation in November until the end of the first week in January 2007. It will go before full Council on 19th March and the Haringey Strategic Partnership for final approval on 22nd March. Publication of the final strategy is scheduled for April 2007.

We want to hear your views on this document - how you can respond

Throughout this document you will be asked a number of questions. For those able to, it is preferable to respond through the email link. You can find this on

www.haringey.gov.uk/draft_sustainable_community_strategy_2007_2016.htm

For those of you unable to use the email system you should provide comments on a hard copy and post them back to Rachel Pugh, Policy & Partnerships, 7th Floor River Park House, High Road, Wood Green, N22 telephone 020 8489 2967.

Please ensure you provide us with the following information when you respond: _____

- Your name
- The name of your organisation (if any)
- Your position/role within this organisation
- Your address
- Your phone number
- Your e mail address
- Date you completed this consultation

Responses should be back with us by 9am Friday 5th January 2007.

Other formats

This draft strategy is available in a summary format on request in community languages, Braille, on tape, in large print and in a format accessible to people with learning disabilities. Those requiring further assistance, special formats or further information on the consultation should also contact Rachel Pugh.

For further information

To receive further information on the policies and content of the sustainable community strategy for Haringey, you can contact the Project Manager Janice Robinson on Janice.robinson@haringey.gov.uk

Contents

- 2 About this consultation
- 6 Letter from the Councillor George Meehan, Chair of the Haringey Strategic Partnership & Council Leader
- 8 The priorities in this draft strategy
- 9 A vision for Haringey – what’s your vision for Haringey?
- 9 Why a Sustainable Community Strategy and what should the final agreed document be called?
- 9 What is the Haringey Strategic Partnership?
- 10 The quality of life in Haringey
- 10 Achieving a better quality of life
- 10 Working with others and making the case for Haringey
- 11 Our key principles and values
- 12 Why did we choose these priorities?
- 14 Introduction
 - Haringey: the future, the people and the place
 - Haringey: cherish and improve
 - Haringey: funding for change
- 16 The priorities – Your chance to comment
 - A good place for people
 - Haringey will:
 - have an environmentally sustainable future
 - have economic vitality and prosperity shared by all
 - be safer for all
 - have healthier people with a better quality of life
 - be people focused

- 29 Have we got it right?
- 30 Membership of Haringey Strategic Partnership

Haringey – shaping the future

Introduction from the Chair of the Haringey Strategic Partnership, Councillor George Meehan, Leader of Haringey Council

Dear Resident or Partner,

This draft 'Shaping the future' maps the course we want to take to improve the quality of life for those who live, work or come to Haringey.

Our Community Strategy 2002-7 helped guide the borough to notable success. Working with other local agencies, Haringey Council has now been awarded a fantastic three star rating by central government, meaning we are operating extremely well and providing good services to our residents. We are also proud to say that:

- Seven of Haringey's parks have been awarded the Green Flag of excellence
- We are investing £178 million in our schools (a new secondary school and sixth form are due for completion in the coming years)
- Educational achievement is continuing to rise and all of the borough's young people are getting better GCSE results
- Our streets are cleaner and rubbish and refuse is collected efficiently
- We have built state of the art gyms in our leisure centres, including a dedicated gym for children
- We have transformed our libraries into award winning centres of learning, leisure and business
- Relations with our cosmopolitan and diverse communities and faith groups are good and getting even better, events such as Peace Week really bring the borough together
- We have Safer Neighbourhood Teams in every ward working to reduce crime further

We want to get even better and this document will guide us and keep us - along with all members of the Haringey Strategic Partnership (HSP) - on track over the next decade.

We all know that little can be achieved without different agencies and service providers putting their heads and talents together to come up with workable, long term answers to some of Haringey's embedded challenges. So, the Haringey Strategic Partnership, which includes the council, police, health services, faith groups, the Peace Alliance and other voluntary and community organisations working together, has noted residents' concerns and addressed them in this strategy.

This document illustrates what we want our borough to be like in 2016; identifying our priorities and the things we must do to make the vision a reality. We want to bring prosperity, success, safety and security to all Haringey's people through first class services which meet the challenges of the 21st century.

Please read this document and share your comments with us.

For my part, I pledge to use my influence as Leader of Haringey Council and Chair of the Haringey Strategic Partnership to help clear the way for innovation, enthusiasm and expertise to flourish in pursuit of Haringey's future.

Thank you all who have come with us so far, please stay the course, lend us your ears and your energy, to see this through.

Yours sincerely,

A handwritten signature in black ink that reads "George Meehan". The signature is written in a cursive style. To the right of the signature, there is a vertical red line.

Cllr George Meehan
Leader Haringey Council
Chair of the Haringey Strategic Partnership

The priorities in this draft strategy

- A good place for people

Haringey will:

- have an environmentally sustainable future
- have economic vitality and prosperity shared by all
- be safer for all
- have healthier people with a better quality of life
- be people focused

You can tell us whether these are the right priorities for Haringey towards the end of this document on page 29.

Haringey 2016 our vision

"A place people talk about proudly and where they want to be"

Question

What do you think our vision for Haringey should be?

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Why a Sustainable Community Strategy?

Every Council is expected to lead, in partnership, the development of a sustainable community strategy. The purpose of the strategy is to improve, extend and sustain the opportunities and quality of life for those who live, work or come to Haringey. The strategy looks at the short, medium and longer term ambitions for the borough and its people. Leading on from the consultation we undertook, this draft has been called "shaping the future"

Question

What do you think the final agreed strategy should be called?

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What is the Haringey Strategic Partnership?

The Haringey Strategic Partnership (HSP or Partnership) is a partnership of the main agencies and organisations working in the borough and the Sustainable Community Strategy belongs to the Partnership. The Partnership includes the Council, the Police, the College for North East London, major Housing Associations and Homes for Haringey, the voluntary and community sector and the Primary Care Trust amongst many other partners. You can find a full list of partners at the end of this draft strategy. A primary purpose of the partnership is to address those issues that cannot be tackled by one agency in isolation. Examples of this are improvements to transport and programmes to tackle community safety. This draft strategy is an ambitious one and together with our citizens it will require the HSP to play a more prominent role in shaping and improving the quality of life and future prospects for Haringey. To find out more about the partnership visit http://harinet.haringey.gov.uk/index/community_and_leisure/haringeypartners.htm You will find a list of all the partners at the back of this document.

Quality of life

The aim of this strategy is to improve the quality of life for everyone in Haringey. There are various ways we can measure the quality of life e.g. air quality, life expectancy, income levels, unemployment, the quality of our parks and open spaces and levels of crime, value for money and access to services and other facilities. Over the course of this consultation we will be establishing a way of assessing the quality of life across the borough. Once set up it will be managed and measured through the Haringey Strategic Partnership.

Question

What things would you like to see included in helping to measure the quality of life in Haringey?

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Achieving a better quality of life

This is an ambitious document that sets out aspirations for the people of Haringey. During the course of this consultation and over the following months, plans to implement the strategy over the short, medium and long term will be developed. These will be monitored and managed through the HSP. We are keen for the measurements of success to be locally focused and locally accountable.

We also work hard to ensure that our partnership work with Government attracts the best for Haringey. Our elected representatives are well connected to communities, local agencies and organisations and are best placed to know what is important for Haringey. In view of this, the council together with its partners is in negotiation with Government to address some of Haringey’s most fundamental concerns through the Local Area Agreement process described on page 13.

Working with others and making the case for Haringey

Haringey is not an island. It is imperative that we work with others to meet the challenges contained in the strategy. We engage with, for example, Transport for London, neighbouring boroughs, regional agencies and councils involved in larger scale projects, like the Olympics and the proposals for the Upper Lee Valley.

Our key principles and values

The following key principles and values underpin all the activity and aspirations contained within the strategy.

What we do now should have lasting benefits for existing and new communities.

- To put in place the conditions that help everyone reach their full potential
- No one should face discrimination or disadvantage because of their background, who they are or where they live
- Change should benefit existing and new communities, across the borough
- We value our diversity and want contact across the generations, cultures and neighbourhoods
- We cherish and preserve what is best about our heritage and shared experience and develop what needs to change
- We will promote value for money and financial stability in the major institutions and agencies in the borough and the sub region
- Haringey plays an ambitious role in the life of the capital and the wider region
- There is transparent and open governance of the borough's agencies and institutions
- We want to build mixed communities where different people live in the same neighbourhoods, sharing schools and other facilities
- We champion informed choice and independence
- There is opportunity for people to influence and be involved

The priorities in this draft strategy

- A good place for people

Haringey will:

- have an environmentally sustainable future
- have economic vitality and prosperity shared by all
- be safer for all
- have healthier people with a better quality of life
- be people focused

Why we have chosen the priorities and ambitions in this draft strategy?

What you told us

We would like to thank all of you took part in the 'Have your Say Haringey – shape the future' consultation that took place over the summer and autumn of 2006. Over 1,100 of you and over 23 different groups took part. Shown below are the key themes and issues that you brought to our attention. You told us:

One of the best things about the borough is the people.

You told us that what you like about Haringey are:

- the mix of cultures, the diversity and the vibrant atmosphere
- the cherished green spaces
- the shopping facilities which you want expanding
- the good transport links locally and those to central London
- the number and vitality of cultural and arts events

You told us that what would make Haringey a better place to live would be:

- Lower crime and a greater feeling of safety
- More jobs and more provision for young people
- A cleaner and tidier borough
- Improved recycling
- Improved shopping facilities

A huge number of you noted improvements in public services, particularly in street cleaning and refuse services and in education. You said you wanted this improvement to

continue and for more people to get the opportunity to share the good fortune of the borough and the south east.

We spoke to a wide range of people and groups. We value everything you told us. This will be used to develop the actions plans that will accompany the final strategy and it will also be used to inform other work that the Partnership undertakes.

Other factors that have helped shape this strategy

- The considerations of the Haringey Strategic Partnership
- The considerations of your elected council representatives

We must also take account of what we know about the borough and the wider world, the emerging trends and how they will affect us, such as:

- Population projections and other relevant forecasts such as economic growth and employment levels
- Prosperity and deprivation and people's quality of health
- The external world. For example the role of the Mayor of London and the Greater London Authority and the wider agenda for the improvement of places and public service
- The impact of climate change and the need to adopt environmentally sustainable policies
- The Local Area Agreement (LAA). This is an agreement between Haringey Council the HSP and the government. It focuses on some of the biggest issues the borough faces such as crime and worklessness. This agreement has also been developed by the Partnership and it contains a large part of the activity underpinning this strategy. You can find out more about the LAA by visiting:
http://www.haringey.gov.uk/index/council/strategiesandpolicies/local_area_agreement.htm

Staying the same is not an option. Factors such as population change, developments in the London economy and jobs market and adjustments in public expenditure will all affect us. For example we know that Haringey has very high levels of unemployment and current forecasts predict that the economy in Haringey will grow at a somewhat slower rate than other parts of London.

These last two factors have helped form three major strands in this strategy, the need to:

- encourage people into employment and build our skills base,
- encourage the growth of businesses with long term futures
- create jobs and opportunities in new and developing industries like the creative sector

Other pressures are the need to tackle climate change and global warming, address homelessness pressures and challenge social exclusion. These issues are addressed further in the strategy.

Introduction

Haringey: the future, the people and the place

Haringey is an amazing place. We are a cosmopolitan borough of old and new communities with over 160 languages spoken. It has a diverse population and a diverse landscape, embracing the Edwardian sweep of Muswell Hill, the colourful spectacle of Harringay Green Lanes, the panoramic hill top views from Alexandra Place and the wide vistas of Tottenham Marshes and the River Lee.

We want to promote the distinctiveness and uniqueness of our harmonious and varied communities to the world outside. We want to open up our under utilised areas, publicise Haringey to others so that they can identify opportunities for collaboration and reasons to invest in Haringey. We want to attract investment to help transform the borough and improve the places where we live, work and spend time.

While celebrating diversity, we also want a cohesive borough, with people from all areas sharing the same spaces, facilities and schools. Haringey's diversity will continue to be a motor for innovation and we will value and promote that which we hold in common. Haringey is a tolerant and welcoming borough. People will meet and share across the cultures, the localities and across the generations.

We will need improved transport between Haringey's different 'villages' and neighbourhoods, facilities and services. Better connections with other parts of London and strategic points in the country such as Stansted and the Eurostar at Kings Cross. We must use our proximity and connections to the 2012 Olympics in Stratford to gain benefit for Haringey.

Haringey is 30 minutes from anywhere! Haringey will be the place to be!

Haringey will be people focused. We want people to have greater opportunity to make a success of their lives and benefit from the prosperity of London and the wider region. Services will continue to improve and will be easier to access and be of the highest quality. The borough's facilities and cultural opportunities will be simpler to get to through improved transport, better communications and effective technology. People should be at the heart of change, we will promote civic participation and communities will see clear benefits from development. We want to see a dynamic and engaged voluntary and community sector to help bring about improvement and secure success. We will use resources wisely to secure long term improvement and stability.

Haringey: cherish and improve

- We will cherish what is valued and develop what needs to change
 - **Alexandra Palace** the jewel in Haringey's crown will be developed to enable its independence and protect the long term future of both the Palace and the Park
 - **Wood Green** – we want the shopping centre to be even better, attracting shoppers from all over north London
 - **Haringey Heartlands** – millions of pounds of investment will mean more homes, jobs and a school on Wood Green's doorstep
 - We want **Tottenham Hale** to be a place where people want to live, work and play, offering a gateway to the open space of the **Upper Lee Valley**, with better integrated transport including roads, buses and rail networks
 - **Tottenham Town Hall**, with its historic façade alongside the **Bernie Grant Arts Centre** will bring more art and culture to Tottenham
 - **Tottenham High Road** improvements will protect its heritage and character and bring long term changes to benefit local people and businesses and attract visitors
 - **Hornsey Town Hall** A new future which ensures it is the centrepiece of Crouch End and provides real community benefits

Haringey: funding for change

Physical and structural changes will attract further investment, jobs and opportunity for residents. Current proposals for regeneration in Haringey include private sector investment of £1 billion.

Our priorities

- A good place for people

Haringey will:

- have an environmentally sustainable future
- have economic vitality and prosperity shared by all
- be safer for all
- have healthier people with a better quality of life
- be people focused

The priorities for the draft strategy are set out over pages 17 to 28. You have an opportunity at the end of each section to comment.

A good place for people

Why does this matter?

- You told us you were ambitious for the borough and its people
- You said one of the best things about Haringey was the diversity of its people
- You enjoy shopping and want this to improve
- You value the good north/south transport links but think cross borough travel is tricky
- All of Haringey's people must be able to access all of Haringey's opportunities and advantages
- Land and open space are scarce resources we should use it effectively and to the advantage of local communities
- You recognised that Haringey was cleaner and tidier and wanted this to be sustained
- A green and cared for environment increases our sense of wellbeing and pride in where we live and work
- Our communities share the same spaces, facilities and schools

"A truly cosmopolitan borough where people of diverse communities live and work in harmony"

"It should be a place that people want to live in and talk about proudly"

"A place where people from all backgrounds can live, work and enjoy themselves"

"A safe, clean, harmonious and aspirational place where there is an excellent quality of life".

"It should be a place that people want to live in and talk about proudly"

"A place where people take more pride in their surroundings"

"A clean and pleasant place to live in and visit"

What we want

- A place where people want to live, work, spend time and invest in
- People to take pride in their environment
- The Lee Valley to offer opportunity for jobs and investment, creating facilities and open space that can be used by all
- To cherish and preserve our heritage protecting the long term future of special places like Highgate Wood and Alexandra Palace and for our open spaces and environment to get even better
- New and improved buildings and spaces of architectural merit that the community enjoy and love
- To value our diversity and value and promote which we hold in common
- To maintain and extend excellent community relations, widening understanding

How will we do it?

- Improve Haringey’s transport connections across the borough as well as to areas of employment and opportunity
- Work with business and local people to enhance the shopping experience and choices
- Open up under utilised areas like the Lee Valley
- Expand leisure provision and maximise access to open space, creating more award winning parks and open spaces
- Continue with the Better Haringey campaign for a cleaner, greener borough
- Promote the borough, emphasising its strategic location, vibrant localities and excellent facilities
- Promote the arts and culture
- Improve building design and standards across Haringey
- Continue with initiatives that promote cohesion and understanding, drawing together our older, newer, migrant, asylum seeker and refugee communities
- Support local communities, the faith and voluntary sectors and continue to work with and respect our diverse communities

Questions

What should be done to ensure that new development improves the environment and brings long term benefits to the community?

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What could be done to improve the connections across the borough and with other areas?

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An environmentally sustainable future

Why does this matter?

- Climate change is an immediate and long term threat to our way of life
- You told us you wanted to see greater efforts to recycle
- We do not have unlimited resources, we should use less and recycle more
- Energy and water costs are likely to increase and reducing use and conservation will become critical to achieving value for money
- Air quality and road congestion impact upon our quality of life and our wellbeing
- Many of our homes are too cold and costly to heat

"the greenest borough in London with the best recycling facilities and a community that cares about their environment"

"clean, comfortable, happy"

"A caring multicultural community who are tackling global issues such as environmental degradation and poverty"

What we want

- To be the greenest borough in London
- To tackle the effects of global warming and climate change
- Improve the quality of the natural environment for all
- Manage our environmental resources more efficiently
- Improve and promote sustainable transportation

How will we do it?

- Raise the awareness and involvement of local people and businesses in protecting their natural environment
- Draw in all major partners to adopt common policies that respond to the threat of climate change and the need to better manage all resources
- Support London-wide, national and global initiatives to tackle climate change, improve environmental quality and protect biodiversity
- Increase home energy efficiency, encourage the development of 'green' homes
- Work more with schools to develop a 'green generation' of young people
- Build on the successes of the Better Haringey campaign to continue to improve the environment
- Encourage and increase recycling across the borough
- Promote the use of public and greener transport, walking and cycling
- Create and promote a network of cycle lanes and secure bike parks where they are needed
- Plant 1000 trees by 2010
- Encourage communities to come up with new creative ideas to protect the environment

Questions

What further steps do you think can be taken that will lessen our impact on climate change?

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What can be done to encourage a greater sense of concern with and pride in our environment?

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Economic vitality and prosperity shared by all

Why does this matter?

- Too many people, especially children and older people suffer the effects of low income and poverty
- Unemployment and low expectations have left some of the community disempowered and socially excluded
- Haringey's residents should share the fruits of London's prosperity

"more entrepreneurial to generate wealth and opportunity"

"an economically strong and prosperous borough"

"tackle poverty and social exclusion, ensuring everyone benefits from change"

What we want to see

- A borough where no one is disadvantaged by where they live or who they are
- Haringey's already prosperous areas continue to flourish
- The conditions for success spread across the whole borough
- The potential of under utilised areas unlocked and used for the benefit of all
- More people engaged in employment, training and education
- The borough's strategic location championed and used to increase inward investment
- A strong creative and cultural industry which is a key part of Haringey's 'unique selling point'
- People encouraged and supported into playing their part in this success by improving life and job skills
- Haringey's diverse and entrepreneurial population creating robust markets for their goods and services

How will we do it?

- Work with business through initiatives like the City Growth Strategy to encourage enterprise and foster effective networks for businesses with real growth potential
- Create long term employment opportunities for the whole borough and target employment initiatives at those who find it hard to get work or training such as the guaranteed job interview scheme
- Provide business with clear openings and opportunities for collaboration and investment
- Target anti-poverty, debt reduction and social inclusion initiatives on those who need it
- Improve results in schools and colleges and encourage more targeted skills training to help create a workforce that meets the needs of London's businesses
- Build more mixed use communities where people enjoy living, working and spending time

Questions

How can all the people of Haringey start to enjoy a greater share of the region's wealth?

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Are these the right activities to encourage greater prosperity for all Haringey's residents?

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Be safer for all

Why does this matter?

- Crime is your greatest concern
- You want people to take greater pride in and responsibility for their neighbourhoods
- Fear of crime diminishes the quality of life, particularly for vulnerable groups and undermines confidence in the area
- Too many young people are victims of crime and perpetrators of crime
- A lot of crime is linked to drug and substance abuse
- Road casualties are too high – our streets should be safer, especially for children

"a positive place to live with safe open places and people taking pride in property and public spaces"

"a peaceful place where children can be without fear of being bullied, robbed or hit by a car"

"good community cohesion with people respecting each other and their environment"

What we want to see

- Less crime across the borough and communities where people feel safe and secure
- More social responsibility, obligation and co-operation
- Crime prevention and parental input to stop young people committing and falling into criminal and anti-social behaviour
- Increased provision to tackle drug and alcohol abuse and lessen its criminal impact
- Well designed spaces and transport that feel safe and welcoming

How will we do it?

- Provide better victim support
- Understand how people feel and provide information and services that make them feel safer and reduces crime
- Work to promote mutual respect and work with community organisations
- A greater emphasis upon stopping re-offending
- Greater education around the effects of drug and alcohol abuse
- Provide support networks to encourage greater parental involvement
- Providing earlier mental health intervention
- Introduce more traffic calming and road safety education

Questions

How can the borough be made to feel safer?

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What else can be done to stop people falling into criminal activity?

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Healthier people with a better quality of life

Why does this matter?

- The impact and cost of poor health and low skills have massive effects on individuals, families, businesses, public services and the wider economy
- Life expectancy in Haringey is too low
- Infant mortality in Haringey is too high
- Children in care do less well than children in families
- Older people have said that they need more suitable provision
- Poor housing affects health and wellbeing

"you should help people to look after themselves and provide excellent support for those who can't"

"Listen to the needs of young people"

"a borough that looks after its elderly"

What we want

- Health and wellbeing measurably improved across the borough
- A no smoking Haringey
- People supported to make healthy lifestyle choices for themselves and their families
- A greater emphasis upon keeping children healthy and fit
- Less deprivation meaning fewer residents needing to access care and services
- Better essential services and consumer control over the type and quality of services on offer
- A caring borough providing high quality care to those who need it
- More emphasis on maintaining and extending independent living
- Even better school exam results across the borough
- A reduction in teenage pregnancies
- All wellbeing advances to reach vulnerable children and those in care
- Recognition of the value of younger and older people in helping shape provision
- Homelessness and its aftermath reduced through prevention and early, supportive intervention
- Public and private goods, services and facilities adapted to support healthy living
- Environmental improvements in building design, traffic management, congestion and public transport
- More affordable housing and community benefits from development

How will we do it?

- Promote healthy lifestyles, encouraging
 - physical activity,
 - better diets
 - no smoking
- Target initiatives to schools, individuals especially those at risk, communities, employers and businesses including supermarkets, pubs, restaurants and takeaways
- Focus health services on vulnerable groups such as young mothers and young mothers to be, older people and those with physical disabilities or poor mental health
- Support people so they can better manage their health conditions
- Modernise primary care, creating world class services and standards
- Give support and recognition to the work of carers
- Provide earlier mental health intervention to avoid hospital admissions
- Use the Olympics to encourage sports and outdoor activity
- Use the Building Schools for the Future programme to provide schools fit for the 21st century
- Children’s centres will provide a focus for early intervention, prevention and education
- More support and education for parents to enhance child welfare
- Give voice to the concerns of all young people, especially vulnerable and looked after children
- Address the isolation of older people and vulnerable people through more opportunities for socialising and learning
- Build more affordable homes and make existing homes decent, energy efficient and tackle fuel poverty

Questions

What can be done to help people make easy healthy lifestyle choices?

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How can the major agencies better combine their efforts to improve health?

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Be people focused

Why does this matter?

- Good quality easily accessible services are an essential ingredient in improving quality of life
- Services and facilities should be influenced by the people who use them if they are to meet need and expectation
- Involving customers strengthens basis for active citizenship and civic pride
- Limited public resources means good management and value for money are crucial. Poorly designed services are wasteful
- Community participation helps people gain valuable skills and experience and it brings communities and generations together

"where people can make the right choices and are able to take responsibility"

What we want

- People to be treated with decency and fairness and put at the centre of service design
- The provision of goods and services to be of a high standard across the public, independent and private sectors
- High quality support for those in the most need with services provided by those able to offer the very best provision
- People to have much greater control over the type of services they receive
- To ensure easier access to services and information by the innovative use of technology, buildings and other facilities
- Empowered active citizens, young to old, to have more say in service provision and the policy decisions we take
- Volunteering and community work to be a rite of passage for young people and a long term commitment for many
- Older people to use volunteering to keep active, to utilise their expertise to and engage with younger people

How will we do it?

- Have a shared customer charter, ensuring that services and facilities meet local needs
- Provide locally responsive services that draw in the right partners and organisations to deliver what is needed and expected
- Give people more say over their care through greater use of direct payments, support and advocacy
- Utilise technology to make it easier and cheaper to find and use services
- Provide better and more timely information to enable people to make the right decisions
- Achieve value for money by effective service planning

- Draw in private sector investment
- Encourage and develop ways into volunteering
- Communities should be expected to easily raise important local issues with their councillors

Questions

How can we get value for money and improve services for those who need them most?

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How can we ensure that the whole community in Haringey enjoy facilities and receive goods and services that are of a consistently high quality?

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Is there any innovation that could be used to better involve people in influencing their services?

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What role do you see for volunteering and how can we best develop civic participation and volunteering amongst the community?

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Have we got it right?

Question

Do you think we have chosen the right priorities for Haringey? Would you choose anything different?

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What else do you think we should be doing?

Question

Is there anything in this draft strategy you believe should be included?

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And now...

We would like you to comment on what you have read. Please return to inside the front cover and the section entitled 'We want to hear your views on this document - how you can respond'. Thank you very much for your interest.

Membership of the Haringey Strategic Partnership

Cllr George Meehan	Chair of Haringey Strategic Partnership, Leader of Haringey Council
Dr Ita O'Donovan	Chief Executive, Haringey Council
Cllr Nilgun Canver	Executive Member for Crime and Community Safety, Haringey Council
Cllr Isadoros Diakides	Executive Member for Housing, Haringey Council
Cllr Lorna Reith	Executive Member for Community Involvement, Deputy Leader of Haringey Council
Cllr Brian Haley	Better Places Partnership
Cllr Bob Harris	Haringey Well-Being Partnership Board
Richard Sumray	Chairman, Haringey Teaching Primary Care Trust
Tracey Baldwin	Chief Executive, Haringey Teaching Primary Care Trust
Linda Banton	Haringey Partnership Manager, Job Centre Plus
Yolande Burgess	Learning & Skills Council (London North)
Simon O'Brien	Metropolitan Police
Prof Norman Revell	Pro Vice-Chancellor and Director of Development, Middlesex University
Paul Head	Principal, College of North East London (CoNEL)
Andrew Billany	Chief Executive (Hornsey Housing Trust), Registered Social Landlords
Michael Jones	Chair of Homes for Haringey Board (ALMO)
Symon Sentain	Programme Director, New Deal for Communities (NDC)
Pastor Nims Obunge	Chief Executive, Haringey Peace Alliance
Faiza Rizvi	Chief Executive, Haringey Community Empowerment Network (HarCEN)
Mohammed Elmi	Haringey Community Empowerment Network (HarCEN)
Lauritz Hansen-Bay	Haringey Community Empowerment Network (HarCEN)
Stanley Hui	Chief Executive, Haringey Association of Voluntary and Community Organisations (HAVCO)
Markos Chrysostomou	Enterprise Board
John Egbo	Haringey Association of Voluntary and Community Organisations (HAVCO)
Dixie-Ann Joseph	Haringey Association of Voluntary and Community Organisations (HAVCO)
Adam Jogee	Chair, Haringey Association of Voluntary and Community Organisations (HAVCO)
	Youth Councillor, Haringey Youth Council

Syahan Mofitzadeh
Sharon Shoemsmith

Enid Ledgister
David Lammy, MP
Lynne Featherstone, MP
Joanne McCartney, AM
George Martin

Observers
Shaun Rogan
Mahpara Thompson
Steve Douglas

Youth Councillor, Haringey Youth Council
Children and Young People's Strategic
Partnership Board
Safer Communities Executive Board
Member of Parliament
Member of Parliament
Member of the Greater London Authority
Race Equality Joint Consultative Committee
(REJCC)

Government Office for London (GOL)
London Development Agency (LDA)
Housing Corporation (HC)

If you want this in your own language, please tick the box, fill in your name and address and send to the freepost address below

Shqip**Albanian**

Nëse dëshironi ta keni këtë në gjuhën tuaj, ju lutemi vendosni shenjën ✓ në kuti, shënoni emrin dhe adresën tuaj dhe niseni me postë falas në adresën e mëposhtme.

বাংলা

Bengali

আপনি যদি এটা আপনার নিজের ভাষায় পেতে চান তাহলে অনুগ্রহ করে সঠিক বাক্সে টিক্ চিহ্ন দিন, আপনার নাম ও ঠিকানা লিখুন এবং নিচের বিনা ডাকমাশুলের ঠিকানায় পাঠিয়ে দিন।

Français**French**

Pour recevoir ces informations dans votre langue, veuillez inscrire votre nom et adresse et renvoyer ce formulaire à l'adresse ci-dessous. Le port est payé.

Kumanci**Kurdish**

Hek hun vêya bi zimanê xwe dixwazin, ji kerema xwe qutkê îşaret bikin, nav û navnîşana xwe binivîsin û ji navnîşana jêrîn re bi posta bêpere bişînin.

Soomaali**Somali**

Haddii aad qoraalkan ku rabto luuqadaada, fadlan sax mari sanduukha, kusoo buuxi magaca iyo ciwaankaaga, kuna soo dir boostada hoose ee lacag la'aanta ah.

Türkçe**Turkish**

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Working together with local communities and other partners

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Haringey Strategic Partnership
27th November 2006
Draft Local Area Agreement

1.0 Purpose

- 1.1 To obtain sign off on the second draft of the Haringey Local Area Agreement for submission to GOL on the 15th December 2006.

2.0 Summary

- 2.1 The first draft of the LAA submitted in September was well received by GOL. They responded with a range of comments which has been used to inform the development of the second draft of the Haringey LAA.
- 2.2 The LAA continues to be developed through the Council Block Leads working with thematic partnerships and overseen by the LAA Partnership Group.
- 2.3 This report provides a summary of the key aspects of the LAA and the full second draft and the Equalities Impact Assessment can be found at Appendix 1.
- 2.4 There are still some gaps in the mandatory outcomes framework around baselines and targets (particularly the perception indicators) which will be addressed before the second draft is submitted in December or by the final draft in January as they are subject to the MORI survey results, due out in December.
- 2.6 A number of optional indicators have been identified by the thematic partnerships to ensure that the LAA includes local priorities. If the optional targets are not currently being funded through the nationally pooled funding including Neighbourhood Renewal Funding (NRF) then partners are encouraged to identify existing funding streams that will be aligned to deliver these targets.
- 2.7 For the reward element (stretch targets), 14 targets are proposed for negotiation with two to be identified as reserve targets.
- 2.5 The next deadline for the LAA is the 26 January 2007 which is when the final draft will be submitted.

3.0 Recommendations

- 3.1 That the HSP note the second draft of the LAA including amendments following GOL's feedback and further discussions between partners locally.
- 3.2 That the HSP comments on and agrees the 14 stretch targets being proposed.

- 3.3 That the HSP notes the three enabling measures being supported by GOL for negotiation with Government departments.
- 3.4 That the HSP note that a decision about the amount of pump priming funding to be allocated to each of the stretch targets will need to be made by early next year.
- 3.5 That the HSP encourages all partner organisations to identify funding to be aligned to the delivery of the LAA where appropriate.
- 3.6 That the HSP notes and encourages partners to support the equalities impact assessment of the LAA.
- 3.6 That the HSP notes that the second draft will be subject to minor revisions up until the submission date and agrees that the Chair and Vice-Chair will sign off the final draft.
- 3.7 That the HSP receives a report at a future meeting setting out options and principles which will enable future investment decisions on the Performance Related Grant (not applied until 2010-2011).

4.0 **Background Information**

- 4.1 The HSP received a report at the 20th June 2006 meeting on the process for development of the LAA in relation to the June 30 submission and the September 30th draft LAA.
- 4.2 The HSP discussed and agreed the first draft of the LAA at its meeting in September 2006.

5.0 **Analysis**

- 5.1 LAA Summary (please see the full draft at Appendix 1)

Overall Focus and Context

- 5.1.1 At the moment Haringey is between Community Strategies and therefore the first draft of the LAA straddles the two. It aligns well with the existing Community Strategy priorities and does not appear to be at odds with findings from the consultation on the new Sustainable Community Strategy.

Mandatory Outcomes Framework

- 5.1.3 More than 80% of indicators are baselined and accompanied with three year targets in the second draft. A number of perception indicators will be baselined between December and January as a result of the MORI and dipstick surveys. Council Block leads and thematic partnerships will continue to complete the framework by the final submission in January 2006.

Reward Element

5.1.4 The five thematic partnerships were tasked to develop their relevant blocks of the LAA. As part of this task the thematic partnerships have identified a list of stretch targets. This list has been rationalised to fourteen which are now the subject of negotiation with government departments and GOL. Each target is accompanied by request for pump priming and likely value of the performance related grant each target is likely to be worth.

5.1.5 Stretch targets being negotiated (please see appendix 1 for the business cases):

Children and Young People Block:

- Number of schools achieving a healthy school status.
- %of 19 year olds with level 2 and 3 qualifications
- Reducing the proportion of young people aged 16-18 not in education, employment or training (NEET)

Safer and Stronger Communities Block:

- Number of sanctioned detections of domestic violence
- Reduction of personal robbery
- Reduction of litter and detritus in super output areas
- Recycling participation within super output areas
- Increase the number of green flag award for parks and green space and public satisfaction.
- Number of people recorded as/or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year.

Healthier Communities and Older People:

- Smoking cessation with a focus on N17
- Proportion of adults undertaking at least 5 x 30 minutes of moderate intensity physical activity per week.
- Improved living conditions for vulnerable people ensuring that housing is made decent, energy efficient and safe.

Economic Development:

- Number of people from the 12 'worst wards' helped into sustained work.
- Number of people on Incapacity Benefits for more than 6 months supported into sustainable employment.

Enabling Measures

5.1.7 GOL has agreed to support the negotiation of the following enabling measures:

- An obstacle to undertaking meaningful work placements is the restriction around the 16 hour rule, which triggers loss of benefit for

those on work placements. Currently, people can undertake 3-week “work trials” with the agreement of JCP+ which allow them to have a full-time placement and still be entitled to their full benefit. Extending this would remove a major barrier to work and would greatly increase the numbers able to take up and maintain sustained employment.

- Extending benefit support (including housing benefit) for new job entrants to 8 weeks would remove a major barrier to work and would greatly increase the numbers able to take and maintain sustained employment.
- Under the rules governing the award of CRED funding for estates recycling, the application for funding is only open to voluntary and community sector organisations – local authorities are not eligible. The request is that this money should be available to enhance recycling services, regardless of the service provider.

Statement of Community Involvement

- 5.1.8 This has been revised taking on GOL comments to include links to the sub-regional ChangeUp agenda and the Haringey Compact.

Equalities Impact Assessment

- 5.1.9 GOL had asked for an indication from the partnership about their commitment to equalities issues. In response to this we have undertaken an equalities impact assessment of the second draft of the LAA. This will be completed by December to be submitted with the second draft of the LAA.

5.2 Financial Implications

Keys issues:

Alignment of Funding

Partners have been asked to identify funding for alignment where pooled funding does not support the mandatory targets or where extra targets are being included as optional.

Pump Priming Grant for stretch targets

There have been questions around how much pump priming should be allocated to each stretch. Some partners have suggested putting a limit of £80,000 to simplify the process.

Performance Related Grant (PRG)

The HSP will receive a report setting options and principles which will enable future investment decisions around the performance reward grant (not applied until 2010-2011)

5.3 Next Steps - Submission January 2006

- Complete stretch target business cases and any gaps in the Mandatory Outcomes Framework.
- Develop the LAA delivery plan further.

- Continue negotiations for the stretch targets and enabling measures.
- Amend the second draft to reflect any changes recommended by GOL and the outcomes of the negotiations at that point.
- Submit the final draft to GOL 26th January 2007.

6.0 Conclusions

Good progress has been made in developing the second draft of the LAA for submission in December. The next push will be around successfully negotiating the stretch targets and developing the final draft by the end of January 2007.

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Local Area Agreement
Second Draft December 2006

List of Contributing Partners

Haringey Council
Haringey Teaching Primary Care Trust (HTPCT)
Job Centre Plus
Learning and Skills Council (London North)
Metropolitan Police
Middlesex University
College of North East London
Metropolitan Housing Trust (RSL)
The Bridge, New Deal for Communities (NDC)
Homes for Haringey (ALMO)
Haringey Peace Alliance
Race Equality Joint Consultative Committee
Haringey Community Empowerment Network
Haringey Association of Voluntary and Community Organisations
Barnet, Enfield and Haringey Mental Health Trust (BEHMHT)

CONTENTS

Introduction.....5

Children and Young People Block19

Safer and Stronger Communities Block27

Healthier Communities and Older People Block.....51

Economic Development Block.....67

Reward Targets75

Enabling Measures93

Introduction

Councillor George Meehan – Chair of the Haringey Strategic Partnership

The Haringey Strategic Partnership (HSP) has worked hard to deliver better services. Residents have seen improvements and they agree that things are getting better in the borough. The challenge for us is to continue to improve the borough and the delivery of public services and, at the same time, provide services which offer value for money across both the public and private sectors. This Local Area Agreement (LAA) provides a framework through which we can meet this challenge and coordinate our effort to tackle our biggest issues.

Alongside the development of the LAA, the HSP has embarked upon a process to renew the existing Sustainable Community Strategy. The Partnership has put local people at the heart of this process. There is an ambitious but achievable framework to engage residents and other key stakeholders throughout the development of Haringey's next Sustainable Community Strategy. Local people will be at the heart of setting the long-term ambitions and priorities for the borough. The HSP recognises that for the LAA to deliver improvements in Haringey, residents and communities must be integral to its delivery.

A successful LAA demands good partnership working with both local partners and partners in central government. Achieving the objectives of the LAA will also depend upon the government departments' abilities to respond to local needs. We are hopeful that much has been learnt from Rounds 1 and 2 and that in Round 3 LAAs there will be greater flexibility in reflecting local requirements to help ensure the success of our delivery plans.

Proposed Overarching Focus

Haringey's new Sustainable Community Strategy

The current Community Strategy for Haringey reaches the end of its lifecycle in March 2007. It set out the following priorities:

- Improve services
- Narrow the gap between the east and west of Haringey
- Create safer communities
- Improve the environment
- Raise achievement in education and create opportunities for lifelong success

The next Sustainable Community Strategy is under development and is currently being consulted upon with the local community. The HSP launched the consultation process at a conference held in May 2006. This conference came up with the following key issues for the HSP to address via its new Sustainable Community Strategy:

- How can the HSP better address the key challenges facing Haringey?
- How do we best target inequalities and deprivation?
- How can we increase confidence in Haringey with residents, agencies, business and encourage new investment?
- How do we increase social capital, empower and engage local people and increase the both the numbers of volunteers and the value that is placed upon them?
- How do we make better use of shared intelligence and information to support and inform decisions?
- How does the HSP understand and harness the potential of the private sector to improve Haringey the borough?
- How do we address sustainability and the environmental agenda?

All of these have been, and will continue to be, considered in the development and delivery of the LAA.

Following the conference the HSP began to consult residents, businesses and the community on their views for inclusion in the next Sustainable Community Strategy. Whilst this consultation continues through the autumn, the main public consultation campaign ended on 25 August 2006. Consultation so far reveals that a majority of respondents believe that the borough's cultural diversity is one of the best things about living in Haringey. Other 'good things' are:

- The number and quality of our parks and open spaces
- The high standard of retailers and the opportunities for shopping
- The good transport links and proximity to central London
- The flourishing cultural and arts events, and the borough's heritage.

These are amongst the things that we wish to ensure that the Haringey LAA builds on, for example, partners share our residents' view that cultural diversity is a strength in the borough. Therefore, for the LAA as a whole, but particularly in the Stronger Communities element, the Partnership is seeking to ensure that residents continue to have a positive attitude to the place where they are part of a cohesive community. That this is based on mutual respect and responsibility and where diversity is celebrated (see safer and stronger communities block).

There are also concerns that need to be addressed:

- A majority of respondents were concerned about crime
- Many respondents recognise the many improvements in the borough but they want those improvements to continue – particularly around cleanliness and education.

Other major themes arising from this public consultation are:

- A desire for greater prosperity and economic vitality
- A need to improve the life chances of young people

- A need to tackle wider environmental concerns such as air quality
- A desire to create greater opportunities for involvement in their community and to raise a sense of social responsibility in people
- The need for value for money public services.

The Partnership will consider the results of this consultation, alongside other key drivers and imperatives, at a special meeting to be held in October 2006. This meeting will set the priorities and vision for the Sustainable Community Strategy 2007-2011.

From the consultation findings so far, coupled with the wider contextual evidence and other relevant intelligence at the disposal of the Partnership, it would appear that there will not be an abrupt change in the direction of Haringey's next Sustainable Community Strategy. The focus on crime and the environment, service improvement and educational attainment will continue. There will, however, be changes in emphasis and fresh themes emerging to meet the new challenges we face. These challenges include how we encourage greater levels of resident engagement, social capital, cohesion, prosperity, opportunity and economic vitality and working together for a healthier Haringey. All of these themes will be integral to the success of the LAA and the new Sustainable Community Strategy will provide the high level direction and vision for this.

Overarching themes of the Local Area Agreement

The Partnership recognises that many of the outcomes in the LAA are interdependent. Therefore, to bring coherence to the LAA, the Partnership has identified the following overarching themes:

Increasing Employment and Creating Prosperity

The residents of the borough are one of its greatest asset but sometimes because of circumstance people are not able to exploit the opportunities available to them from living in one of the world's wealthiest cities. This is particularly true in relation to employment and business opportunities. Increasing employment and reducing barriers to employment is therefore one of the key priorities of our LAA.

This priority was reflected in the development of last year's neighbourhood element of the Safer and Stronger Communities Fund (SSCF). The SSCF strongly mirrors the Safer and Stronger Communities Block of the LAA. In developing the SSCF the HSP made the decision to invest the neighbourhood element funding on tackling worklessness in three wards. These are the wards with the three percent most deprived Super Output Areas (SOAs). Within the ward the programme focuses on key groups of people known to experience the difficulties in accessing the employment market. The Partnership has looked at how this targeted approach can be further supported through the LAA and therefore the Economic Development Block expands the focus of the SSCF neighbourhood element's approach to tackling worklessness to other deprived areas of the borough. In addition, a number of stretch targets are being proposed to improve the employment rates and the skills base of Haringey residents. Similarly, the Local Enterprise Growth

Initiative (LEGI) proposal will focus on increasing enterprise in these deprived areas. Haringey's LEGI will have identified opportunities to achieve a step change in enterprise activity and culture, unlocking the areas economic potential and reducing deprivation. This will create opportunities for residents and business and attract further growth.

The Healthier Communities and Older People block is supporting a proposed stretch target on the number of disabled people and people with mental health problems, who gain sustainable employment and a further proposal is to address fuel poverty by improving the energy efficiency in homes with vulnerable adults as part of the decent homes standard.

The Children and Young People's block is supporting economic prosperity and vitality through a focus on raising attainment levels, proposed stretch targets on increasing NVQ levels 2 and 3 for 19 year olds and also by concentrating efforts on reducing the numbers of young people not in education, employment or training (NEET).

Enabling Young People (14-24) to Make Positive Choices

Enabling young people to make a success of their lives has been a priority for the Partnership over the last four years and a major focus of the Neighbourhood Renewal Fund (NRF). The LAA continues to emphasise this priority. The 14-24 age group represents just over 10% of Haringey's population and it is an age when young people are in transition from childhood to adulthood. It is a life stage at which important choices are made that can have an impact on a young person's future life. For this reason a number of partner priorities relate to this age group. These include GCSE attainment, the move from school to the world of work, training and further education, work to reduce teenage pregnancy, activity with young offenders, and helping young people to make healthier choices.

Across the four blocks a number of outcomes and interventions relate to young people. These include:

- increasing young people's participation particularly through the volunteering initiative,
- reducing the numbers of NEETs,
- raising skill levels of 19 year olds,
- improving the health and well being of young people through healthy schools and, encouraging increased levels of physical activity.
- The LAA focus on this age group will bring coherence to these areas of activity and provide added value and better outcomes for young people.

Building on Success – A Targeted approach to areas and communities to accelerate progress

Good progress is being made across the neighbourhood renewal targets but there is still much that can be done to perform over and above the minimum standards. Nevertheless, there have been encouraging increases in performance in relation to:

- Key Stages 2, 3 and 4
- Enterprise (self-employment and VAT registered enterprises)

- Road casualties

However, Haringey is the 10th most deprived district in England as measured by both the average of ward ranks and the extent of deprivation and we are aware that there is some distance to travel with the following Floor Targets:

- Worklessness
- Decent Homes
- Liveability (litter and detritus)
- Teenage pregnancy
- Life expectancy and infant mortality

The Partnership believes that a concentrated effort in key Super Output Areas (SOAs) and wards, and or with specific populations, where appropriate, can contribute greatly to improving outcomes across the borough. In doing this, the LAA seeks to ensure that no one is disadvantaged because of where they live or because of their background. This is also an important part of our commitment to promoting social inclusion and sustaining the positive community cohesion that exists in the borough. The Partnership's commitment to neighbourhood working will enable services to better respond to local needs and for residents to influence how services are delivered in their area. This commitment was reflected in the decision last year to support the roll out of neighbourhood management across the borough. Other examples of this targeted approach to joined up local area working are:

The “**People, Places, Prevention and Participation**” Project, which has come into being as a result of the LAA, is a further example of joined up local area working. This Project seeks to understand how targeted partnership working in Northumberland Park can achieve better outcomes for residents in that ward. The lessons learnt through this project will be extended to other appropriate areas.

Another example of this is the work started last year through the Safer and Stronger Communities Fund Agreement in those wards with the three percent most deprived SOAs. The targeted area work started through the SSCF informs the Safer and Stronger Communities block of the LAA. This includes the following:

- Work on environmental improvement through the Cleaner Safer Greener work in Bruce Grove, Noel Park and Northumberland Park
- The **Haringey Guarantee** to tackle worklessness will be continued and extended beyond the SSCF neighbourhood element to include other NRF wards
- Focusing crime reduction interventions in the most deprived SOAs
- The area based approach is also being utilised by the Healthier Communities and Older People block, which is targeting initiatives through its proposed stretch targets:
- The proposed stretch target around increasing energy efficiency, safety and security in the home is targeted at NRF areas.

- We will be focussing our smoking cessation target at those living in White Hart Lane, Bruce Grove, and Northumberland Park.

The **New Deal for Communities** (NDC) in Seven Sisters continues to be a major area based programme in South Tottenham. The NDC Board is in the process of developing its 2007 delivery plan. The plan will where appropriate align the NDC delivery plan with the Haringey LAA.

Active listening and Increasing Community Participation and Cohesion

Increasing resident participation and involvement is a key theme emerging from all of the four blocks of the LAA. The sense of community cohesion and an appreciation of the diversity of the borough is strong in Haringey and we intend to build on this. The partners recognise that increasing active resident engagement is a vital part of creating stronger communities. The proposals for Haringey's LAA endeavour to increase levels of civic participation, trust, co-operation and respect within the community. These themes are reflected throughout the LAA. In particular the Partnership is keen to see an increase in volunteering and it is proposed as one of our stretch targets, it will be jointly delivered across the partnership led by the voluntary and community sector.

Improving Health and Well-being in Haringey

The HSP recognises that substantial differences in health between different neighbourhoods are determined by broader inequalities. Tackling these will have a beneficial impact on the overall health and well-being of our residents. The LAA provides an opportunity to focus plans and resources to improve the determinants of health, particularly in deprived areas, and to develop opportunities to enable people to adopt more healthy choices and ways of living.

These inequalities are evident locally as the life expectancy experienced by our population remains lower than for England as a whole. Whilst overall people in Haringey are living longer, healthier lives than they did 20 years ago, this is not enough to close the gap on national figures.

The Healthier Communities and Older People partnership is leading on this work with a focus on decreasing smoking, promoting physical activity, improving homes for vulnerable people and increasing access to health and social care services. In addition, the other blocks of the LAA are contributing to improved health and well-being for Haringey residents, for example, the following are proposed:

- The Children and Young People's block - Increasing the number of schools achieving healthy school status.
- The Economic Development block - Creating sustained job opportunities for people with disabilities and people with mental health problems.

Links to Regional and Sub-regional Priorities

Partners, through Council block leads and partner block champions, regularly consult with regional and sub-regional partners on an ongoing basis to ensure that Haringey's plans and wider regional and sub-regional priorities augment

one another. Some of the key bodies include the Strategic Health Authority, London Development Agency, North London Limited and the Greater London Authority. Haringey also works very closely with the North London Strategic Alliance at the sub-regional level. The Haringey LAA therefore reflects the outcomes of these interactions.

The Haringey LAA structure

As required by Round 3 Guidance, the Haringey LAA contains three elements:

- The Outcomes Framework for each of the 4 blocks
- The Reward Element
- Request for Enabling Measures

Outcomes Framework

The outcomes framework for each of the blocks contains a list of mandatory outcomes, optional outcomes and indicators identified by partners as local priorities, some of which are proposed as stretch targets.

Partners have worked and will continue to work through the thematic partnerships and the HSP itself to find innovative and cross-cutting approaches to delivering the outcomes agreed in the Haringey LAA. Existing delivery plans and mechanisms and nationally pooled funding and NRF programmes will be reviewed and re-aligned in light of the outcomes agreed in the LAA. There will be a delivery framework which will sit under the LAA to inform how the partners will work together to deliver the outcomes of the LAA.

Many of the perception indicators, particularly in the Safer and Stronger Communities block, will be base lined in December when results of the MORI survey will be available. This is the first time that these specific perception questions (see Safer and Stronger Communities Block) will have been included in the survey.

Reward Element

Proposed Stretch Targets

The following table provides a list of stretch targets agreed by the Partnership to be put forward for negotiation. In total we will be seeking to agree 12 targets by the end of the negotiation process. The list of 14 targets in the table below represents targets that cut across the four blocks. They have been selected because they link with Haringey's overall priorities and achievement of targets will depend upon successful partnership work. All HSP partners will consider how, through the delivery of their services, they can help to meet the stretch targets being proposed.

Reward Element Stretch targets

	Blocks	Overarching Theme	Lead Partner(s)
	Children and Young People		
1	Number of schools achieving "healthy school" status	14-24 year olds Healthier Haringey	Children's Service / HTPCT
2	% of 19 yr olds with level 2 and 3 qualifications	14- 24 year olds and Economic Prosperity/ Targeted Approach	Children's Service/ Connexions/ CoNEL/ LSC
3	Reducing the proportion of young people aged 16 to 18 not in education, employment or training (NEET)-	14- 24 year olds and Economic Prosperity	
	Safer and Stronger Communities		
4	Reduction in Robbery (personal) by 14.3%		Police
5	Sanctioned detection rate for Domestic Violence		Police
6	Reduction of litter & detritus in super output areas-	Targeted approach	Environmental Services
7	Increase in the number of green flag award parks and green space and public satisfaction		Environmental Services
8	Recycling participation within super output areas	Targeted approach Increasing Participation	Environmental Services
9	Number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year	Increasing Participation Economic Prosperity/ 14-24 year olds/ Healthier Haringey	VCS and others
	Healthier Communities and Older People		
10	Increase the number of smoking quitters in deprived areas	Improving Health and Well-being/ Targeted Approach	HTPCT
	Improve the health and well-being of people by helping them to lead more physically active lifestyles	Improving Health and Well-being/ 14-25 year olds	HTPCT/Environmental Services
12	Improving living conditions for vulnerable people by ensuring that housing is made decent, energy efficient and safe	Improving Health and Well-being/ Targeted Approach	Environmental Services/Social Services/Fire Services
	Economic Development		
13	Number of people from the 12 'worst wards' helped into sustained work.	Economic Prosperity	Economic Regen
14	Number of people on Incapacity Benefits more than 6 months into sustainable employment.	Economic Prosperity/ Targeted Approach/ Healthier Haringey	Economic Regen

Request for Enabling Measures

The partnership is requesting three enabling measures. Listed below are those freedoms and flexibilities which are being considered for negotiation with government departments through GOL. The fourth measure requested has been noted by GOL and they intend to peruse this although not through the formal enabling measure process.

Economic Development Block

Enabling Measure: Extending in work support especially Housing Benefit and Council Tax Benefit for 8 weeks

This enabling measure involves extending benefit support (including housing benefit) for new job entrants to 8 weeks. It would remove a major barrier to work and would greatly increase the numbers able to take and maintain sustained employment.

Enabling Measure: Extended work placements with benefit support for 8 weeks

Currently people can undertake 3-week “work trials” with the agreement of JCP and still be entitled to their full benefit. However for people from disadvantaged areas and communities, 3 week work trials are not sufficient for them to gain the discipline, aptitudes and skills to enable them to successfully return to or enter work. Therefore agreeing extended work placements (where participants would still be entitled to benefits) to 8 weeks would remove a major barrier to maintaining sustained employment.

Safer and Stronger Communities Block

Cleaner Safer Greener Element

Enabling Measure: Recycling funding restrictions

Under the Community Recycling and Economic Development (CRED) funding rules for recycling on estates, the application for funding is only open to voluntary and community sector organisations. We are requesting that local authorities should also be eligible to apply for these funds.

Sub-regional/district approach to accessing Department of Works and Pensions (DWP) and Job Centre Plus(JC+)

The HSP is keen to tackle worklessness as an issue in the borough. We believe that the DWP approach on a regional (pan-London) basis does not take into account particular and specific local issues relating to worklessness and therefore acts as a barrier to local delivery. We are proposing a number of stretch targets on employment and believe these will be aided by closer working with DWP to address local issues. We are requesting that GOL broker this between Haringey and the DWP. This enabling measure has been noted by GOL and will be considered separately to the enabling measure negotiation process.

Strengthening Partnership Working

Since the inception of HSP there has been a gradual but positive and constructive move by partners to bring their planning and work together. We have been rated an amber-green strategic partnership by GOL for the past three years and the ambition of all the partners is to be a green partnership.

We believe that the LAA provides a tool through which we can move towards meeting our ambition. The Haringey LAA development is being overseen by the LAA Partnership Group which has brought together key partners (see list of contributing partners) including the community and voluntary sector. The five thematic partnerships have had input into the development of the relevant LAA blocks. This process was also supported by the identification of block leads (from the Council) and block champions by other partners. Close working between the two for each block and wider engagement of partners has been a successful outcome of the LAA process. The success of this process is reflected in the agreement on key overarching themes and through a set of optional outcomes (including stretch targets), which reflect our collective understanding of the borough; we will deliver the results that local people have asked for and are expecting.

Statement of Community Involvement

For this first iteration of the Local Area Agreement the community involvement statement has two strands:

Direct involvement in the design and development of the LAA

The community and voluntary sector organisations have been directly involved through the participation of the umbrella organisations HAVCO and HarCEN as well as the Peace Alliance (representing the faith organisations) in the LAA Working Group.

Indirect community involvement

Alongside the development of the LAA the partnership has been consulting and involving the community in the renewal of the Sustainable Community Strategy. The LAA is viewed as providing an essential part of the delivery mechanism for the Sustainable Community Strategy. The objectives and targets of the LAA will reflect the priorities emerging from this and other consultation on specific issues such as the consultation on the Children and Young People's Plan.

The consultation process is extensive and has been developed in line with the following plan.

Consultation undertaken	Outcomes expected
HSP Partner consultation including HAVCO, HARCEN and Peace Alliance	Identifying partner themes and priorities
Public consultation throughout the summer at shopping centres, festivals, through the Haringey magazine, user forums, community groups, competitions, neighbourhood structures and through community and voluntary organisations	Identifying public concerns, aspirations and priorities
Consultation themes report	At the heart of the new Sustainable Community Strategy reflecting the results of the consultation with the community
HSP Partners' conference	Development by the partners including CVS umbrella organisations of Sustainable Community Strategy vision, priorities and delivery mechanisms through the LAA
Area Assemblies, web site, theme boards	Public consultation on the draft Sustainable Community Strategy and LAA
Opportunity for further comment and the platform for the next public and community consultation	Borough wide dissemination of the Sustainable Community Strategy

The community and voluntary sector have, through their LAA Roundtable Meetings, successfully coordinated the Voluntary and Community Sector (VCS) voice for the LAA. In all the five thematic boards they have played a major part in formulating the delivery mechanisms of the strategy which will be the basis of the LAA and through briefings and their status as HSP board members they have contributed to the overall aims of the LAA. In addition **The Compact** will be useful in coordinating service delivery to support the implementation of the Haringey's Local Area Agreements (LAA) and the **Change UP's** sub-regional agenda will improve and strengthen the infrastructure of voluntary and community so that the sector is well placed to support the delivery of the LAA.

Future development of more extensive statement of community involvement

It is intended to develop a more extensive statement of community involvement in the next 12 months. The plan for this is still being formulated however it will be predicated on consulting the residents, business people and communities in the borough as to which is the most effective and robust way of engaging with them. This will include using the new neighbourhood

management structures to engage wider sections of the community and the VCS structures to make sure we talk directly to the hard to reach groups in Haringey. We will also use the extensive range of service user forums to approach groups including people with disabilities, people with learning difficulties, BME and faith groups. This ongoing development will enable continuing community involvement in the Local Area Agreement.

Respect Agenda in Haringey

Haringey is very well placed to implement the Respect Agenda across the piece and already has a multi-agency partnership group, which has taken ownership of this programme.

We will be building on a firm basis in relation to peer mentoring which is already widespread in Haringey's schools. This LAA has a cross-cutting target to improve volunteering and will focus efforts on young volunteers. Significant importance and investment is already being allocated to physical and health activity for those at greatest risk of offending. The Positive Futures and Leaders in Training programmes have been particularly successful locally.

Haringey is part of the national Behaviour Improvement Programme which focuses on four secondary and eight primary schools. The Safer Communities Partnership as a whole is supportive of parenting and would like to see more investment in this area with support programmes for parents and carers more closely linked to any parenting orders and contracts. Work is well underway involving schools and our Children and Young People's Service to develop plans to provide for excluded pupils within the context of Building Schools for the Future.

A Workforce Strategy is under development and we have secured additional funding to add value to the existing Youth Inclusion Support Panel. The new workers will work closely with the Anti-social Behaviour Action Team, which has an excellent record of success with early intervention and Acceptable Behaviour Contracts.

Haringey has signed up to the Respect Standard for Housing Management following extensive consultation with tenants and leaseholders. Further involvement with relevant communities is required in setting standards and feeding back progress. We are piloting Good Neighbour Agreements and we will be focusing on how best to reward improved behaviour and looking at how we can offer effective support to families.

Enforcement powers are being used rigorously in Haringey and Probation is running a well-developed local Community payback Scheme. The full implementation of the Respect Agenda is, of course, subject to available resources.

Diversity and Equalities

The Partnership is committed to reflecting the full diversity of the community and promoting equal opportunities for everyone. We will represent the needs of the borough's diverse communities and make equal opportunities a key guiding principle in all the work of the partnership. We are committed to eliminating discrimination on the grounds of:

- Age
- Disability
- Ethnic origin, nationality, national origin, race
- Gender
- Religion or belief
- Sexual orientation

We have completed an Equalities Impact Assessment on the second draft to assess the effects the Local Area Agreement may have on the above equalities groups.

The assessment found that there would be no adverse impact on any of the equalities groups as a result of the implementation of the LAA. In fact the LAA went a step further by addressing the specific local needs of particular equalities groups and reducing the barriers to equality in Haringey.

The Haringey LAA Equality Impact Assessment can be found at Annex 2 (not available at present).

Governance

The HSP board has been responsible for providing an overview of the Local Area Agreement process and will continue to oversee the LAA and ensure its implementation.

As the HSP currently meets quarterly, a sub-set of board members, the LAA Partnership Group, meet monthly to provide the process with consistent direction from the Partnership.

The HSP is also supported by the five thematic partnership boards which focus on planning interventions and will performance manage the LAA. As set out in the HSP's governance handbook, the thematic partnerships take direction from and are responsible to the HSP board.

Haringey Council will be the accountable body and is providing project management – co-ordinating partner's involvement during the development and negotiation of the agreement and as it moves towards implementation.

Performance Management

Partners recognise that key to the delivery of the LAA is robust performance management. Monitoring progress against the LAA targets will form part of the overall HSP performance management framework. This framework will bring together the monitoring of the floor targets as well as the SSCF and NRF commitments and any other key local indicators. Above all the purpose of the

HSP performance management framework will be to ensure that the Sustainable Community Strategy priorities are achieved.

It is proposed that the HSP board will receive quarterly reports showing progress against outcomes and spend. Performance will be illustrated using a traffic light system with trend analysis and progress against planned trajectories. The HSP will identify a dedicated resource for collating, analysing and reporting performance information to the various boards. Information will be broken down and monitored at a local level that will enable partners to review how the gap is being narrowed and what the impact of joint action is at a local level. A GIS system will be a tool used in this process.

Partners clearly understand that it is a joint responsibility to provide performance information to act where targets are not being met. Clear accountability for performance will be allocated to partner agencies for each stretch target and mandatory outcomes.

Partner agencies will ensure that joint targets are reflected in their respective business plans to ensure that resource implications are considered within each organisation. A delivery plan will be produced bringing together projects and action plans aimed at delivering the various targets including floor (PSA) targets, LAA mandatory outcomes and stretch targets. This delivery plan will be monitored by the HSP boards alongside performance. Partners are committed to using good robust data as part of the overall performance management of the LAA and the delivery of the Sustainable Community Strategy. Therefore the partners have agreed to use LAA funding to invest in a GIS system which will enable them to be better informed about service delivery at a local level.

Next steps

Partners will continue to use the LAA through the thematic partnerships and the HSP to re-examine existing delivery plans. We will examine our capacity to deliver the outcomes agreed in the LAA and how partnership working can add value. The outcome of this will be reflected in the final draft of the LAA.

Children and Young People Block

The Children and Young People's Block has drawn on priorities in *Changing Lives* (Haringey's Children and Young People's Strategic Plan 2006-2009). The mandatory outcomes and indicators of the Children and Young People Block are already included as priorities in *Changing Lives*. In addition to the mandatory targets shown on the next pages the working group has considered optional and stretch targets as follows:

Optional indicators being considered are:

- The percentage of 11 year olds achieving level four in English and Maths at Key Stage Two (*Changing Lives priority 14*)
- Percentage of 16 year olds achieving 5 or more GCSE's at grades A*-C & A-G (*Changing Lives priority 14*)
- The percentage of looked after children achieving 5 or more GCSEs at grades A*-G (*Changing Lives priority 2 and 14*)
- The percentage of initial assessments completed in timescales (*Changing Lives priority 1*)
- Participation of LAC at reviews (PAF C63] (*Changing Lives priority 2*)
- The number of looked after children adopted during the year as a percentage of the number of children looked after (excluding Unaccompanied Minors) who had been looked after for 6 months or more on that day [PAF C23]. (*Changing Lives priority 2*)
- Either the percentage of young people aged 10 and under 16 looked after at 31 March (excluding those placed with parents) fostered or placed for adoption [PAF B79] or the percentage of children aged under 16 at March 31 who had been looked after continuously for at least 2.5 years, who were living in the same placement for at least 2 years, or are placed for adoption [PAF D78] (*Changing Lives priority 2*)
- Infant mortality - as measured through reductions in smoking amongst expectant and new mothers and rates of breastfeeding (*Changing Lives priority 4*)

Stretch targets under consideration are:

- Number of schools achieving Healthy Schools status (*Changing Lives priority 5*)
- The percentage of 19 year olds with level 2 and 3 qualifications (*Changing Lives priority 20*)
- The percentage of 16-19 year olds not in education, employment or training, with a suggestion it may be advantageous to focus the target on selected areas of the borough (*Changing Lives priority 19*)

Changing Lives is available at http://harinet.haringey.gov.uk/changing_lives_-_children_and_young_peoples_plan_2006_2009.pdf

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Be Healthy	<p>Mandatory where School Travel Advisors Grant is received</p> <p>Modal share in travel to school</p> <p>Hands up survey</p> <ul style="list-style-type: none"> % walk to school % cycle to school % car to school % tube to school % train to school % bus to school Other <p>(Fortismere, Greig City Academy, Highgate Wood, Hornsey, John Loughborough,</p>	<p>68% (65 out of 95 schools)</p> <p>60%</p> <p>1%</p> <p>23%</p> <p>0.5%</p> <p>0.5%</p> <p>14%</p> <p>1%</p>		90%	95%	100%	Haringey Council

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(includi ng any stretch targets, and their annual unstretched targets)	Targets 2008/09(inclu ding any stretch targets, and their annual unstretched targets)	Targets 2009/10(includi ng any stretch targets, and their annual unstretched targets)	Lead partner
	Northumberland, Park View, St Thomas More & White Hart Lane still to be surveyed)						
	Mandatory where Teenage Pregnancy Grant is received Reduction in the under 18 conception rate	2002-04 Nos - 886 Rate - 72.8 Per 1,000 (Numbers per ward available Sep-Nov)	44.7 (2006) per 1,000	40.5 (2007) per 1,000	36.4 (2008) per 1,000	32.2 (2009) per 1,000	Haringey Council & Haringey TPC

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(includi ng any stretch targets, and their annual unstretched targets)	Targets 2008/09(inclu ding any stretch targets, and their annual unstretched targets)	Targets 2009/10(includi ng any stretch targets, and their annual unstretched targets)	Lead partner
	<p>Mandatory for areas in receipt of Neighbourhood Renewal Funding By 2008 all schools located in Local Authority Districts in receipt of NRF to ensure that at least 50% of pupils achieve level five or above in each of English, maths and science. Science Key Stage 3 Level 5</p> <p>East of the Borough Gladesmore John Loughborough Northumberland Pk Parkview St Thomas More Woodside High</p> <p>West of the borough Alexandra Fortismere Greg City Academy Highgate Wood Hornsey</p>	<p>BV181a- English BV181B- Maths BV181C- Science 59% Eng (2006 prov results) 63% Maths (2006) 54% Sci (2006 provisional '06 Eng Math Sci 68% 69% 56% 75% 64% 70% 51% 54% 40% 30% 60% 40% 53% 57% 43% 33% 42% 32%</p> <p>79% 78% 72% 83% 84% 85% 60% 50% 50% 75% 73% 64% 76% 75% 66%</p>	<p>LAA targets for 2007: 67% Eng, 68% Maths, 63% Science</p> <p>2006 provisional Eng Math Sci 64% 65% 55% 67% 56% 56% 43% 55% 45% 63% 66% 62% 70% 60% 60% 46% 45% 42%</p> <p>74% 75% 72% 89% 89% 92% N/A 74% 74% 70% 83% 72% 70%</p>	<p>TBA following confirmation of 2006 provisional results</p>	<p>TBA following confirmation of 2006 provisional results</p>	<p>TBA</p>	<p>Haringey Council and schools</p>

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(includi ng any stretch targets, and their annual unstretched targets)	Targets 2008/09(inclu ding any stretch targets, and their annual unstretched targets)	Targets 2009/10(includi ng any stretch targets, and their annual unstretched targets)	Lead partner
Achieve Economic Well-Being Priority 19	Mandatory where Connexions funding is received Percentage of 16-18 year olds not in education, employment or training		13.7% AVE (adjusted fig) Nov 05-Jan 06 15.7% July '06	12.3% stretch 11.6%	11.6% stretch 11%	11% stretch 10.4%	Connexions-
Optional Indicators							
Be Healthy priority 5	Number of schools achieving Healthy School Status National target 50% of schools to achieve new National Healthy School status by Dec '06 & 75% by Dec '09		5 schools achieving the New Healthy Schools status Dec '06 target includes former Level 3 schools 38 in Haringey			75% or 59 schools without reward or 85% 67 schools with reward	TPCT & Haringey Council
Enjoy and Achieve priority 14	Percentage of 11 year olds achieving level four in English and Maths at Key Stage Two.		2006 results KS2 Eng 74% KS2 Maths 70% KS2 Sci 78%	TBA following confirmation of 2006 provisional results	TBA following confirmation of 2006 provisional results	TBA	Council Schools

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Enjoy and Achieve priority 14	Percentage of 16 year olds achieving 5 or more GCSE's at grades A*-C & A-G especially Looked after Children		53.6% A*C 78.2% 5 A-Gs incl Eng & Maths 82.8% excl. Eng. & Maths 50% A-Gs for LACs 16.7% A-C for LACs	TBA following confirmation of 2006 provisional results	TBA following confirmation of 2006 provisional results	TBA	Haringey Council Schools
Enjoy and Achieve priority 14	Percentage of 19 year olds with level 2 and 3 qualifications	57%	58%	59%	60%	62%	LBH

Funding Stream Information Children and Young People Block
LAA Funding Stream Information Children and Young People Block

Funding Stream	Allocation			
	06/07	07/08	08/09	09/10
Centrally Pooled				
Children's Services Grant	£1,438,804			
KS3 Behaviour and Attendance	£68,300			
KS3 Central Coordination	£332,835			
Primary Strategy central Coordination	£370,506			
Neighbourhood Renewal Fund (NRF)	£1,200,000	£1,100,000 (Estimate)		
Positive Activities for Young People	£451,534			
School Travel Advisers	£25,000			
School Development Grant (LA retained element only)	£1,985,415			
Locally Aligned				
Teenage Pregnancy Grant	183,000			
BSF – new 6 th Form				
Connexions				

Enabling Measures for Children and Young People Block

Proposed Enabling Measures	Lead	Government Dept
N/A		

Safer and Stronger Communities Block

The Safer, Stronger Communities block, within the Local Area Agreement, will build on the strong progress already made in improving the environment and creating safer places, and will provide additional focus and capacity to delivering a raft of service and other physical improvements.

Environment and crime continue to be uppermost priorities for residents living in the borough and this is something that is coming through the current public consultation on the Sustainable Community Strategy. Improving the quality of the natural and built environment and reducing the level of crime are key priorities for the partnership. This is because a clean, well maintained and attractive environment not only makes people feel happier with where they live but it also helps to make them feel safer.

In order to sustain these efforts, it is important that residents and visitors to the borough feel they are involved in creating and maintaining these improvements. Therefore, additional investment has been put into environmental improvements, crime prevention, neighbourhood working and increasing resident participation. Part of this work will focus on robbery, burglary and vehicle crime, which are all high volume crimes in Haringey and cause particular distress to our residents.

Crime reduction activity will focus on recommendations from local partnership data reports and evidence of what is currently working well. We know that the majority of crime occurs in areas of greatest urban density, in town centres and around major transport interchanges. Additional efforts will be made to reduce crime in the long-standing hotspot within Noel Park ward with an emphasis on acquisitive and violent crime. Alongside this, we have a developmental target in the first year of investigating and responding to the factors which make the north-east of the borough an area of concern across the partnership.

Anti-social behaviour remains a priority and occurs mainly in the same geographical hotspots as volume crime. We will continue to invest in our ASB Action Team, which deals with persistent and serious cases, whilst placing equal emphasis on prevention and early intervention. We are also working closely with the Respect Task Force.

The roll-out of neighbourhood working and the Safer Neighbourhood Teams is proving to be immensely popular in the borough. In developing the LAA we have considered how resources might be aligned to improve services and engage communities to maximise the impact. Some of this is focused in the more deprived parts of the borough, piloting a joined up approach to crime reduction, substance misuse, increased recycling, and the cleanliness of the streets, parks and other open spaces particularly in Northumberland Park, Noel Park and Bruce Grove.

We recognise the importance of building confidence locally and will expand our efforts to support those, who are over-represented in the criminal justice

system, and to increase reporting from unheard sections of the community, including sufferers of domestic violence and hate crime.

We have particular concerns about the high number of young people, who are victims of crime and we recognise the need for effective prevention as well as better co-ordination of services, which offer longer-term support to both young and adult offenders. We are also developing work to address the links between drugs, alcohol and crime with a view to reducing crime and minimising the negative effects of substance misuse.

More structured work across the LAA blocks and closer planning between programmes such as Supporting People, the Drug Intervention Programme, Prolific and Priority Offenders and the London Resettlement Programme will help ensure that vital investment in accommodation, employment programmes, treatment services and family support are co-ordinated to achieve properly targeted and lasting outcomes.

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Reduce Crime	Mandatory Indicators Reduce in overall British Crime Survey comparator recorded crime. Targets must be those as agreed between crime and drugs partnerships and GOs to support delivery of Home Office PSA1.	Reduce PSA1 crimes borough-wide from 07/08 to 09/10 by 12.6%	20,812	19,141 (applying current 4.1% reduction)	18,662 (2.5% reduction)	18,184 (2.5% reduction to make a 12.6% reduction over 3-year period)	
Reduce Crime	Reduce robbery of personal property borough-wide by 9.8% without stretch and 12.5% with stretch		1,919	1,822 (applying current 2.6%)	1,776 (2.6%)	1,731 (for a 9.8%) With stretch of 3% = 1, 679 or 52 fewer	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Reduce the proportion of adult and young offenders, and prolific and other priority offenders who re-offend.	Target young offenders reduction in re-offending rates of 2% year on year Noms developing measure to support this indicator (adults) in 2006/07	59.2% Adult PPO's Baseline 40 on list 3 7% removed Oct 05- Mar -06	57.2% Adult PPO's 10% (4)	55.2% Adult PPO's 15% (6)	53.2% Adult PPO's 20% (8)	
Reduce overall crime inline with local Crime and Disorder Reduction Partnership targets and narrow the gap between the worst performing wards/neighbourhoods and other areas across the district	Mandatory for areas in receipt of NRF Reduce in overall British Crime Survey comparator recorded crime. Targets must be those as agreed between crime	Reduce PSA1 crimes in Noel Park ward by 15.4% over 05/06 Increase service use	1,468 (reduce by 4.1%) 06/07 Baseline: 55% BME 4% disabled, 6% women who speak community	1,350 (reduce by 4.1%) 60% BME 5% disabled, 7% women who speak community languages, 1.5% men, 1.5% same	1,295 (reduce by 4.1%) 65% BME 6% disabled, 8% women who speak community languages, 2% men, 2% same	1,242 (=15.4% reduction on 05/06) TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	and drugs partnerships and GOs to support delivery of Home Office PSA1. Mori question 2 asks respondents to tick up to 5 boxes thinking about the local area on what they think most needs improving - one of them being crime Mori question 32 asks to what extent you think your council is working to make the area safer	of Heathstone domestic violence service by under-represented communities Data available Dec06-Feb 07	languages, 1% men, 1% same sex	sex	sex		

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
Reassure the public, reducing the fear of crime	Mandatory Indicator <i>Indicators to be agreed in negotiations</i> Possible indicator - The reduction in the proportion of adults saying they are in fear of being a victim of crime	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
Reduce the harm caused by illegal drugs	Reduce public perception of local drug dealing and drug use as a problem Mori question 4 Thinking about your local area, how much of a	Data available Dec 06-Feb 07	From 06/07 Gov. survey baseline Reduction of 5% year on year Baseline on	5%	10% 5%	15% 10%	Police DAAT

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>problem do you think people using or dealing drugs</p> <p>In addition the partnership will develop a local questionnaire which will be rolled out via the Safer Neighbourhood teams from Jan-Dec '07 across all wards- (as an additional but separate to KIN questionnaire)</p> <p>Approx. 600 people to be surveyed</p>		<p>local questionnaire to be established Jan '08.</p> <p>Reduction 5% year on year from 2008/09</p>				
	<p>Secondary indicators</p> <p>To increase the number of</p>		<p>X no of street dealers convicted</p> <p>TBA</p>	<p>X no of street dealers convicted</p>	<p>X no of street dealers convicted</p>	<p>X no of street dealers convicted</p>	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Class A street dealers brought to justice and decrease Public's perception that local drug dealing is a problem: by proactive police operations in wards where street drug dealing is known to be a problem, follow up with reassurance campaigns which aim to get 'customers' into treatment and encourage further reporting of any other		X% of people in X wards perceive drug use/dealing as less of a problem	X% of people in X wards perceive drug use/dealing as less of a problem	X% of people in X wards perceive drug use/dealing as less of a problem	X% of people in X wards perceive drug use/dealing as less of a problem	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	known dealers						
	Secondary indicators Increase the number of PDU's entering drug treatment	Baseline 2005/06 :1240	Target 06/07: 1343 (unstretched LDP was 1075)	Target: 1670 (unstretched LDP was 1182)	TBA	TBA	Haringey DAAT
	Increase in the percentage of PDU's being retained in treatment for over 12 weeks	Baseline 2005-6:56%	Target 06/07: 70%	75%	TBA	TBA	Haringey DAAT
	Ensure all vulnerable young people are screened for substance misuse and that those requiring specialist assessment receive it within 5 days and access to						

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	early intervention and treatment within 10 days						
Build Respect in communities and reduce anti-social behaviour	The following indicators should draw on data in the Local Government User Satisfaction Survey						
	Increase in percentage of people who feel informed about what is being done to tackle anti-social behaviour in their local area Proposed Indicator - Mori question 4 - increase in %	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	of people who feel that people in their area treat them with respect						
	<p>Increased percentage of people who feel that parents in their local area are made to take responsibility for the behaviour of their children</p> <p>Mori Question 4 Thinking about your local area, how much of a problem do you think parents not taking</p>	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	responsibility for the behaviour of their children						
	<p>Increased percentage of people who feel that people in their area treat them with respect and consideration</p> <p>Mori question 4 - Thinking about your local area, how much of a problem do you think people are not treating other people with respect and consideration</p>	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Reduce people's perceptions of ASB(using the 7 issues stated in the Survey)	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
Empower local people to have a greater choice and influence over local decision making and a greater role in public service delivery	Mandatory Indicators Percentage of residents who feel they can influence decisions affecting their local area Mori question 30	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	
	Percentage of people who feel that their local area is a place where people from different backgrounds get on well	Data available Dec 06-Feb 07	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	together Mori question 5						
	An increase in the number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the past year	Incl. volunteers in community safety Data Health Warning (includes all volunteers)	486	TBA	TBA	900 (1500 with stretch)	
Cleaner, greener and safer public spaces	Mandatory where SSCF cleaner, safer, greener element is received Environmental quality, as measured by	37.1%	25%	22%	20% 24% -(stretch 20%)	20%	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	BV 199a 3 wards BV199b BV199c BV199d	6% 4% 3	6% 3% 2	6% 3% 2	5% 2% 1	<u>5%</u> 2% <u>1</u>	
	Residents Survey - Perceived service delivery saying good-excellent service on street cleaning	44% 38% Mori survey 2003 (Data available Dec 06-Feb 07)	TBA	TBA	TBA	TBA	
	Quality of surroundings – increase in number of green flag parks and green pennant accredited parks & open spaces Increase public satisfaction with local	7 Green Flag Parks 2 Green Pennant 52% 66% (Data available Dec 06-Feb 07)	7 (2006) 2 (2006) 67% (2003/04)			8 without stretch or 12 Green Flag Parks with stretch (Stretch - Noel Park) 2 without stretch or 7 Green Pennant with stretch 72% without stretch (stretch 77%)	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>parks and green spaces</p> <p>Green space and public satisfaction (Residents survey)</p> <p>Mori 2003</p> <p>Green Flags Green Pennants BVPI 119(e)</p>						
	<p>An increase in the percentage of abandoned vehicles removed within 24 hours from the point where the local authority is legally entitled to remove the vehicle (BVPI</p>	92.5%	90%	90%	90%	92%	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	218b)						
Reduced waste to landfill and increase recycling	<p>Mandatory where Waste and Performance Efficiency Grant is included</p> <p>Reduction in the percentage of municipal waste landfilled (BV84A)</p> <p>Increase in the percentage of municipal waste recycled (BV 82i). Stretch-Recycling participation</p>	<p>364.4</p> <p>16.59%</p>	<p>355</p> <p>18%</p> <p>300 tonnes</p> <p>3,300 Props</p> <p>60%</p>	<p>355</p> <p>19%</p>	<p>355</p> <p>21%</p>	<p>355</p> <p>22%</p> <p>499 (stretch 800)</p> <p>4000 (stretch 6000)</p> <p>64% Stretch 70%)</p>	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>rates in SOAs BVPI 82</p> <p>BVPI 91</p> <p>Local PI</p>						
Improve the quality of the local environment by reducing the gap in aspects of liveability between the worst wards/neighbourhoods and the district as a whole, with a particular focus on reducing levels of litter and detritus	<p>Mandatory where NRF is received</p> <p>Reduction by 2008 in levels of litter and detritus using BV199 in SOAs.</p>	<p>37.1% Noel Park 44% Bruce Grove 32% & Nthumbland Pk 49%</p>	25%	22%	20%	20%	
Improved quality of life for people in the most disadvantaged neighbourhoods; service providers more responsive to neighbourhood needs; and improved service delivery	<p>Mandatory where SSCF neighbourhood element and neighbourhood management pathfinders funding is received</p>	Data	TBA	TBA	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	<p>Percentage of residents (in areas receiving this funding) reporting an increase in satisfaction with their neighbourhoods</p> <p>Mori Q3 - Overall, how satisfied or dissatisfied are you with your local area as a place to live</p>	available Dec 06-Feb 07					
As part of an overall housing strategy for the district ensure that all social housing is made decent by 2010, unless a later deadline is agreed by	<p>Mandatory Indicators where NRF is received</p> <p>Non-decency targets to deliver</p>		The proportion of local authority homes which were non-decent at Jun '06 was	42%	TBA	TBA	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
DCLG as part of the Decent Homes programme.	Decent Homes by 2010 (or later deadline as approved by DCLG) which are agreed with Government Offices and monitored at District Level against trajectories reported in LA BPSAs and RSL RSRs. ¹		44.45%				
	The two year combined sample (2007/8to 2008/9) from the continuous EHCS reporting in 2009 confirms		TBA	TBA	TBA	TBA	

¹ LSPs are encouraged where possible to seek to address the gap below district level, focussing on deprived wards, by establishing a sub indicator underneath the mandatory outcome. Examples of innovative ways of measuring such targets at neighbourhood level will be made available by the DCLG wherever possible.

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	that the reduction in the number of non-decent social sector dwellings is more than 50% of the total reduction in the number of non-decent social sector dwellings since 2001.						
Increase domestic fire safety and reduce arson	Mandatory Indicator where Home Fire Risk Check and Fire Prevention Grants received. Indicators at neighbourhood and priority group level to	see optional measures below	see optional measures below	see optional measures below	see optional measures below	see optional measures below	see optional measures below

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	be agreed in negotiation						
Optional Indicators							
People, Places prevention and participation	To be agreed across LAA blocks with top slice from each Reduction in the number of domestic incidents recorded and the percentage rate of sanctioned detections (SDs)	Haringey 22.8%	Borough target for DV is 30% final detection rate MPS target is 31%	33%	35%	38%	Police/LB H DV
			100%	100%	100%	100%	

Outcomes	Indicators Note: those in red are the proposed stretch targets	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08(including any stretch targets, and their annual unstretched targets)	Targets 2008/09(including any stretch targets, and their annual unstretched targets)	Targets 2009/10(including any stretch targets, and their annual unstretched targets)	Lead partner
	Anti -social behaviour Maintain high enforcement/ prosecution for breaches of ASBOs Increase levels of customer satisfaction in action taken in serious and persistent ASB cases	60%	65%	70%	TBA	TBA	
	% reduction in secondary fires inside or next to buildings or reduction in accidental fires in dwellings	222 secondary fires 246 accidental fires	216 secondary fires 242 accidental fires	TBA	TBA	TBA	Fire Service
	Home fire safety checks carried out by stations	566	640	TBA	TBA	TBA	Fire Service

Funding Stream Information Safer and Stronger Communities Block

Funding Stream	Allocation			
	Indicative from 06-07	07/08	08/09	09/10
Centrally Pooled				
Anti- Social Behaviour Grant	25,000			
Neighbourhood Renewal Fund	3,800,000			
Building Safer Communities (Rev)	327,000			
Building Safer Communities (Cap)	120,863			
Drugs Strategy Partnership Support Grant	69000			
Cleaner, Safer, Greener element (Liveability Funding)	970,000			
Community Empowerment	169,000			
Neighbourhood Element	412,800			
Waste Performance and Efficiency Grant	469,107			
Total	6,362,770			
Locally Aligned				
Basic Command Unit	386,915			

Enabling Measures for Safer and Stronger Communities Block

Proposed Enabling Measures	Lead	Government Dept
Flexibility in relation to recycling funding - CRED	Joanna David	

Healthier Communities and Older People Block

Improving the health and well-being of Haringey residents is a cross-cutting theme in the LAA. Our aim is that people live longer, healthier lives and that the LAA is used to address health inequalities, particularly in deprived neighbourhoods. We are promoting the *Choosing Health* agenda and as Spearhead Area, Haringey's LAA is building on local work to reduce infant mortality and the gap in life expectancy: notably, that there is a difference of eight years in life expectancy for men living in one of the most deprived wards in Haringey compared to men living in one of the most affluent wards.

Developing the Healthier Communities and Older People Block (HCOP)

The HCOP Block was developed in partnership with officers from the Council, Haringey Teaching Primary Care Trust and the voluntary sector. Block group meetings were chaired by the Director of Public Health. The group held a consultation event attended by over 70 people, including members of local community groups, the outcome of which has been discussed by the Well-being Partnership Board and the HCOP project group.

As part of the Supporting People 2006 review of the Five-Year Strategy (a summary of which is available at:

http://www.haringey.gov.uk/summary_of_supporting_people_five_year_strategy_2005-2010.pdf the Commissioning Body decided to include targets on the prevention of admission to hospital for people with mental health problems and reducing the number of single homeless acceptances.

Our targeted approach focuses on people living in deprived areas, those with mental health problems, and older people and has prioritised the following major determinants of health inequalities in our borough:

- Smoking
- Lack of physical activity
- Quality of housing
- Low income

In addition, the four goals within the recent White Paper *Our Health, Our Care, Our Say* were used to help us develop the targets within this block as shown in the table below.

	<i>Our Health, Our Care, Our Say Goals</i>			
HCOP Targets	Better prevention and earlier intervention	More choice and a louder voice	Tackling inequalities and improving access to community services	More support for people with long term needs
Increase smoking cessation	√		√	
Increase physical activity	√		√	√
Improve homes	√		√	√
Increase early intervention treatment for people with mental health problems	√		√	√
Increase access to day opportunities	√	√	√	√
Increase the uptake of chlamydia screening amongst 15-24 year olds	√		√	
Reduce infant mortality	√		√	
Increase the number of breaks received by carers	√	√	√	√
Increase the uptake of Council Tax and Housing Benefit	√		√	
Reduce acute admissions for people with mental health problems	√		√	√
Reduce the number of single homeless acceptances	√		√	

As well as the above targets in this block aimed at improving health and well-being, our LAA includes the following stretch targets, all of which contribute to improving health and well-being in Haringey. We are aiming to increase the number of:

- Schools achieving Healthy Schools Status
- People involved in formal volunteering
- Haringey residents on Incapacity Benefit for 6 months or more who are helped into sustained employment (this will encompass disabled people including those with mental health problems).

Proposed optional targets

In addition to the mandatory indicators to reduce health inequalities and those for Supporting People, the following optional targets, the first three of which are stretch targets, are proposed.

Increase physical activity in the borough (stretch target)

Increasing sport and physical activity is a priority for the borough. We are aiming to increase physical activity amongst all ages, including older people. These aims link with the six objectives of our Sports and Physical Activity Strategy, which can be found at:

http://www.haringey.gov.uk/index/community_and_leisure/leisurecentres/sportstrategy.htm.

Improve homes for the most vulnerable people through measures to increase energy efficiency, home safety and security (stretch target)

In line with the Government's 'Fuel Poverty in England: The Government's Plan for Action', which outlines the link between poor energy efficiency and fuel poverty, we will build on existing programmes to maintain and improve fuel efficiency measures and target those homes which fall below the decent homes standard. Home safety and security checks will link to our work on the prevention of falls and decreasing fear of crime.

Smoking cessation (stretch target)

Building on our work to create environments which encourage people to stop smoking (e.g. our successful smoke-free award which resulted in Tottenham Hotspur Football Club going smoke-free a year before the legislation requires it to), we plan to target our established Quit Smoking Service at those living in deprived areas of N17. This will help to reduce the gap in life expectancy between deprived and more affluent parts of the borough (see forthcoming Life Expectancy Action Plan).

Increase the number of people with first episode psychosis in specialist early intervention treatment

Early intervention and preventing the escalation of mental health problems for individuals is a key component to implementing Haringey's Joint Mental Health Strategy and delivering modernisation of mental health services. Research has demonstrated that intervening early for people and reducing the period of untreated

psychosis leads to better outcomes for the individual and a better use of resources as people are less likely to be admitted to hospital. Work with a range of voluntary sector organisations and investment in specialist services will help deliver this for Haringey's ethnically diverse population. Further work to support people with mental health problems is detailed in our Joint Mental Health Strategy 2005-2008.

Improve access to a range of day opportunities for older people

In order to develop our range of excellent services for frail and vulnerable older people, it is also important to provide day opportunities for people with lower needs. Working in partnership we will seek to (a) increase capacity for structured day opportunities, including appropriate provision of transport, and (b) increase the number of volunteers and volunteer hours provided as part of these structured day opportunities, using the expertise of the voluntary sector in this area of work. Work to improve the quality of life for older people locally is described in our older people's strategy, Experience Counts, which can be found at http://www.haringey.gov.uk/experience_counts_strategy_full_document.pdf.

Increase the uptake of chlamydia screening amongst 15-24 year olds

Early detection and treatment of chlamydia can prevent infertility. A screening programme has been established across Enfield and Haringey. The challenge is now to expand the range of sites through which young people can access screening (e.g. colleges, schools, youth services) and promote uptake amongst young men. The screening programme is part of a wider care pathway to promote good sexual and reproductive health through sexual health and family planning services. See Haringey Sexual Health Strategy: A Sexual Health Strategy and Action Framework for Haringey.

Reduce infant mortality by increasing the proportion of women who initiate breastfeeding, and reducing the number of women who smoke during pregnancy

Breastfeeding initiation and smoking in pregnancy are good proxy indicators for infant health. There is a wealth of evidence that breast milk and breastfeeding have a very positive effect on both mother and child. However, breastfeeding is much less prevalent amongst disadvantaged groups. Smoking during pregnancy can result in premature birth, stillbirth, reduced birth weight, increased need for emergency delivery, and trebles the risk of cot death. Initiation of breastfeeding and smoking during pregnancy are performance targets set out in the HTPCT local delivery plan and the Haringey Infant Mortality Action Plan.

Increase the number of breaks received by carers

Ensuring that carers have breaks is important to the well-being of both the carers and those they care for. Having a break from caring is important in that it can help carers cope with caring by giving time to 'recharge' their batteries. It is important that carers are cared for and given the support to look after themselves as well as those they care for. Carers need time to pursue their own interests and catch up with family and friends. Even a short break can help them come back to their caring roles refreshed

and better able to continue caring. This was a priority identified in our Carers' Strategy which is available at: http://www.haringey.gov.uk/carers_strategy_2005-08.pdf.

Increase the average annual income of deprived groups by increasing the uptake of Council Tax and Housing Benefit amongst eligible individuals

It is important to help those able to work get into sustained employment; this is being developed in the Economic Development block of Haringey's LAA. However, some people will not be able to maintain sustained employment and will need access to benefits. We recognise that there is significant under-claiming of benefits amongst vulnerable such as older people, those living in super-output areas, single parents and those with mental health difficulties. This target will help to ensure that those who are eligible for benefits receive all of the support to which they are entitled.

Increase the number of homes signed up to the Smoke-free Homes Campaign

It is estimated that there are 260 deaths related to smoking in Haringey each year and that exposure to second-hand smoke causes around 10,700 deaths in the UK each year. In addition, around half of all children in the UK are exposed to tobacco smoke at home. This target aims to reduce exposure to second-hand smoke in Haringey homes. It is also hoped that by reducing smoking in front of children fewer young people will take up smoking. This target will complement the smoking cessation stretch target.

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
Improved Health and reduced health inequalities	Mandatory Indicators Reduce health inequalities between the local authority area and the England population by narrowing the gap in age, all-cause mortality (Measure = All Age, All cause, Mortality Rate per 100,000 population AAACMR)		Male 900 per 100,000 (2002-04)	Male 880 per 100,000 (2003-05)	Male 860 per 100,000 (2004-06)	Male 841 per 100,000 (2005-07)	HCPCT
			Female 567 per 100,000 (2002-04)	Female 555 per 100,000 (2003-05)	Female 543 per 100,000 (2004-06)	Female 532 per 100,000 (2005-07)	

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet	Reduce directly standardised mortality rates from circulatory diseases in people under-75, so that the absolute gap between the national rate and the rate for the district is narrowed, <u>at least</u> in line with LDP trajectories, by 2010. ²		2205 YOT 90 per 100, 000	2008 89 per 100, 000	2009 83 per 100, 000 (Rate taken from LDP trajectory)	2010 78 per 100,000 (Rate taken from LDP trajectory)	HTPCT

² Targets are 3 year average for men and women combined. As a minimum, they should deliver the trajectory for circulatory mortality improvement agreed by PCTs through the Local Delivery Plan process, as projected to 2009-2011. If non-Spearhead areas do not have the relevant trajectories they should agree other appropriate means of addressing this.

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
and physical activity)	Reduce health inequalities between the most deprived neighbourhoods and the district average, using indicators that are chosen in accordance with local health priorities and will contribute to a reduction in equalities in premature mortality rates.		Male 215.5 (SMR) (2003-05)	Male 214 (SMR) (2005-06)	Male 212.6 (SMR) (2005-07)	Male 211.3 (SMR) (2006-08)	HTPCT
			Female 151.2 (SMR) (2003-05)	Female 150 (SMR) (2004-06)	Female 149.5 (SMR) (2005-07)	Female 149 (SMR) (2006-08)	
The outcomes framework for Supporting People is being developed within the Supporting People Strategy by DCLG and	To support the reduction of acute admissions to hospital as part of the Joint Mental Health Strategy Increasing the proportion	690 A) 431	690 A) April to	540 A) 150	TBC A) 200 cases	TBC A) 250 cases	LBH

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
will be ready in early summer.	of single people supported to live independently, who as a result do not need to be accepted as homeless and enter temporary accommodation (TA)	single homeless people accepted as homeless B) Prevention data to be added	October 2006 215 cases accepted. Forecast of 350 at year end B) Prevention data to be added	acceptance cases where homelessness is prevented through support provision and TA is not needed. This will be reflected in a corresponding reduction in number of single people in TA.	where homelessness is prevented through support provision and TA is not needed	where homelessness is prevented through support provision and TA is not needed	
Optional Indicators							
Reduce premature mortality rates and reduce inequalities in premature mortality rates	STRETCH TARGET Increase the number of smoking quitters in deprived areas		240	240 (270 stretch)	240 (300 stretch)	240 (300 stretch) total without stretch- 720	HTPCT

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD)(smoking, diet and physical activity)						stretch-870 This is an additional 150 quitters over 3 years.	
	STRETCH TARGET A) The proportion of adults taking part in sport and recreation physical activity for at least 30 minutes on at least 3 days a week B) An increase in youth participation in sport and recreation(a young people's sport and recreation survey has been commissioned and	Baseline data will be available at ward level by Nov 06 B) TBC	21.8% of Haringey residents doing at least 3x30 per week in 2006 B) TBC	A) 1,740 (Stretch 1,775) B) TBC	A) 1,792 (Stretch 1864) B) TBC	a)24.8% (stretch 25.8%) B) TBC	HTPCT LBH

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
	fires The number of older people receiving home safety audits and practical tasks to address hazards in the home.	(c)248 (d) 336	(c) TBC (d) TBC	(c) 76 (d) 740	(c) 77 (d) 740	(c) 77 (d) 740	
Increase choice and control Improved Health and reduced health inequalities	Increase the number of people with first episode psychosis in specialist early intervention treatment (EIPT)	0 (initiative not set up)	0 (initiative not set up)	80 people aged 14-35 to have received treatment through the EIPT.	164 people aged 14-35 (84 additional) in total to have received treatment through the EIPT.	220 people aged 14-35 (56 additional) in total to have received treatment through the EIPT.	HTPCT, BEHMHT

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
	<p>Improve access to a range of day opportunities for older people by:</p> <p>(a) Increasing the number of volunteers provided as part of day opportunities</p> <p>(b) Increase the number of older people attending day opportunities programmes</p>	<p>(a)TBC</p> <p>(b) TBC</p>	<p>(a) 76</p> <p>(b) 576</p>	<p>(a) 84</p> <p>(b) 580</p>	<p>(a) 92</p> <p>(b) 595</p>	<p>(a) 101</p> <p>(b) 610</p>	LBH
	Increase the uptake of chlamydia screening amongst sexually active 15-24 year olds, as part of a broader strategy to improve sexual and reproductive health	250	600	2,400 (10%)	TBC	TBC	HTPCT

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
Improved Health and reduced health inequalities	Monitor progress in reducing the rate of infant mortality through the following indicators: 1. The proportion of women who initiate breastfeeding after delivery	(a) 84%	(a) 81%	(a) 84%	(a) TBC	(a) TBC	HTPCT
	The proportion of women who smoke at the time of delivery	(b) 9.1%	(b) 6%	(b) 5%	(b) TBC	(b) TBC	
Increase choice and control	Increase the number of breaks received by carers	13,243	13,000	13,386	TBC	TBC	LBH
	Increase the average annual income of deprived groups by increasing the uptake of (a) Council Tax and (b) Housing Benefit amongst eligible individuals	Aug 05 – Aug 06 (a) 30,333	TBC	TBC	TBC	TBC	LBH
		(b)31,228	TBC	TBC	TBC	TBC	

Outcomes	Indicators Note: those in red are the proposed stretch targets.	Outturns for 2005/06	Baselines/ Target 2006/07 (Unless otherwise stated)	Targets 2007/08 (including any stretch targets, and their annual outstretched targets)	Targets 2008/09 (including any stretch targets, and their annual outstretched targets)	Targets 2009/10 (including any stretch targets, and their annual outstretched targets)	Lead partner
Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD)(smoking, diet and physical activity)	Increase the number of homes signed up to the Smoke-free Homes Campaign	N/A (campaign not yet set up)	N/A (campaign not yet set up)	500 homes	500 homes	500 homes	HTPCT

Funding Stream Information Healthier Communities and Older People Block

Funding Stream	Allocation		
	07/08	08/09	09/10
Centrally Pooled			
Neighbourhood Renewal Fund	1450,000		
Locally Aligned			
Choosing Health	361,000	TBC	TBC
Carers Grant	770,000		
Health for Haringey	9,733	122,127	NA
Supporting People	5,000,000		
Older People's Commissioning	100,000		
North London Sub-Region	470,000		
Fire Brigade	60,000		

Enabling Measures for Healthier Communities and Older People Block

Proposed Enabling Measures	Lead	Government Dept
N/A		

Economic Development Block

Our approach to worklessness seeks to achieve long-term change by stemming the flow of new workless and to increase the numbers moving from worklessness into employment by delivering larger interventions which have a narrower focus on core populations.

Employment programmes will be targeted at:

- Those in contact with Haringey Council and other public services
- Young People
- Incapacity Benefit claimants
- Workers in low paid/low skilled employment.

Underpinning and cutting across all programmes are interventions that take account of the disproportionate levels of worklessness amongst some BME communities, women and disabled people.

“A Haringey Guarantee”

Under the SSCF Neighbourhood Element an integrated programme is being developed and commissioned that builds on and adds value to current employment interventions. The programme focuses on the core populations identified in Haringey’s strategic approach and endeavours to fill gaps in current provision, link up related interventions and binds disparate interventions into a co-ordinated programme.

It will link interventions aimed at:

- young people improving their employability, vocational skills and easing the transition from school to college and from school to work;
- users of council services who need/want advice and support to further their education, up-skill and/or get into employment;
- users of health services who want to access employment opportunities;
- volunteering/work placements to gain experience and skills in order to access sustainable employment; job opportunities in Wood Green town centre;
- local neighbourhood level employment and training initiatives.

Linking the interventions will be a “Haringey Guarantee” which all partners sign up to. The Guarantee will involve:

- a quality service for all beneficiaries;
- an entitlement to services from partners including information, advice and guidance, priority interviews for college programmes and places;
- partners’ commitments to offer real work experience/placements and volunteering opportunities; and guaranteed interviews for programme beneficiaries applying for employment opportunities with partners.

The LAA will build on the SSCF Neighbourhood Element priorities and interventions and enable the “Haringey Guarantee” to be embedded across the borough, across services and across partners.

Furthermore the LAA Framework will enable linking the worklessness strategy closer to other agendas and themes developing synergy with work on education, children’s services, social services, welfare reform, anti-poverty, housing needs and development, capital developments, sub-regional and regional developments and opportunities. Strategic links will also be properly developed with city growth and the knowledge economy.

Local Enterprise Growth Initiative (LEGI)

Haringey has submitted a second round LEGI. It has been prepared through extensive consultation with key partners and wider stakeholders. These are broadly similar partners to those involved in the LAA, and so the Haringey LEGI and the LAA are developing in parallel and supporting and stimulating one another. A Steering Group of private and public sector partners is overseeing the development of Haringey LEGI.

Compilation and analysis of the local economic evidence base has resulted in three key themes becoming apparent, onto which interventions that address current market failures will be hung:

- Infrastructure – the built environment
- Knowledge and skills – ‘human capital’
- Networks – ‘social capital’

The success of the LEGI will be measured by the following indicators:

- Significantly increase the number of new enterprises and jobs created, especially for key target groups (including women and BME)
- Reductions in enterprise failure rate.
- Reductions in worklessness
- Improvements in the core indices of Multiple Deprivation

Proposals are additional and add value to current funding regimes because:

- They build upon the physical investments in Tottenham and ensure that enterprises and individuals access the opportunities created.
- They ensure joined up working and connectivity, maximising the benefits of regeneration funding and private investment.
- They learn and build on past local successes and proven good practice.

The LEGI will implement five integrated work streams which will ensure barriers are addressed and opportunities exploited.

- 1) The Enterprise Quarter- The New Business Location
Stream 1 will sit at the core of the programme providing new business space and a hub for the co-location and co-ordination of activity. The Enterprise Quarter will be the driver behind the re-imaging of Tottenham Hale as a prime business location. *60,000 sq ft of privately managed, state of the art workspace created; 3,000 Tottenham enterprises supported.*
- 2) Fresh Start- Enterprising Communities
Stream 2 will increase entrepreneurial activity focussing on Tottenham's deprived community. New activities such as business peer mentoring will increase entrepreneurial culture and help informal economy businesses go mainstream. *1,000 new and growing enterprises supported*
- 3) Trading Links
Stream 3 will forge trading links between local enterprises, and between them and larger purchasing organisations, expand both markets and ambitions. *Global Trading by Tottenham enterprises to double by 2017. Local sourcing and new contracts to double by 2017.*
- 4) Enterprise in Education
Stream 4 will develop a culture of entrepreneurship utilising innovative strategies to create the business leaders and workforce of the future. *5,000 young people to benefit by 2017.*
- 5) The Haringey Guarantee for Employment and Skills
Stream 5 will ensure that Tottenham residents have the skills and the opportunity to access the benefits that Transforming Tottenham will create. *3,000 residents in to work and 10,000 gaining new qualifications.*

Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Increase Employment Within each NRF district, for those living in the wards identified by DWP as having the worst initial labour market position (as at February 2004), significantly improve their overall employment rate and reduce the difference between their employment rate and the overall employment rate for England.	Mandatory for areas in receipt of NRF Within that NRF district a reduction by 2007-8 of at least 1.6 percentage points in the overall benefits claim rate for those living in the Local Authority wards identified by DWP as having the worst initial labour market position.	tbc				JC+
	Within that NRF district a reduction by 2007-8 of at least 1.6 percentage points in the difference between the overall benefits claimant rate for England and the overall rate for the local authority wards with the worst initial labour market position.					JC+

Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Optional Indicators						
Increase Enterprise increase in total entrepreneurial activity among the population in deprived areas – specific indicators to be agreed in negotiations	VAT registrations in Haringey (new VAT Registrations / 1,000 population)	4.2% in 2004	4.30%	4.40%	4.50%	
Increased Competition. Support the sustainable growth, and reduce the unnecessary failure of locally owned businesses in deprived areas.	Business Density in LEGI wards (VAT reg businesses/ 1,000 population)	50.9% in 2001	36.00%	38.00%	40.00%	
	Proportion of firms with turnover of less than £100,000 in LEGI wards (%)	Reduce to 20% by 2017. Area baseline of 30% (LEGI Baseline - 2005)	29.00%	28.00%	27.00%	
Increased Investment Attract appropriate inward investment and franchising into deprived areas, making use of local labour resources – specific indicators to be agreed in negotiations	Inward Investment inquiry monitor for Tottenham Hale	Baseline TBC	25% increase on baseline	25% increase on 07/08	25% increase on 08/09	North London Investment Agency

Outcomes	Indicators Note: those in red are the proposed stretch targets	Baselines/ Target 2006/07 (Unless otherwise Stated)	Targets 2007/08 (including any stretch targets, and their annual unstretched targets)	Targets 2008/09 (including any stretch targets, and their annual unstretched targets)	Targets 2009/10 (including any stretch targets, and their annual unstretched targets)	Lead partner
Worklessness	Number of people from priority neighbourhoods helped into sustained work.	60 job outcomes (Oct-Mar 2006/07)	120 (200 stretch)	120 (200 stretch)	120 (200 stretch) 360 sustained jobs without stretch 600 with stretch	Council/ Enterprise Partnership
	Number of residents on Incapacity benefit for 6 months or more helped into work of 16 hours per week or more for at least 13 weeks	15	30 (45 stretch)	30 (45 stretch))	30 (45 stretch) 90 sustained jobs without stretch 135 with stretch	Council/ Enterprise Partnership

Funding Stream Information- Economic Development Block

Funding Stream	Allocation		
	07/08	08/09	09/10
Centrally Pooled			
Neighbourhood Renewal Funding	600,000		
SSCF	412,800		
Aligned			
ESF	184,000		
JC+ (Deprived Areas Fund)	250,000		
LDA Opportunities	114,200	114,200	
Employ ULV LDA Single Fund	TBC		
North London Investment Agency	TBC		

Enabling Measures for Economic Development Block

Proposed Enabling Measures	Lead	Government Dept
Flexibility around benefits upon job entry	Martin Tucker	
Flexibility around 16 hour rule for work placements and work trials	Martin Tucker	

Reward Targets

Healthier Communities and Older People Block

- **Target:** Encourage smoking cessation by: Stretching the smoking cessation target by an extra 150 quitters in deprived areas
- **Target** Decent, energy efficient and safe homes for vulnerable people
- **Target** Improve the health and well-being of people aged 16 and over by helping them to lead more physically active lifestyles.

Economic Development Block

- **Target** Number of people from these neighbourhoods helped into sustained work.
- **Target** Number of people from the 12 'worst wards' helped into sustained work.

Safer and Stronger Communities Block

- **Target:** Number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year
- **Target** Reducing the number of violent crimes across all of Haringey's communities with specific reference to victims of Domestic Violence.
- **Target** Recycling participation within super output areas
- **Target** Reduction of litter & detritus in super output areas
- **Target** Decrease in Robbery (personal) by 14.3%
- **Target** Increase in the number of green flag award parks and green space and public satisfaction

Children and Young People Block

- **Target** Number of schools achieving "healthy school" status
- **Target** Percentage of 19 yr olds with level 2 and 3 qualifications
- **Target** Reducing the proportion of young people aged 16 to 18 not in education, employment or training (NEET)

Healthier Communities and Older People Block

Target

Encourage smoking cessation by: Stretching the smoking cessation target by an extra 150 quitters in deprived areas

Outcome

Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards / neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases.

Indicator by which performance will be measured

Smoking quitters in N17 (measured via Haringey Teaching Primary Care Trust [HTPCT] smoking cessation databases)

Current performance [2005/06]

Smoking quitters in N17 = **240**

Performance at the end of the period of the Local Area Agreement [2007 – 2010]

Performance expected *without* the Reward Element

Smoking quitters in N17 = **720**

Performance target *with* the Reward Element

Smoking quitters in N17 = **870**

Enhancement in performance with the Reward Element

Smoking quitters in N17 = **150**

Healthier Communities and Older People Block

Target

Decent, energy efficient and safe homes for vulnerable people.

Outcome

Improved living conditions for vulnerable people ensuring that housing is made decent, energy efficient and safe.

Sub / related outcomes

- Maintaining vulnerable people in Haringey in their own homes by increasing thermal comfort and reducing the risk of fuel poverty.
- Reducing the risk to vulnerable people from fire and fire related injuries.
- Reduced health impact from slips, trips and falls.

Indicators by which performance will be measured

Decent Homes

- Take up of home energy efficiency grants (no. of households achieving a Standard Assessment Procedure [SAP] rating over 65 thereby minimising fuel poverty.
- Successful referrals to Warm Front scheme (no. of referrals)

Safe and Secure Homes

- The number of Home Safety Audits and Practical Tasks to address hazards in the home. (total no. of Audits and resultant Practical Tasks)
- Successful referrals of vulnerable people to the home fire safety check scheme and a reduction in accidental dwelling fires (ADF) that exceeds the pan London target set by LFEPA.
- The number of households in Neighbourhood Renewal Fund (NRF) areas taking-up home security grants.

Current performance [2005/06]

Decent Homes

- Level of energy efficient housing occupied by vulnerable groups = **832** households receiving energy efficiency measures (2006/07 target **400**)
- Number of successful referrals to Warm Front = **0** (2006/07 target **50**)

Safe and Secure Homes

- Number of vulnerable people requesting Home Safety Audits and receiving Practical Tasks to address hazards in the home = **336** (2006/07 target **400**)
- Number of accidental dwelling fires = **248** (2006/7 target of 242) and number of households receiving fire safety checks = **551** (2006/07 target of **640**)
- Number of households taking-up security grant = **904** (2006/07 target **300**)

Performance at the end of the period of the Local Area Agreement [2007 – 2010]

Performance expected *without* the Reward Element

	Energy Efficiency Grants	Security Grants	Accidental Dwelling Fires (ADF)	Practical Tasks & Home Safety Audits
2007-2010	2100 households in thermal comfort	1200	726	1500

Performance target *with* the Reward Element

	Energy Efficiency Grants	Security Grants	Accidental Dwelling Fires (ADF)	Practical Tasks & Home Safety Audits
2007-2010	2700 households in thermal comfort	1500	690	2220

Enhancement in performance with the Reward Element

	Energy Efficiency Measures	Security Measures	Fire Checks	ADF	Smoke alarms not fitted/actuated	Practical Tasks & Home Safety Audits
2007/08	200	100	60	12	0.2%	240
2008/09	200	100	60	12	0.2%	240
2009/10	200	100	60	12	0.2%	240
TOTAL 2007-10	600	300	180	36	0.6%	720

Allocation of 'pump priming' performance grant:

35k	Voluntary Sector Haringey Practical Tasks Scheme		LBH Environmental Services 15k
		25k	
	Age Concern Home Safety Audits	Practical Tasks jobs (incl. heating repairs)	Project Officer
2007/08	40	200	0.6 officer
2008/09	40	200	0.6 officer
2009/10	40	200	0.6 officer
TOTAL	120	600	0.6 officer

Notes

Healthier Communities and Older People Block

Target

Improve the health and well-being of people aged 16 and over by helping them to lead more physically active lifestyles.

Outcome

Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards / neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet and physical activity)

Indicator by which performance will be measured

- The proportion of adults taking part in sport and recreation physical activity for at least 30 minutes on at least 3 days a week.
- An increase in youth participation in sport and recreation (a young people's sport and recreation survey has been commissioned and baseline date will be available in February 2007).

Current performance [Year to Date from November 2006]

- **Adults**
 - Participation rate as per interim Active People Survey = **21.8%** (no = **39,145**)
 - NB: These results are expected to be lower than what would be seen over a full year to the effects of seasonality on participation rates.
 - Full survey results available from November 2006.
- **Young People**
 - No baseline data currently

Performance at the end of the period of the Local Area Agreement [2007 – 2010]

- **Adults**

Performance expected *without* the Reward Element **24.8%** (no. = **40,330**) non-stretch projection

Performance target *with* the Reward Element
25.8% (no. = **40,728**)

- **Young People**

Performance expected *without* the Reward Element
N/A

Performance target *with* the Reward Element
Increase in youth participation of **11,000** (based on current estimates)

Enhancement in performance with the Reward Element

The National Public Service Agreement target for physical activity is to increase physical activity amongst those aged 16 and over by 3% over the

three years of the LAA. We propose to stretch performance by a further **1% (0.33% per year)** beyond this pre-required stretch in performance.

Notes

1. General

Baseline data will be used from the Active People Survey, commissioned by Sport England. The survey is of adults (16 years and over) participation in sport and active recreation in England, which started in October 2005 and will be complete in October 2006 (with approx 356,000 interviewed). Interim findings of local level data for Haringey, based on the first 6 months data from October 2005 – April 2006, are currently available. Results for the full year of the survey will be available from November 2006. The survey is conducted every 3 years with 1,000 people surveyed from each borough (statistically significant for Haringey as a whole).

In addition a young people's sport and recreation survey has been commissioned – baseline information will be available in February 2007.

2. Yearly monitoring

Monitoring will be conducted yearly by proxy indicators, such as the use of the DCMS yearly survey, and a qualitative yearly assessment, made up of information on all data we hold collectively across different partners, which may include:

- Council's Annual Residents Survey (reflects residents satisfaction with services in the borough)
- Uptake of leisure cards
- Uptake of the Active Gold Card (65+)
- Uptake of the Youth Active Card
- Class trends
- Uptake of community group walking (attendance/adherence rates)
- Uptake in recreational cycling
- Uptake in volunteering
- Leisure card data on usage, i.e. average participation rates
- A comparison of data across Haringey to show improvements in participation rates, for example, the East of the borough compared to the West.

The Performance Department at Haringey Council will be able to identify collectable data sources. It is recommended that we use pre-existing monitoring system as opposed to designing costly systems.

Economic Development Block

Target

Number of people from the 12 'worst wards' helped into sustained work.

SSCF Neighbourhood Element Tackling Worklessness Programme stretched geographically from 3 priority neighbourhoods to target those living in neighbourhoods with the highest claimant count relative to the rest of the borough: St Anne's; Seven Sisters; Tottenham Hale; Tottenham Green; Bruce Grove; Noel Park; Northumberland Park; West Green; Woodside; White Hart Lane; Bounds Green; and, Hornsey.

Reward Element - Economic Prosperity

Number of people from these neighbourhoods helped into sustained work.

Indicator by which performance will be measured

This will be measured by the number of people entering employment for 16 hours per week and lasting a minimum of 13 weeks.

Current performance

60 job outcomes (Oct-Mar 2006/07)

Performance at the end of the period of the Local Area Agreement 31 March 2010

600 sustained jobs (by March 2010)

Performance expected *without* the Reward Element

360 sustained jobs (by March 2010)

Performance target *with* the Reward Element

600 sustained jobs (by March 2010)

Enhancement in performance with the Reward Element

240 sustained jobs (by March 2010)

Allocation of Performance Reward Grant

TBA

Notes

Economic Development Block

Target

The number of Haringey residents on Incapacity Benefit for 6 months or more who are helped by the London Borough of Haringey (LBH) into work of 16 hours per week or more for at least 13 weeks, as measured by LBH performance data.

Reward Element - Economic Prosperity (Target 2)

Number of those on Incapacity Benefit for more than 6 months.

Indicator by which performance will be measured

This will be measured by the number of people entering employment for 16 hours per week and lasting a minimum of 13 weeks.

Current performance

15 (Apr-Sep 2006/07)

Performance at the end of the period of the Local Area Agreement 31 March 2010

135 sustained jobs

Performance expected *without* the Reward Element

90 sustained jobs

Performance target *with* the Reward Element

135 sustained jobs

Enhancement in performance with the Reward Element

45 sustained jobs

Allocation of Performance Reward Grant

TBA

Notes:

1. London Borough of Haringey to maintain detailed client records to enable independent verification by auditors through SSCF Electronic Monitoring System.
2. Beneficiaries can only be counted once – e.g. individuals accessing jobs under Target 1 above cannot be counted towards Target 2.
3. The period of monitoring to extend 13 weeks after initial start-date of beneficiary in-work to capture sustainability element of the target.
4. Beneficiaries shall not be involved in an employment scheme run by Jobcentre Plus or any other Government Agency at the point of referral to the SSCF Haringey Tackling Worklessness Programme.

5. For the purposes of this target, people gaining work during the period of the agreement may be claimed as sustained for up to 13 weeks after the Agreement expires i.e. 30 June 2010.
6. The definition of Incapacity Benefit includes people in receipt of Incapacity Benefit (IB), transitionally protected Severe Disablement Allowance (SDA), Income Support (IS) due to incapacity and National Credits due to incapacity.

Safer and Stronger Communities Block

Target

Increasing the volunteer base

Indicator by which performance will be measured

Number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year

Current performance (2006/07)

486

Performance at the end of the period of the Local Area Agreement

31 March 2010

Performance expected *without* the Reward Element

900

Performance target *with* the Reward Element

1500

Enhancement in performance with the Reward Element

600

Allocation of Performance Reward Grant

TBA

Notes

“Formal volunteering’ is defined as giving unpaid help through groups, clubs or organisations to benefit other people or the environment (for example, the protection of wildlife or the improvement of public open spaces).”³

³ Source: “2003 Home Office Citizenship Survey: People, Families and Communities (Home Office Research Study 289)”

Safer and Stronger Communities Block

Target

Cleaner, Greener, Safer – Narrowing the gap

Improving recycling provision and performance in Northumberland Park ward (one of three super output areas in the London borough of Haringey)

Indicator by which performance will be measured

- BVPI 82 – proportion of collected domestic refuse that is recycled
- BVPI 91 – access to doorstep or near-entry recycling collections
- Local PI – % of residents participating in kerbside recycling service

Current performance

- Specific accurate information about tonnage collected in Northumberland Park is not available. However, an approximation of **300 tonnes** has been determined by consideration of kerbside provision and bring bank collections. By the same methodology, the average per ward in Haringey would be 670 tonnes.
- Approximately **3,300 properties** in Northumberland Park receive a kerbside recycling collection. The remainder of properties are served by a network of 5 public bring sites. The majority of blocks are within a 5 minute walk of one of these sites. There are currently 5,583 properties listed on the electoral register in Northumberland Park.
- The kerbside recycling resident participation rate in January 2006 was measured at **60%** for Northumberland Park, compared to a borough average of 64%. This was based on a four-week survey of 9 roads in the ward (134 roads were surveyed across the borough in total).

Performance expected *without* the Reward Element

- With the provision of near-entry facilities to some properties and a rise in participation levels to the boroughwide average, an expected **499 tonnes** would be collected.
- The roll-out of a pilot estates recycling scheme will provide about 1,000 more properties in Northumberland Park with access to near-entry recycling, taking the total served to **4,000 properties** out of approximately 6,000.
- Current resources will be likely to achieve the current boroughwide participation rate of **64%**.

Performance target *with* the Reward Element

- The provision of doorstep or near-entry recycling facilities for all properties, along with a rise in participation levels, will lead to an expected **800 tonnes** of recycling collected.
- Provision of doorstep collections or near-entry recycling facilities for **all 6,000 properties** in Northumberland Park will achieve the boroughwide target of **100%** on BVPI 91.

- A comprehensive communications and promotional programme could raise participation levels to **70%**.
- **Enhancement in performance with the Reward Element**
- 301 tonnes more recycling.
- 2,000 more properties with near-entry or doorstep recycling collections.
- 6% rise in resident participation.

Allocation of Performance Reward Grant

TBA

Notes

Safer and Stronger Communities Block

Target

Cleaner, Greener, Safer – Narrowing the gap

Improving cleanliness of public realm in the three super-output areas in the London borough of Haringey (Northumberland Park, Noel Park and Bruce Grove)

Indicator by which performance will be measured

BVPI 199a

Current performance

42% in the wards (compares to borough-wide performance of 37%)
Based on independent survey information for the year 2005/06

Performance expected *without* the Reward Element

24% (compared to borough-wide performance target of 20%)

Performance target *with* the Reward Element

20% (to match borough-wide performance target)

Enhancement in performance with the Reward Element

4%

Allocation of Performance Reward Grant

TBA

Notes

Safer and Stronger Communities Block

Target

Reducing Robbery of Personal Property

Indicator by which performance will be measured

Reduction in personal robbery borough-wide

Current performance

1,919 offences 2005/06 Baseline

Since the beginning of this financial year, robbery has been decreasing steadily. Haringey is currently achieving an 18% reduction to date compared with last year. One of the main reasons for this is a much more rapid and thorough response to reported robberies whereby rapid response teams in cars immediately get to, reassure and work with the victim. This is leading to vital and fresh information gathering. The approach not only achieves significant reductions in robberies but also increased victim confidence and reductions in false reporting. The current charge rate is running at 80%

Performance at the end of the period of the Local Area Agreement

31 March 2010

Performance expected *without* the Reward Element

1,731 offences (9.8% reduction on baseline). Based on current annual 2.6% reduction applied over target period)

Performance target *with* the Reward Element

1,679 offences (3% stretch or 12.5% reduction on baseline)

Enhancement in performance with the Reward Element

Additional 53 offences

Allocation of Performance Reward Grant

TBA

Notes

Safer and Stronger Communities Block

Target

Cleaner, Greener, Safer

Indicator by which performance will be measured.

- Green Flags = CABE, Civic Trust
- Green Pennants = CABE, Civic Trust
- BVPI 119 (e) Satisfaction with parks and open spaces= MORI.

Current Performance

- Green Flags 7 (2006)
- Green Pennants 2 (2006)
- BVPI 199 (e) 67% (2003/4)

**Performance at the end of the period of the Local Area Agreement
(2007/8 – 2009/10)**

Performance expected without the Reward Element

- Green Flags 8
- Green Pennants 2
- BVPI 199 (e) 72%

Performance target with the Reward Element

- Green Flags 12 (LAA9)
- Green Pennants 7 (LAA4)
- BVPI 199 (e) 77%

Enhancement in performance with the Reward Element

- Green Flags 4 (LAA1)
- Green Pennants 5 (LAA2)
- BVPI 199 (e) 5%

Allocation of Performance Reward Grant

TBA

Notes

Children and Young People Block

Target

Health and well-being

Healthy school status (Changing Lives priority 5)

Indicator by which performance will be measured

National target: 50% of schools to achieve new National Healthy School Status by December 2006, with the rest participating by 2009. (An additional target has recently been introduced of 75% of schools to have achieved new status by December 2009).

Current performance ([insert period of measurement])

There are 63 primary, 11 secondary, 4 special schools and 1 PRU in Haringey.

5 schools have achieved the new National Healthy Schools status (The December 2006 target includes former Level 3 schools – 38 in Haringey- therefore this target has already been achieved. Former Level 3 schools have to have enhanced healthy school status by July 2007). PRU are not included in the national targets but we are included them in our targets due to the high level of need of the young people attending.

Performance at the end of the period of the Local Area Agreement

National Healthy Schools target: 100% (79) of schools to be working towards achieving National Healthy Schools status by 2009

Performance expected *without* the Reward Element

75% of schools (59) to have achieved new National Healthy Schools status by 2009

Performance target *with* the Reward Element

85% of schools (67) to have achieved new National Healthy Schools status by December 2009

Enhancement in performance with the Reward Element

10%-this will include bringing forward schools in more deprived areas to ensure they achieve new National Healthy Schools earlier than expected.

Allocation of Performance Reward Grant

£26,250 plus on costs for 2 additional part time staff during school terms and XXX for additional materials for use in class room work. For details see sections below on "Achieving the target" and "Value for Money".

Notes

Children and Young People Block

Target

A focus on young people aged 14-24

19 year olds with level 2 and 3 qualifications (Changing Lives Priority 20)

Indicator by which performance will be measured

(CL)P20.1 Increase the percentage of 19 year olds qualified to Level 2 by 2% by March 2007 and by 5% by March 2009 and the percentage of 19 year olds qualified to Level 3 by 1% by March 2007 and by 5% by March 2009, and support them by offering support for transition from school to college or work based learning with clear pathways for progression.

Current performance (Outturns for 2005/06)

57% - *under review*

Performance at the end of the period of the Local Area Agreement (2009/10)

62% - *under review*

Performance expected *without* the Reward Element

60% - *under review*

Performance target *with* the Reward Element

62% - *under review*

Enhancement in performance with the Reward Element

2%age points - *under review*

Allocation of Performance Reward Grant

[Insert indication of how much PRG is to be proportioned to this target and between indicators if appropriate]

Notes

The level 2 at 19 target is based on increasing the proportion of 19 year olds with a level 2. Performance is improved if learners achieve a level 2 for the first time - if they already hold a level 2, and go on to achieve a second level 2 they will not be counted again. Although the % target increases each year, the actual number of 19 year olds reaching level 2 each year will vary, depending on the size of the 19 year old cohort for that particular year.

The PSA target is measured by matching together several administrative datasets containing information on qualifications achieved by young people. The Partnership will look to more locally available and measurable sources of information to inform progress against the target and measure the impact of specific work or projects.

Children and Young People Block

Target

Economic Prosperity
Reducing NEETs

Indicator by which performance will be measured

Performance will be measured by the percentage of young people aged 16-19 who are not in education, employment or training. This will be based on data provide by DfES each month and averaged over a three month period.

Current performance

The baseline for this target has been calculated as 13.7%. which is the adjusted average NEET figure for November 05 – January 06. (the methodology for calculating NEET has changed since April 06 and the new criteria have been applied retrospectively to reflect the changes)
The figure for July 06 is 15.7% which partly reflects the seasonal variations which impact on NEET data at this time of the year.

Performance at the end of the period of the Local Area Agreement

The final period of measurement will be an average of the monthly NEET figures for the period November2009 –January2010

Performance expected *without* the Reward Element

11% (PSA)

Performance target *with* the Reward Element

10.4%

Enhancement in performance with the Reward Element

The proposed stretch target has been calculated on the basis of pulling forward achievement of the PSA target by one year

Allocation of Performance Reward Grant

Notes

The methodology for calculating NEET in each local authority area changed in April 2006 which affected baseline figures and targets. Other changes have been proposed for 2007 which would alter these again.

Enabling Measures

Enabling Measure 1: Extending in work benefit support.

Enabling Measure 2: Extended Work Placements

Enabling Measures 3 Award of CRED funding for estates recycling

Enabling Measure 1

Title of enabling measure requested: Extending in work benefit support.

LAA area: Haringey

LA Contact Officer Details Name: Martin Tucker Telephone: 0208 489 2932 E-mail: martin.tucker@haringey.gov.uk	GO Contact Officer Name : Telephone: E-mail:	Government Department contact submitted to Name: Telephone: E-mail:
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LAA Block enabling measure relates to:

Economic Development Block and Employment Stretch Targets

Description in full of the enabling measure request:

Extending benefit support (including housing benefit) for new job entrants to 8 weeks would remove a major barrier to work and would greatly increase the numbers able to take and maintain sustained employment.

Some benefit claimants currently get a roll-on of 4 weeks benefit entitlement after taking up employment (e.g. some New Deals.)

What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?

A major barrier for new job entrants is that they lose their passport to vital support particularly around housing benefit. Losing their passport to such benefits often penalises people who take up or return to work. Without this enabling measure people may be worse off taking up an entry level job (even with working tax credits) than if they stayed unemployed and on benefit. Details in processing and payment of working tax credits penalise new workers and this measure would resolve these problems.

Benefits we would like see extended are:

- Extended Payment of Housing Benefit & Council Tax Benefit
- And we would be like to see the following one-off grants being administered automatically;
- Job Grant
- Child Maintenance Bonus and Child Maintenance Premium

Not agreeing this measure would fail to address a major obstacle to work for many people in Haringey and fail to understand a vital underlining factor in worklessness.

In the 12 “worst wards” in Haringey there are 17915 people in receipt of Housing Benefit and Council Tax Benefit in July 2006 (JCP GIS Data July 2006.)

The 12 “worst wards” are St Ann’s, Seven Sisters, Tottenham Hale, Tottenham Green, Bruce Grove, Noel Park, Northumberland Park, West Green, Woodside, White Hart Lane, Bounds Green and Hornsey.

If the request cannot be agreed what other options may be available to resolve the issue?

Another possible option is working with the local JCP District to develop a local Transition to Work Allowance where current benefit allowances can be maximised and discretionary funds can be added. JCP will work to ensure that their advisers are equipped with the tools and information to provide full “back to work” support including in work benefit calculations and signposting to other help. However this will not cover important benefits such as Housing Benefit and any local transitional support will be very restrictive in the length of time support can be given. There no real alternative options to resolve this issue.

We are currently awaiting further information from local JCP on how we can develop this local transitional support.

Government response to the request:

Enabling Measure 2:

Title of enabling measure requested:

Extended Work Placements

LAA area: Haringey

<p>LA Contact Officer Details</p> <p>Name: Martin Tucker Telephone: 0208 489 2932 E-mail: martin.tucker@haringey.gov.uk</p>	<p>GO Contact Officer</p> <p>Name : Telephone: E-mail:</p>	<p>Government Department contact submitted to</p> <p>Name: Telephone: E-mail:</p>
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LAA Block enabling measure relates to:

Economic Development Block and Employment Stretch Targets,

Description in full of the enabling measure request:

Currently people can undertake 3-week “work trials” with the agreement of JCP and still be entitled to their full benefit.

As with enabling measure 1 developing and agreeing extended work placements (where participants would still be entitled to benefits) to 8 weeks would remove a major barrier to work and would greatly increase the numbers able to take up and maintain sustained employment.

What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?

In the SSCF programme we have recognised that the lack of experience, work discipline etc is major barrier for many people wishing to take up work. Work is underway with major employers including the local authority to put in place an intervention that supports people who wish to gain experience and skills through work placements.

For people from disadvantaged areas and communities 3 week work trials are not sufficient for them to gain the discipline, aptitudes and skills to enable them to successfully return to or enter work.

Not agreeing this measure would fail to address a major obstacle to work for many people in Haringey and fail to understand a vital underlining factor in worklessness.

Under the SSCF programme Work Placements intervention 75 work placements per year are profiled and with this enabling measure this could increase to 150 per year minimum.

If the request cannot be agreed what other options may be available to resolve the issue?

Without this measure work placements can only be for less than 16 hours per week which limits the experience, skills, aptitude and culture of work that placements can give to those wishing to enter or return to work.

JCP providing expert benefit advice and calculations similar to the Transition to Work Allowance in measure 1 to develop individual plans for work placements but this may be unwieldy and mitigate against an effective and coherent work placement strategy and operation.

Government response to the request:

Enabling Measures 3

Title of enabling measure requested: Award of CRED funding for estates recycling

LAA area: Haringey

<p>LA Contact Officer Details</p> <p>Name: Joanna David Telephone: 0208 489 4517 E-mail: Joanna.david@haringey.gov.uk</p>	<p>GO Contact Officer</p> <p>Name : Telephone: E-mail:</p>	<p>Government Department contact submitted to</p> <p>Name: Telephone: E-mail:</p>
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LAA Block enabling measure relates to: Safer and Stronger Communities Block

Description in full of the enabling measure request:

Under the rules governing the award of CRED funding for estates recycling, the application for funding is only open to voluntary and community sector organisations – local authorities are not eligible. The request is that this money should be available to enhance recycling services, regardless of the service provider.

What is the constraint to achieving this outcome that the enabling measure would overcome? How would it do this? What are the implications of not agreeing the request?

The termination of the recycling contract by Haringey with the not for profit organisation, RWS, meant that CRED funding which had been awarded to them was lost (approximately £240k). In the absence of an alternative funding stream the Council will not now be able to provide the planned enhanced recycling services to residents on its estates.

If the request cannot be agreed what other options may be available to resolve the issue?

None – there is currently no alternative funding stream.

Government response to the request:

Agenda item 8i**Haringey Strategic Partnership – 27 November 2006****Subject: HSP Performance Assessment & Annual Review**

Purpose

- 1.1 To consider GOL's feedback from the annual assessment process.

2. Summary

- 2.1 The HSP has been rated as an amber-green Partnership by the Government Office for London (GOL) following the completion of the annual review process. GOL's feedback letter which sets out their view of the strengths of the partnership and areas for improvement is appended for more detail.

3. Recommendations

- 3.1 For HSP members to note and comment on GOL's assessment of the Partnership, in particular the "issues to be addressed" under each of the 6 thematic areas.

4. GOL's Assessment and Feedback on 2005/06

- 4.1 Overall the HSP was given a rating of amber-green. Performance areas identified by GOL where good progress was being demonstrated include education where improvement is beyond the national average with certain groups on GCSE attainment, and the target of 100% of schools with at least 50% of pupils achieving 5 A-C GCSEs by 2008 is on course. Liveability was also recognised as an area where good progress was being made with some targets met and many exceeded. Other successes highlighted relate to improved planning processes as well as sharing information, data and trend analysis.
- 4.2 Areas highlighted by GOL as particular challenges for the partnership include schools performance on science which brings down the overall performance. Although improvements against some of the Worklessness targets is being made, the gap between Haringey and the national average is significant for those aged 50 to 69 and lone parents. Although health indicators are moving in the right direction the gap between Haringey and the national average does not appear to be narrowing.

Key strengths identified

- 4.3 For each of the theme assessment areas GOL identified the following strengths:
 - **Health** – active commitment from a wide range stakeholders. Indicators (apart from male life expectancy) moving in the right direction and prevention interventions expected to accelerate progress.

Focus on prevention, including healthy eating and exercise initiatives and anti-poverty/social inclusion initiatives.

- **Education** – the gap on most targets is narrowing. Attendance levels improved; additional support for literacy skills, unauthorised absences improved and exclusion rates reducing.-
- **Employment-** self-employment rates improved to above the national average rate. Business start-ups also above national average. Gap narrowing between Haringey and London average on NEETS.
- **Crime** – overall crime figure down from 97.3 to 92.6 and in right direction. Activity targeted at crime “hot spots” which are in NRF priority areas. Good use of performance data analysis.
- **Housing** – 46% of homes now non-decent against 55% in 2004. Homes for Haringey live from April. Strategy and business plan assessed as fit for purpose, and robust Service Improvement Plan in place to achieve 2 stars at inspection.
- **Liveability** – good progress on targets overall and most show progress in the right direction.

Issues to be addressed

4.4 For each of the theme assessment areas GOL identified the following issues/areas for improvement:

- **Health** – male life expectancy gap between Haringey and the national average has widened with notable gap between deprived wards and others. Despite some effective teenage pregnancy interventions, no real evidence yet of “narrowing the gap”.
- **Education** – performance on Science brings down performance overall, more work to be done to improve some specific schools (White Hart Lane, Northumberland Park, St Thomas Moore).
- **Employment** – employment rate for lone parents and those aged 50-69 showing a downward trajectory. Engagement of Jobcentre Plus and DWP is poor and needs to be addressed.
- **Crime-** Haringey still a high volume crime area. Basket of 10 offences showing year on year reductions but significant increases in other offences (robbery of personal property, wounding, theft from mv).
- **Housing** – 5,500 households in temporary accommodation – 2010 target a major challenge. Reaching the decent homes standard depends largely on the bid.
- **Liveability** - unclear about narrowing the gap between east/west, apart from Green Flag awards (mainly in NRF wards). Might wish to consider including a BVP1 199a reward target in LAA.

5. Conclusion

- 5.1 The GOL's performance assessment of the HSP for 2005/06 concluded that the partnership is rated amber-green, the same rating as the last two years. It is not known yet if the rating system will be maintained in future years or whether it will become part of the Local Area Agreement (LAA) performance management arrangements. The new six-monthly review process for the LAA will however take the form of a self-assessment by the Partnership which will then be submitted to GOL and discussed with GOL at a meeting or series of meetings at which any necessary actions are agreed.
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Report Author: Mary Connolly, Policy & Partnership Manager, Haringey Council. Tel: 020 8489 6939

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4 August 2006

Dear Chair,

LSP PERFORMANCE ASSESSMENT & ANNUAL REVIEW

I should start by thanking you, your fellow Partnership members and support team, for engaging with this process in a positive and constructive way. What follows is a summary of the key issues identified and shared through this process, together with our final performance assessment.

Successes & Challenges

A note setting out our more detailed feedback is appended to this letter, but it might be helpful to highlight those performance aspects we felt stood out most. In summary, we were particularly impressed by:

- How interventions with schools and targeted groups had secured improvement beyond the national average with certain groups on GCSE attainment. The school level data you provided showed that you are on course to achieve the target of 100% of schools with at least 50% of pupils achieving 5 A-C GCSEs by 2008;
- Your positive progress around the Liveability agenda, with some of your targets met and many exceeded; and
- Your improved planning process, resulting in better integration and alignment of local strategies with the Community Strategy. Your process for sharing information, data and trend analysis has also resulted in more informed and targeted interventions.

Additionally, we recognise the need for on-going work and support in other areas, for example:

- As acknowledged above, your interventions in schools are demonstrating a positive impact. However, performance on science is poor and brings down overall performance. This is an area of priority and remains a challenge;
- While you have made improvements against some of the Worklessness targets, the gap between Haringey and the national average is significant, particularly relating to the employment rate for those aged 50 to 69 and lone parents. However, we are encouraged that worklessness is a priority theme in your Local Area Agreement currently being developed;
- You are moving in the right direction on all health indicators, but again, the gap between Haringey and the national average does not appear to be narrowing. We acknowledge that this is a long-term process and that your Health Inequalities Action Plan about to be launched should accelerate progress.

Overall Assessment

Our view about the performance of this partnership has been usefully informed by discussion and information exchange within the context of our on going relationship, and we indicated our likely assessment at the Annual Review meeting on 29 June.

After considerable discussion through a structured process of internal moderation, we believe an overall performance rating of AMBER/GREEN most appropriately reflects the position the Partnership had reached by April this year. Your assessment score of 19 points against the six thematic areas indicates a “borderline” performance and while you have made tangible progress in many areas, this does reflect the significant challenge Haringey faces across a number of key floor targets.

NRF Allocation for 2006/07

I can now confirm that the Neighbourhood Renewal Fund allocation for L B Haringey in 2007/08 will be £7,862,806.

Future Interaction

We recognise that delivering ever better services and meeting Floor Targets presents a range of significant challenges for all involved, and that the partnership will be working on a wide range of issues in the coming months. We hope that the feedback set out here will help to focus future discussions about progress and support on those issues of greatest importance both to the Partnership and to Government. Meanwhile, Government continues to focus on progress towards Floor Targets as a key measure of improvement by Partnerships.

We are particularly keen to support an early start on the thematic areas where the achievement of the floor targets and “narrowing the gap” still poses a challenge. As noted above, Worklessness is a priority theme within your Local Area Agreement

currently being developed and GOL's thematic lead in this area, Amanda McLeish, would welcome the opportunity to discuss this with you in greater detail.

Finally, my thanks again to you and your colleagues for the quality of the debate, and we look forward to working with you in the near future.

Yours sincerely,

JO GORDON
HEAD OF LOCALITY DIVISION - NORTH

APPENDIX

LSP 2006 Annual Review Report – Haringey Strategic Partnership

LSP Overall Assessment –


 Amber/Green

Health	
Self Assessment Traffic Light – Amber/Green	GO Assessed Traffic Light – Amber/Green
Strengths (to include progress towards targets)	Issues to be addressed
<ul style="list-style-type: none"> • The HSP Wellbeing Partnership has active commitment of a wide range of stakeholders sharing improved information • Strategic targeting of plausible interventions at the most deprived areas and hard to reach communities, based on Health Equality Audits with successful results now coming through (e.g. smoking cessation in the Turkish community). • Moving in the right direction on all indicators (although male life expectancy needs improvement). Although the gap between Haringey and national average is not narrowing, prevention interventions expected to make an impact on accelerating progress. • Focus on prevention, including healthy eating and exercise initiatives and improved health through anti-poverty/social inclusion initiatives. • Achieved a rating of 3 in last CPA Inspection 	<ul style="list-style-type: none"> • While both male and female life expectancy has improved, the gap between LBH males and the national average has widened, with a notable gap between the most deprived wards and the others (this is not the case for females) • Despite some effective TP interventions, no real evidence of “narrowing the gap” yet. This is a long-term process and there is a robust (draft copy provided) Health Inequalities Action Plan addressing inequalities across the whole thematic range. The plan will be launched soon and the Wellbeing Partnership is well placed to deliver results.

Education	
Self Assessed Traffic Light – Green	GO Assessed Traffic Light – Amber/Green
Strengths (to include progress towards targets)	Issues to be addressed
<ul style="list-style-type: none"> • While still some way to go to reach national average on most targets, the gap is narrowing. Interventions in schools and targeted groups within the most deprived communities has secured improvement beyond national average on some targets, demonstrating a narrowing of the gap. • School level data supports expectation of achieving 100% of schools attaining at least 50% of pupils achieving 5 A*-C GCSE by 2008. • Since 1998, the percentage of pupils achieving 5 A*-C GCSE in Haringey has the third best steady improvement rate in London from one of the lowest base positions (48.5% in 2005 – an improvement of 21.5 percentage points). • NRF funded initiatives in the most deprived areas have resulted in much improved attendance levels (particularly in primary schools where improvement is 4 times national rate), additional support for literacy skills, improved figures for unauthorised absence and reduction in exclusion rates. 	<ul style="list-style-type: none"> • Performance on Science is poor and brings down overall progress. This is a priority for improvement and some action already been taken. However it remains a challenge. • Although improvement in all schools, a great deal of work to do to improve results in specific schools (White Hart Lane, Northumberland Park, St Thomas Moore)
Employment	
Self Assessed Traffic Light – Amber/Green	GO Assessed Traffic Light – Amber/Red
Strengths (to include progress towards targets)	Issues to be addressed
<ul style="list-style-type: none"> • Although self employment rates have gone down slightly (by 0.1 % point), it has improved from being identical with the national average in 1990/91 to 5.1 % points above the national average. • Business start-ups have consistently 	<ul style="list-style-type: none"> • Widening gap between LBH average and deprived area figure. • Employment rate for lone parents and those aged 50-69 showing a downward trajectory • Worklessness will be the priority

<p>been above the national average, but decreased gradually since 1997 - figures now showing an improving trend for LBH, whereas nationally the trend is still downwards.</p> <ul style="list-style-type: none"> • Overall employment rate has improved, but compares badly with both London and national target. • Improvement (5.4 % points) in BME employment rate, however it remains very poor at 45.3% (nat av is 58.9%) • Employment Zone providers have been successful in getting people into jobs. • Gap narrowing between Haringey and London average on NEETS (now 3.3 percentage points – was 5.5 % points in previous year). • LEGI bid to be submitted – could have big impact if successful 	<p>thematic area within the LAA.</p> <ul style="list-style-type: none"> • Engagement of Jobcentre Plus and DWP is poor and needs to be addressed • HSP needs contingencies in place should the LEGI bid be unsuccessful.
<p>Crime</p>	
<p>Self Assessed Traffic Light – Amber/Green</p>	<p>GO Assessed Traffic Light – Amber/Green</p>
<p>Strengths (to include progress towards targets)</p>	<p>Issues to be addressed</p>
<ul style="list-style-type: none"> • LBH is a high crime area and overall crime figure down from 97.3 to 92.6. Right direction, but gap not narrowing against the national average. • Half of the basket of 10 offences showed year on year reductions • LPSA burglary target was not met, but end of year achievement showed a 10% reduction over the stated baseline. Targeted initiatives include a significant programme of property upgrades and target hardening of vulnerable properties in a priority deprived area, resulting in only one repeat break-in. • Activity targeted at crime “hot spots”, 	<ul style="list-style-type: none"> • Haringey are a high volume crime borough and it will be a challenge to reach all PSA1 targets. The Improvement Plan includes action to address this, • While half of the basket of 10 offences showed year on year reductions - significant increases in the others (robbery of personal property, wounding, theft from mv)

<p>which also happen to be in the priority NRF areas.</p> <ul style="list-style-type: none"> • Good use of performance data analysis to inform action planning. • NRF funded 2 joint enforcement Operation Tailgates; training sessions on the information sharing protocol and crime prevention; a BME community leadership programme; neighbourhood wardens; Leaders in Training for young people and a number of targeted anti-violence operations. • Safer Schools Partnership coordinates school based crime prevention programmes. A police officer attached to each secondary school, running programmes around weapons awareness, safety, improved reporting from young people. • NRF element of the Anti-Social Behaviour Team (ASBAT) has enabled service to operate across public and private housing sectors and the private sector. ASBAT achieved 100% success record on all legal applications to date and has secured: 13 ASBOs; 2 dispersal orders; 67 crack house closures; 53 injunctions and 68 ABCs • 	
Housing:	
Self Assessed Traffic Light – Green	GO Assessed Traffic Light – Green
Strengths (to include progress towards targets)	Issues to be addressed
<ul style="list-style-type: none"> • While not currently on target as outlined in the Community Strategy, all evidence and activity points to good progress (46% homes now non-decent against 55.8% in 2004). • Successful local ALMO ballot with Homes for Haringey live from April 2006. Bid for £230 million submitted July 2006. 	<ul style="list-style-type: none"> • 5,500 households in temporary accommodation – 2010 reduction target a major challenge. The new Prevention and Options Service includes tenancy sustainment and mediation service, family and debt counseling and home visiting with the aim of improving this position. • Currently developing contingencies

<ul style="list-style-type: none"> • Contingency plan currently being developed should ALMO bid be unsuccessful. • LBH housing service rated a 2 in AC's CPA. • Robust Service Improvement Plan in place to ensure Homes for Haringey also achieves 2 stars at inspection scheduled for April 2007 • 80% RSL properties now meet decent homes standard and working with those RSL partners who have more than 50% non-decent stock to develop effective asset management plans • Good partnership working to deliver solutions both locally and sub-regionally (active partner in the N London bid to LBH for private sector decent homes improvement grant, which secured £6.135m over 2 years enabling 5,140 units to be improved across the sub-region • RSL development programme continues to be the largest in the sub-region with £70m investment resulting in 936 new homes for affordable renting and low-cost home ownership on 2004/05 • Strategy and business plan assessed as fit for purpose by GOL in August 2005 • The gap between most deprived and other areas is not significant. 	<p>should the ALMO bid be unsuccessful. However, reaching the decent homes standard does depend largely on the bid.</p>
Liveability	
Self Assessed Traffic Light - Green	GO Assessed Traffic Light – Green
Strengths (to include progress towards targets)	Issues to be addressed
<ul style="list-style-type: none"> • BVPI 199a exceeded: LBH's unaudited data shows 23% from survey for April-July 2005. • The percentage of people satisfied with parks and open spaces has increased 	<ul style="list-style-type: none"> • Overall figures doing very well, but not clear about the narrowing of the gap between east/west, apart from the Green Flag awards which are mainly in NRF wards.

<p>from 62% in 00/01 to 65% in 03/04, which is the right direction, but gap with national average has increased.</p> <ul style="list-style-type: none"> • Repair of street lights remained below 3.5 target with an average response of 1.92 days • Kerbside recycling increased from 92% in 04/05 to 100% • Abandoned vehicles removal target of 85% within 24 hours exceeded at 95% • Recycling levels of overall waste increased from 5% in 01 to 19.8% exceeding statutory target • Road casualty rate (06) at national average. • Of the 4 Green Flag awarded parks – 3 are in NRF wards (submissions now made for 7 Green Flags) 	<ul style="list-style-type: none"> • They propose to introduce targeted street cleaning teams in their Performance Improvement Plan and this seems a good idea. • Haringey might want to consider including a BVPI 199a reward target in their LAA to help them meet the 17% target.
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Qualitative aspects of LSP Performance (including review of partnership working/NRF spend)

Self Assessed Traffic Light – Done assessment, but no TLA given	GO Assessed Traffic Light – Amber/Green
Strengths	Issues to be addressed
<ul style="list-style-type: none"> • The last quarter NRF monitoring return indicated an estimated 100% for 2005/06 with no under/over spend. • NRF programme continues to target and deliver theme based projects and interventions focused on the deprived wards in the east of the borough. • The HSP reconfigured the NRF programme to integrate with the SSCF Plan (which includes a comprehensive statement of community engagement), paving the way for the LAA in 2006. • Improved planning process introduced resulting in better integration and alignment of local strategies with the Community Strategy (e.g.: Mental Health Strategy, CYP Plan, Quality of Life Strategy for Older People, Sports 	<ul style="list-style-type: none"> • Significant improvement to sharing information and partnership relations as well as the reconfiguring of the NRF programme has made an impact, but it is too early to see statistical evidence at this stage. • A major review of the Community Strategy in 2006/07 will also make a difference to delivery, but as above, has no impact for the purposes of this assessment • Partnership considers itself to have come a long way in the last year and is keen to improve further. GOL to provide examples of a “green” partnership profile.

<p>& Physical Activity Strategy.</p> <ul style="list-style-type: none"> • Improved process for sharing information, data and trend analysis resulting in more informed and targeted interventions • Meeting attendance records show level of engagement being maintained. Vol/com sector engaged and represented and involved with thematic partnerships and Community Forums. • Development of Compact with vol/com sector has strengthened relationships. • Performance is actively managed through the Thematic Partnership who submit regular reports to each HSP meeting, allowing them to review progress and decide on joint strategies and interventions • Continued commitment to developing and refining the HSP, with a clear priority for planning towards LAA arrangements. 	
<p>Improvement Planning</p>	
<p>Self Assessed Traffic Light – Done assessment, but no TLA given</p>	<p>GO Assessed Traffic Light – Amber/Green</p>
<p>Strengths</p>	<p>Issues to be addressed</p>
<ul style="list-style-type: none"> • Improvement Plan shows list of HSP core members and partners across the Thematic Partnership and identifies which of them has responsibility for taking forward the planned key outcomes and activities. Lead officer/organisation for delivery is also identified. • Activity is focused on areas of greatest priority for improvement, BME and other disadvantaged groups. • The HSP has a good structure in place for performance monitoring and management and for data collection and is committed to maintaining progress and improvement. This has resulted in good management of resources with 100% spend reported. 	<ul style="list-style-type: none"> • Priority areas within the improvement plan will form the building blocks for Haringey’s LAA proposals. • Currently consulting on the review of their Community Strategy which might impact on priorities of Improvement Plan.

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Government Office:	
Local Authority:	London Borough of Haringey
Date:	

Haringey Strategic Partnership

Safer and Stronger Communities 2006-2007

Six-monthly Review April – September 2006

The Safer and Stronger Communities Fund (SSCF) is drawn up by the Haringey Strategic Partnership (HSP) to address both national and local priority outcomes for the borough. This year the SSCF focuses on four key elements: crime reduction, neighbourhood working, cleaner safer and greener agenda and community empowerment. The key outcomes for the SSCF link into our Community and Neighbourhood Renewal Strategies and they also provide the basis of delivery of the LAA from 2007. The SSCF is performance managed through the HSP and the relevant thematic partnerships.

This document provides a review of progress made by the HSP against the overall outcomes and spend set within the SSCF. Narrative is provided under the four key elements, with the thematic partnerships assessment of achievement against the agreed outcomes and targets over the last 6 months. It highlights concerns and the necessary action to be taken to address areas of under-performance and it compares spend against profile. It also provides an update of the outcomes and targets table for your information (see annex 1) and spend to date plus the profile of spend for the remaining year (see annex 2).

Overall progress

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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The HSP's assessment of progress made during the last six months against overall outcomes and spend for the SSCF is green.

Positive progress has been achieved against the majority of outcomes and targets set within the agreement. Where risks have been identified by the thematic partnerships, the necessary plans have been drawn together with actions in place to address these risks within a clearly defined timescale. Please refer to Annex 1

The partnership is on course to achieve full spend at the end of this year, having exceeded our spend profile for periods 1-6 (April – September)

GOL may need to be reminded that the partnership sought and was granted approval to focus the Neighbourhood Element of funding for £412800 to support a Tackling Worklessness programme in 3 priority wards. This approval was granted on the basis that our partnership had already made sufficient inroads into establishing neighbourhood management structures within the borough and that we the partnership needed to focus on more priority issues at hand where performance was more questionable. The worklessness programme has been established and agreed by the Enterprise Partnership Board. Six key interventions have been commissioned along with an embedded evaluation. This programme commenced delivery in September 2006. The interventions are profiled to achieve full spend in this financial year and first claims have been processed in October, although not currently showing as actual spend.

It is also worth highlighting that concerns have been raised in respect of a small commissioning programme undertaken by the Haringey Community Empowerment Network (HarCEN).

The HSP agreed funding of £169k to the HarCEN for 2006/2007. This funding is administered and monitored by the Corporate Voluntary Sector Team (CVST). Prior to this arrangement the funding from GOL was administered by the Scarman Trust. It was expected that over this years funding period the CVST would endeavour to evaluate how effective HarCEN had been in promoting and developing community engagement in order to be clear how the HSP should support this activity in the future. Funding to the value of £23k has not been released as HarCEN used this funding to distribute to 3rd parties without the permission of the Council. To the end of October HarCEN will have received £76k which takes into account the £23k currently withheld. However community representation is a key component of HSP membership so should there be any balance remaining from the funding this will be required to support the establishment of a new structure/organisation to undertake this vital role. To further this the Council has commissioned an independent consultant who is an expert in the field of CEN's to provide the Council with an option paper on the best way forward.

Reporting against SSCF outcomes under the four elements:

Community Empowerment

Assessment made by the thematic partnership is amber

Amber	There are risks to the delivery of some of the outcomes and targets set out in the LAA but there are plans and actions in place that are likely to address these.
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The HSP agreed funding of £169k to the Haringey's Community Empowerment Network (HarCEN) for 2006/2007. The funding is administered and monitored to HarCEN by the Corporate Voluntary Sector Team (CVST). The CVST has undertaken an evaluation of HarCEN to assess their effectiveness in promoting and developing community engagement on behalf of the partnership as per the SSCF agreement.

This evaluation has thrown up considerable concerns across both the voluntary and community sector and statutory agencies on the way HarCEN has undertaken their role in community engagement. The evidence of these concerns indicate an agency that is failing to meet the standard required in order to be accountable, effective and influential at the required level.

Crime reduction

Assessment made by the thematic partnership is green

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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Haringey's Safer Communities Executive Board (SCEB) leads for the strategic partnership on the crime reduction agenda. This partnership is well-established and robust. The delivery of work through multi-agency sub-groups is working well and these include a performance management group. There has been ongoing commitment and engagement from a variety of partners over time.

All of the British Crime Survey comparator crimes show a fall in the performance year to date (April – September 2006). Significant decreases were seen in common assault (20.5%), criminal damage (20.4%) and theft of motor vehicle

(20.0%). Falls of over 15% were also seen in wounding, personal robbery and bicycle theft. All crime types are currently set to hit target and are performing better than in the same period in performance year 2005/06, with the exception of bicycle theft. The numbers of bicycle thefts are small and the relatively high numbers of offences in August 2006 are likely to have led to the target being set to miss at the current time. Since its peak in August 2006, figures have returned to recent levels.

In spite of a fall this performance year to date, the number of theft from person offences, although lower than in the previous year, is still high when compared to the most similar Crime and Disorder Reduction Partnerships (CDRP). Also the number of theft from motor vehicle offences is significantly higher than both the most similar CDRP average and the Metropolitan Police average, however, the figures are lower in the performance year to date than in the same period a year earlier.

The Drug Action and Alcohol Team (DAAT) and drugs squad continue to work together on the targeting of class A street dealers. The DAAT is currently undertaking a drugs market mapping exercise which will inform how we tackle availability issues next year. A crack house protocol has been developed across the partnership and the Alcohol Strategy Group is implementing its action plan

Neighbourhood working

Assessment made by the thematic partnership for this element is green

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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The Council's Neighbourhood Management Service has been successfully embedded as a key service of the Council, and the structures and processes it has established are utilised not only by Council services but also other partners on the HSP, particularly the Police and the Primary Care Trust. Particularly, important have been the Area Assemblies that are held quarterly for seven areas across the Borough and provide opportunity for residents to engage with local councillors and local service providers to effect change. Decision making on small budgets are also devolved to local residents via these Area Assemblies.

As a result of the successes already achieved in neighbourhood management it was agreed to use the Neighbourhood Element of SSCF funding to support a Tackling Worklessness programme in 3 priority wards – Bruce

Grove, Noel Park, and Northumberland Park. The programme focuses on the core populations identified in Haringey's strategic approach and endeavours to fill gaps in current provision, link up related interventions and binds disparate interventions into a co-ordinated programme.

Six interventions (and an embedded evaluation) have been commissioned focusing on core populations affected by worklessness.

It links interventions aimed at

- young people improving their employability, vocational skills and easing the transition from school to college and from school to work;
- users of council services who need/want advice and support to further their education, upskill and/or get into employment;
- users of health services who want to access employment opportunities;
- volunteering/work placements to gain experience and skills in order to access sustainable employment;
- job opportunities in Wood Green town centre;
- local neighbourhood level employment and training initiatives.

Linking the interventions is the "Haringey Guarantee" which all partners sign up to. The Guarantee involves:

- a quality service for all beneficiaries;
- an entitlement to services from partners including information, advice and guidance, priority interviews for college programmes and places;
- partner commitments to offer real work experience/placements and volunteering opportunities; and
- guaranteed interviews for programme beneficiaries applying for employment opportunities with partners.

The interventions deliver:

- extending the local school's vocational offer at Key Stage 4
- pilot employment & job brokerage advisors to school leavers and college students (under 25s) adding value and an enhanced offer to 60 College of North East London students
- Employment advisors based in North Tottenham Customer Service Centre and the Central Library in Wood Green running advice sessions and providing support to people who wish to gain work
- Information, advice and guidance and support services to patients using local GP surgeries to improve the employment prospects of and reduce numbers in receipt of incapacity benefit
- a co-ordinated volunteering work experience/ work placement intervention for 150 local residents

- the development of local actions and priorities linking into the main elements of the programme on worklessness impacting on the 3 neighbourhoods

The programme has been established and agreed by the Enterprise Partnership Board; Interventions have been commissioned and all commenced delivery in September 2006.

Cleaner safer greener agenda

Assessment made by thematic partnership for this element is green.

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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The Better Places Partnership (BPP) leads for the strategic partnership on the cleaner, safer, and greener agenda. Along side the statutory partners, voluntary and community sector engagement on the partnership continues to be developed.

The SSCF programme of investment is well underway and starting to deliver real improvements for residents in some of the most deprived parts of Haringey. Projects funded through the SSCF are closely aligned to the NRF programme in order to maximise impact and successfully deliver the national outcome – cleaner, safer and greener. The programme comprises a wide range of environmental projects which together tackle community safety and grime issues, both in the natural and built environment, in the most deprived parts of the borough. Stronger enforcement, enhanced street cleaning and clear ups, investment in improving smaller open green spaces and extended recycling facilities on estates are all part of a wider programme aimed at driving up resident’s satisfaction with their neighbourhoods and increasing performance against a range of floor targets in this block of the SSCF.

The significant majority of projects are performing strongly with the additional investment now starting to deliver visible improvements to the overall quality of the environment. A small number of projects have required longer to prepare for implementation and the impact is therefore not yet showing in the performance data, for example, increased recycling participation. However, roll-out of these facilities will take place during November and further improvement in the percentage of household waste that is recycled in Haringey is then expected.

There is clear evidence of improvement in performance against a range of national and local performance indicators. The borough has now met its target of 7 green flag parks and performance against the removal of abandoned vehicles within 24 hours is now at 90%. Local residents’ surveys carried out during the summer show resident satisfaction with

street cleaning at 62 percent and with the waste collection service 69 percent. Satisfaction with parks is now 59 percent. Performance against the floor target to reduce the number of adults and children killed or seriously injured is also on target.

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

To reduce crime, to reassure the public reducing the fear of crime and anti-social behaviour and to reduce the harm caused by illegal drugs

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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Local outcome: to prevent and reduce crime and anti-social behaviour			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
PSA1 reduce crime in the basket of ten areas by 20%	All of the BCS comparator crimes have shown reductions in the performance year to date (April – September 2006). Significant decreases were seen in common assault (20.5%), criminal damage (20.4%) and theft of motor vehicle (20.0%). Falls of over 15% were also seen in wounding, personal robbery and bicycle theft. All crime types are currently set to hit target and are performing better than in the same period in performance year 2005/06, with the exception of bicycle theft. The numbers of bicycle thefts are small and the relatively high numbers of offences in August 2006 are likely to have led to the target being set to miss at the current time.	Bicycle theft is currently set to miss target, however, numbers of offences are small, and after a peak in August 2006, figures have returned to recent levels. In spite of a fall in this performance year to date, the number of theft from person offences, although lower than in the previous year, is still high when compared to the Most Similar CDRPs. The number of theft from motor vehicle offences is significantly higher than both the Most Similar CDRP average and the Metropolitan Police average, however, the figures are lower in the performance year to date than in the same period a year earlier.	BSCF / BCU £121 (capital) £400 (inc. PPO, finance and ASB)* £ 8 (Op Blunt) £135 (MPS ops) £ 25 (ASB alloc) £ 20 CPOs/new
Local outcome: youth diversion / prevention			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
Reduce re-offending to 20.5% compared to 2003/04 baseline by young people via <ul style="list-style-type: none"> Education, training and employment 	Current re-offending rate of young people is 27.8% which is a reduction on previous year. Have been successful in reducing gravity of seriousness of re-offences as well the frequency in re-offending.	Not likely to achieve target. Currently projecting the re-offending rate by end of year to be 30%. This will be a reduction on previous years re-offending rate of 31.9% Continue to carry out current interventions in place. If re-offending goes above current	BSCF/BCU (tba) £ 19 (boxing) £ 8 (safer

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

<ul style="list-style-type: none"> Sustainable resettlement 		projection the partnership will re-assess measures to be introduced	schools)
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Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

Local outcome: to reduce harm caused by illegal drugs and increase the number of problem drug users in the partnership area entering drug treatment			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
Target of 1670 to have entered drug treatment by 2008 as per DAAT's annual Drug Treatment Plan	DAAT and drugs squad working together on the targeting of class A street dealers. DAAT currently undertaking a drugs market mapping exercise which will inform how we tackle availability issues next year. Crack House protocol developed across the partnership. Alcohol Strategy Group implementing action plan	None	
To increase percentage retained in drug treatment for more than 12 Weeks Target 80% by 2008		None	DAAT Board, YP commissioning Group
PSA 1&4		Preparation and transfer of tender for DIP will impact on performance for this year, but is expected to increase performance in the longer term	£69,246 Partnership Support Grant
KPI's covering young people included in the DAAT Young Peoples Substance Misuse Plan and the boroughs Children's Plan		None	
Class A drug use amongst all young people 11-15 and 16-24 is stable with some significant reductions		None	
PSA2 Reassuring the public, reducing the fear of crime and anti-social behaviour and building confidence in the criminal justice system without compromising fairness	The Safer Communities Service has helped support the roll-out of ward-based, dedicated police teams which interact daily with local residents and tackle the top three issues for residents in their neighbourhood at any one time. This new model has been very well received and is popular and is designed to reassure the public and build confidence and intelligence as well as tackling the	None	BCSF/BCU (tba) £50 (Peace wk) £ 8 (DAAT small grants) £ 8 (roadshow) £36 (victim

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	aforementioned problems, defined with local input.		support) new tba) Total: £848
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Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

<p>*Are the relevant mandatory indicators included? - Reduce BCS comparator crime between 2003/04 and 2007/08. Level negotiated by GO within agreed process PSA 1 BCS comparator Yes</p> <p>- Domestic Violence (mandatory only if receiving DV funding) Yes/NO</p> <p>- Violent Crime (mandatory only if receiving violent crime programme funding) NO (no funding received this year)</p> <p>- To reduce people's perception of ASB NO (this will be measured within the LAA from 07/08)</p> <p>- Reduce the perception of local drug use of drug dealing Partnership developing baseline in 06/07. Development of a local tool which will be rolled out by Safer Neighbourhoods in 06/07 to monitor perception on a more regular basis than Mori Poll.</p>
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To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers (Mandatory where NE/NMP funding is included in SSCF)

Is performance on track (provide a narrative where there are issues of concern):

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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Local outcome: improve residents satisfaction with local services			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
Target to be set by March 07	Neighbourhood Management has been rolled out borough wide and considered a strength of the council within recent CPA review. Continue to involve and increase resident participation across seven neighbourhood areas via theme and strategy groups Residents' conference was successfully staged in July 06. Currently undertaking a tracker survey with local residents, consulting them on their views of local services. The results will be reported on in December 06. This survey will be carried out three times a year to assess satisfaction levels and will form basis for target setting.	None	TBA

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

Local outcome: Increase Skills			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
<p>% increase skills of adults and young people in</p> <ul style="list-style-type: none"> • Noel Park • Northumberland Park • Bruce Grove <p>Target to be set once pilot programme evaluated in April 07</p>	<p>Commissioning strategy produced, approved in May 06. Baselines set and agreed in May 06</p> <p>An integrated programme has been developed and commissioned that builds on and adds value to current employment interventions delivering in or impacting on the 3 neighbourhoods.</p> <p>The interventions deliver:</p> <ul style="list-style-type: none"> • extending the local school's vocational offer at Key Stage 4 • pilot Employment & Job Brokerage Advisors to school leavers and college students (under 25s) adding value and an enhanced offer to 60 CoNEL students • Employment Advisors based in North Tottenham Customer Service Centre and the Central Library in Wood Green running advice sessions and providing support to people who wish to gain work • Information, Advice and Guidance and support services to patients using local GP surgeries to improve the employment prospects of and reduce numbers in receipt of Incapacity Benefit • a co-ordinated volunteering work experience/ work placement intervention for 150 local residents • the development of local actions and 	<p>The Neighbourhood Element runs from April 2006 until March 2008. At the first Special Meeting of the Enterprise Board on 16 March 2006 it was agreed that background work and development of an outline programme would take place in Quarter 1 April - June 2006, with delivery of interventions commencing soon after 1 July 2006.</p> <p>The programme interventions along side a fully embedded evaluation and monitoring process was successfully commissioned by the thematic partnership in July, which commenced delivery in September 2006. We are now collecting initial findings, claims etc and will be in a position to report fully at the next 6 month review.</p>	SSCF

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	priorities linking into the main elements of the programme on worklessness impacting on the 3 neighbourhoods		
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Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

Local outcome: Increase employment rates			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
Minimum <ul style="list-style-type: none"> • 200 jobs • 150 people into work placements • 250 students on enhanced work programme 	Haringey Guarantee is the Partnerships vehicle for delivering these targets. All partners have signed up to the Guarantee which involves: <ul style="list-style-type: none"> • a quality service for all beneficiaries; • an entitlement to services from partners including information, advice and guidance, priority interviews for college programmes and places; • partner commitments to offer real work experience/placements and volunteering opportunities; and • Guaranteed interviews for programme beneficiaries applying for employment opportunities with partners. • Guaranteed interviews will be given to people who have participated in the programme – through college places, work placements, referred through advisors based in services – and who meet a job's person specification. 	Programme commenced in September 06. will report more fully at next six month review	SSCF
Local Outcome: Cleaner, greener safer environment in the most deprived parts			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
All residents in super output areas to receive 2 community clear up p.a.	See cleaner, greener safer environment section		See cleaner, greener safer element
Local Outcome: Housing			

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	<p>The Safer Communities Service supports a range of capital spend in neighbourhoods aimed at designing out crime and enhancing overall safety and security.</p> <p>A survey conducted by MRUK on behalf of Haringey's Estates Improvement Programme during the summer shows:</p> <ul style="list-style-type: none"> • 84% of residents feel more secure with the new door entry systems • 82% of residents feel more secure with the new lighting • 80% felt the play and landscaped areas have had a positive effect 		See cleaner, greener safer element
Local Outcome: Reduce crime and anti social behaviour			
See crime element	The Safer Communities Service is facilitating a multi-disciplinary long-term project to tackle the causes of high levels of crime, ASB, drug-related activity and problems for other Council services in Northumberland Park.	None	See crime element

To have cleaner, greener and safer public spaces (Mandatory where liveability and targeted neighbourhood funding is included) **General comments on indicators:**

Is performance on track (provide a narrative where there are issues of concern):

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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Local outcome: cleaner greener and safer public spaces			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
Baseline % of residents satisfied with their neighbourhoods to be set	Baseline percentage target still to be set. Awaiting outcome of tracker survey to be reported on in December 2006	None	£75
BV199 – cleanliness of open	Results of second annual ENCAMS survey due	None	£25

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

spaces Top quartile performance	during November 06.		
Removal of abandoned vehicles - 95% within 24 hours	Performance against the removal of abandoned vehicles within 24 hours is now at 90%.	None	£40
Missed bins - 75% residents satisfied with the service	Local residents surveys carried out during the summer show resident satisfaction with street cleaning at 62 percent and the waste collection service 69 percent.	None	£25
All residents in super output areas to receive 2 community clear up p.a.	Schedule of clear up in place – on tack to deliver against target.	None	£100
BV 82 a+b – 22% of household waste recycled / composted	Roll-out of specific projects to address increasing recycling participation will take place during November. Local residents surveys carried out during the summer show that seven in ten residents regularly recycle. A further survey conducted by MRUK on behalf of Haringey's Estates Improvement Programme shows 50% of residents on estates are using the recycling centres and 53% feel that the new recycling centres and bin areas reduced dumped rubbish.	Expect to be able to report on the percentage of household waste that is recycled in Haringey at the next six-monthly review	£60
7 Green flag awards	The borough has now met its target of 7 green flag parks	None	£175
Number of visits to parks 10m p.a	KMC survey completed – analysis underway. Results expected November 06 Local residents' surveys carried out during the summer show that 61% of residents visit Haringey parks regularly either once a week or once a month.	None	£100
Floor target – reduction in number of adults and children killed and seriously injured on the roads	Performance against the floor target to reduce the number of adults and children killed or seriously injured is also on target. Programme of road safety improvements and campaigns underway	None	£100

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

Parks – 60% of residents satisfied with security / safety	KMC survey completed – analysis underway. Results expected November 06		£100
70% of residents satisfied with their local parks and open spaces	Local residents surveys carried out during the summer show resident satisfaction with parks and open spaces is now 59 percent.		£65
Reduced fear of crime PSA2 – ref Crime element	See crime element		£70
Reduced crime PSA1 – ref Crime element	See crime element		£70

To empower local people to have a greater voice and influence over local decision making and the delivery of services

Is performance on track (provide a narrative where there are issues of concern):

Local Outcome: Increase in local participation in governance			
2008 Target	Progress made	Issues of concern	SSCF allocation In £1000s
% of residents who feel they can influence decisions in their local area	Annual residents survey currently being undertaken. Results will be reported on in January 07. Baseline and targets will be set once results of survey confirmed.	None	None
Borough Partnership Community Engagement Strategy	A Statement of Community Involvement has been developed as part of the LAA submission.	None	None
Haringey Strategic Partnership	The HSP is operational and five thematic partnership boards have been established. A review of the Partnership is currently underway.	None	None
Core fund Community Empowerment representation role	HarCEN has CEN representatives on the HSP and all its thematic partnership boards including its sub structures.		£169 HarCEN core

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	<p>HarCEN has held monthly meeting and provided one to one support and distributed information via mail out of 350 organisations and individuals. Informing residents, Voluntary Sector Community, and HarCEN members on the HSP agenda and subsequent information.</p> <p>HarCEN's work has systematically promoted community engagement in Haringey in line with the HSP and it's partnership boards agenda. From April 06 to October 06, 133 people have attended HarCEN Monthly meetings.</p> <p>HarCEN commissioned 22 community groups to run programmes which contribute to HarCENs community engagement targets. These include projects aimed at children, people with substance misuse issues, training for refugees, elderly, stress management programme for community carers. These projects will be monitored and reported on.</p>		funding
Operation of thematic groups to hold representatives to account	<p>HarCEN launched its commissioning process for Thematic groups in Aug /Sept 06, HSP partners were invited to participate in this assessment panel. Recommendation was made to the panel to commission suitable qualified second tier orgs to run thematic groups on behalf of HarCEN.</p> <p>Two organisations have been selected; Age Concern /HAVCO to run the Well Being theme group and HFRA to run the Better Places network thematic group</p> <p>All commissioned orgs were invited to meet with HarCEN and to produce a delivery plan. Contracts have been issued for commissioned orgs to sign.</p> <p>This process is due to complete soon.</p>	<p>HaCEN has made no decisions on the leadership of the other theme groups. However, initiatives will be taken, where appropriate to remedy these gaps of a lead organisation.</p>	From above
Operation of 'interest' group forums to make	<p>HarCEN launched its commissioning process for its consultative forums in Aug /Sept 06. HSP</p>	<p>HarCEN has made no decisions on the running of the BME group, Disability group. However,</p>	From above

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

representations on specific issues	<p>partners were invited to participate in this assessment panel.. The recommendations were made to the panel to commission suitable qualified second tier orgs to run consultative groups on behalf of HarCEN.</p> <p>Those organisations commissioned to run consultative groups are:</p> <ul style="list-style-type: none"> • Faith – Peace Alliance; • Carers – BME Carers; • Lesbian and Gay Issues – Wise Thoughts; Refugee and Asylum Seekers – Haringey Somali Community and Cultural Association; • Women – Haringey Women's Forum. <p>HARCEN is in the process of meeting with commissioned organisations so to receive a delivery plan and signed contract. This process is due to complete soon so the groups can formally start.</p>	initiatives will be taken, where appropriate to remedy these gaps of a lead organisation.	
Compact to provide a framework for VCS engagement	Compact was launched on June 21 st 06, 124 organisations attended. The Haringey Compact Working Group is made up of 15 organisations, of which 11 are VCS organisations. The group is currently transforming itself into an implementation group. There is a 3 year action plan in place	None	None
Representation of the community and voluntary sector on the network of key strategic and neighbourhood partnership bodies	<p>HarCEN has CEN representatives on the HSP and all its thematic partnership boards including its sub structures.</p> <p>HAVCO has representatives on the HSP and three of its thematic partnerships. Waiting to achieve representation on two remaining thematic partnerships: Safer Communities Executive Board and Better Places partnership.</p>	None	None
Local area assemblies which are local forums for residents to engage with	Currently on target. 28 assembly meetings scheduled for the year covering seven neighbourhood areas. 16 area assemblies have	None	None

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

Councillors, Council Services and partners and partnerships	been held to date. To promote accessibility a translation service is available for all promotional materials relating to assemblies, and translators and signers are available at meetings on request. As part of our equality agenda one assembly theme meeting has been conducting in Geek language		
Promotion of community engagement and capacity building in support of Neighbourhood Renewal	HarCEN has undertaken many community engagement activities, which include the following: Total number of HarCEN drop-ins: 263 Total HarCEN one-to-one sessions: 83 Total number of members on mail-out: 262 Total number of members on email: 486		From HarCEN core (above)
VCS engagement with Neighbourhood Structures	Roll out of neighbourhood management was concluded in July. Neighbourhood managers are conducting an audit of VCS organisations in their area to establish working relations and to progress piloting a VCS forums linked to Area Assemblies and Neighbourhood Partnerships during 2006/2007	None	None
Building Community Leadership	HarCEN has not made any progress against this milestone and is not likely to achieve the target of accredited training delivered with a quota of 40 graduates during 2006/07	Due to delays in ERDF programme HarCEN could not match its SCP funds to this.	From HarCEN core (above)
Engagement on Health	Public Patient Involvement forums Awaiting response from health Membership of the Older People's Forum had increased to 576. A focus meeting on 'Reaching Out – Communication with excluded older people' on 26 July 06 was attended by 60 older people, and included networking with 75 community groups to raise further awareness of the Forum and reach out to excluded groups e.g. people with sensory impairment, carers, people with mental health issues, and taking part in initial community strategy consultation. The Forum was an active partner in planning	None	None

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	<p>the Safer Sixties events in September 2006, including input into the interactive element of the event, arranging for a community VIP to open one of the events and mailing all Forum members to promote Safer Sixties. The Forum commissions articles, edits and designs the quarterly Older & Bolder Voices newsletter. The Forum continues to monitor, develop and implement the 'Experience Counts' strategy via active participation of Forum representatives on the Haringey's Older People's Partnership Board. The Forum has proposed key targets for the LAA regarding the Healthier Communities and Older People Block.</p>		
<p>Local outcome: Increase in Community Cohesion and Inclusion</p>			
Target	Progress made	Issues of concern	SSCF allocation In £1000s
Promotion of Citizenship	Currently host citizenship ceremonies weekly and also provide a Nationality Checking Service. Residents are sign posted to relevant agencies for courses	There is currently not enough demand to host 2 Citizenship ceremonies per week	None
MPS Reassurance work	The current Community Engagement Team is made up of one sergeant and two police constables. The team continues to liaise with community leaders from the Haringey's diverse communities. With the advent of SN teams this team is currently under review	None	£8 BSCF
Community interactions	Under one Sun (JUNP) project provides an informal support network for approximately forty plus families from diverse communities including Albanian Kosovan, Somali, Latin America, Turkish, Kurdish, Afro Caribbean and the indigenous white communities. Based on the Strengthening Families Strengthening Communities model this project has developed		None

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	community leaders and champions through extensive provision of training, volunteering opportunities and support packages that enhance involvement, ownership and civic pride.		
Community interactions continued	<p>Haringey Week of Peace (September 06) engaged different community, voluntary and faith organisations through various activities such as independent events. Peace walk and festival. This helped to better engage different 'hard to reach' communities and integrate them into mainstream activities. Young people were involved in planning and delivering their own cultural event as well as performing at the peace festival.</p> <p>What's de Point (Anti Knife Crime project) Community Breakfasts, BRACE (Building Respect Across Communities Everywhere)</p>		£50 (BSCF)
Community interactions continued	<p>Faith forum meetings HarCEN has commissioned Faith forum in Aug/September. The Peace Alliance has been commissioned; however, meetings have not formally started yet.</p> <p>Community observers programme HarCEN Board invited the borough commander for a joint meeting and agreed number of ways forward to engage community in making Haringey a safe place. Currently HarCEN is in discussion with MPS on Community observers programmes</p>		£9 from HarCEN core
Community interactions continued	10 organisation delivered Black History month activities in Oct 06	None	
Community interactions continued	Volunteering project was set up in May 06. On track to establish bureau for 2007. Have developed policies for volunteering and these	None	

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	are available on Haringey web portal for VCS organisations to access.		
Maintenance of 60 volunteers in MPs programme	Currently have 60 MP volunteers based out of Muswell Hill Police Station	None	
NHS Volunteering initiatives	Awaiting response from health		
30 projects with 20 participants / year 80% from BME communities 24 mentors trained / year	Awaiting response from health		None
Waste Management volunteering scheme	The Community Volunteer (CV) scheme has been re-launched, providing more local people with an opportunity to improve their local environment though reporting environmental problems to the Council. There are currently 141 CVs in Haringey. Support meetings have been held between Waste Management and The CVs in May, July and October with newsletters sent to all CVs in May, July and August. Trips have been organised for the CVs to attend the Edmonton waste management facility (EcoPark) and the September opening of the new reuse and recycle Centre in Hornsey. The CVs have also been involved in the Better Haringey walking trail and the Council's Clean Sweep initiative. In addition, 135 CV information packs have been distributed to existing volunteers.	None	None
Local outcome: Growth of the local VCS in the past year			
Target	Progress made	Issues of concern	SSCF allocation In £1000s
Target to be set	650 organisations currently on database. HAVCO's Database Project supporting the Web Portal currently has 156 organisations confirmed	Not likely to increase membership above 800 in 2006/07. Database transferred from CVST to HAVCO in 2006. Through the database project the true number of VCS organisations	

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	that have agreed to put their information on database available for access by other VCS groups	confirmed as 650 and not 800. Therefore increase above 800 in 2006/2007 is an unrealistic target but may be able to be achieved by 2007/2008.	
Increase HAVCO membership and turn over	On target to increase membership from 187 to over 200 members and 22 associates. Current membership stands at 189 members and 30 associate members.		none
Support the development of VCS	Completion of 75% of the 'change up' annual programme has been achieved and three projects have been developed as a result <ul style="list-style-type: none"> • Finance and fundraising project - completed but due to need has been continued on part time basis • ICT Support Worker project - completed • Partnerships and communication project – this is a 3 year project 	None	
Support the development of VCS continued	Establishment of a borough – wide forum by September 06. This has not been achieved. Aim to complete research and launch forum in April 07	Tested the waters with VCS during a recent Partnership Conference. Participants were asked to give their views by means of questionnaire survey on the development of a borough wide VCS forum. Members present agreed in principle with idea of VCS forum, would like this to be established from new rather than re-scoping an existing forum. Also highlighted that this forum should meet twice yearly rather than quarterly. This information was fed back to Trustees who have indicated they would like more research to be conducted before this is established.	None

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

Support the development of VCS continued	<p>Have achieved milestone to engage 40 organisations. Majority of users organisations are BME groups.</p> <p>20 training sessions have been provided this year through: Advice Providers' Network; Funding officer, Capacity Building Project and also through Organisation Development Project.</p> <p>A further set of training is yet to be delivered focusing on quality mark and organisational development This programme of training is due to be delivered between Jan-March 07 with follow up support provided to organisations on a one to one basis over a period of year. As a result will not be able to provide information on the number of organisations that have achieved Quality Mark accreditation until late 2007/08.</p>	None	None
Support the development of VCS continued	A capacity building officer is in post providing one to one support to new groups. Also the Development Manager and the Finance officer also provide individual support to groups.	None	None
Support the development of VCS continued	Website was set up by June but not launched until October. 50 groups attended launch. Have a resource library available to VCS both at HAVCO offices and on website Resource library is well promoted and support is at hand for sign posting.	Not able to comment on number of searches of website / database at this stage as too early. Also not able to comment on number of groups accessing good practise support resources etc at this stage. By end of year will have a Communications Worker in post to take this work forward, and will provide information on this for next six monthly review.	None
Support the development of VCS continued	<p>This target has not been achieved by HarCEN:</p> <ul style="list-style-type: none"> • Production of Directory by June 2006 • Development of Web version of 	Need to provide comment	From within HarCEN core

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	Directory in 2006/7 <ul style="list-style-type: none"> • Increase number of orgs. included by March 2007 		
Support the development of VCS continued	Community Accountancy project has been established and is doing well. 3 events have been held to date and the project is on target to advise 240 orgs during 06/07	None	

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

Support the development of VCS continued	Workforce development project for 2 nd tier organisation next meets in Jan 07. A strategy has been agreed in principle and now need to agree the implementation process Have achieved the target of 30 trainer organisations involved in 2006/7. At least 30 trainer organisations have been involved through Community Learning Forum. The forum has an average attendance of 15 groups. A dedicated worker has also provided outreach services to organisations on one to one basis. On target to achieve quota of 40 employees trained for VCS. During quarter 1 and 3, business planning training was provided to VCS employees.		
Support the development of VCS continued	We are behind schedule with this milestone - Set up Credit Union in Q1. It is also unlikely that we will achieve FSA authorisation in 2006/7	Progress on hold at present. This target has be transferred into Last qtr	
Support the development of VCS continued	Milestone set to complete evaluation of the value of the Single Community Programme's Small Grants Programme by September has not been achieved	Due to delay in receiving information on the small grants programmes from the Scarman Trust the target to evaluation of the value of the Single Community Programme's Small Grants Programme has be transferred into Last qtr	
Local outcome: Increase in Key Public Services Delivered by VCS			
Target	Progress made	Issues of concern	SSCF allocation In £1000s
Current Supply side support and development	2 events have been staged to prepare the VCS for partnership working. <ul style="list-style-type: none"> Getting Fit for Partnerships- 2 part conference involving specialists' speakers and series of workshops. Partnership Procurement Seminar (held 		

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

	<p>in July) – aimed at VCS organisations providing services for older people. This was hosted in partnership with Age Concern. 20 organisations attended.</p> <p>As a result of these events, one partnership consortia has been developed this has already met on several occasions</p>		
Current Supply side support and development continued	<p>On target to achieve four forum meeting for this year of the Advice Providers Network, 3 forums have been delivered to date with the fourth scheduled for November 06</p> <p>At present the training programme for advise providers is being developed along side Advice UK. This training is scheduled to be delivered in the fourth quarter. Currently have 50 participates earmarked to attend the courses.</p>		
Current Supply side support and development	<p>The Health and Social Care Providers Directory was not commissioned or funded by HarCEN. HAVCO developed the directory. All of the preparatory work for the next directory has been completed included a review of groups to be included.</p>	<p>Due to funding constraints this directory is likely to be printed in 20 07/2008 rather than this financial year.</p>	None
Examples of Ongoing Demand Side Arrangements continued	<p>Six monthly data analysis partnership reports compiled for Safer Communities Partnetship. Two reports completed to date.</p> <p>Currently looking at commissioning process to enable VSC to deliver projects / services on behalf of Partnership, aim to have in place partial commissioning by 2007/2008</p>	None	None
Examples of Ongoing Demand Side Arrangements continued	<p>Groundwork in process of developing business case for council to consider as part of stage two sign off.</p> <p>Groundwork currently working on four schemes within Neighbourhoods, facilitating work with catchment communities: Noel Park, Belmont Park, Downhills Park and Paighton Park. All schemes on target for completion by 2006/2007</p>	None	None
Examples of Ongoing	Park Force - Undertaking a Park Force review	None	£50

Annex 1 Updated Outcome / Targets table - Haringey Strategic Partnership SSCF Agreement

Demand Side Arrangements continued	<p>within most significant parks in the borough to assess safety and security issues.</p> <p>BTCV - BTCV hands on green educational outreach and project implementation has been established with 15 different projects underway, some of which will complete this year the others are ongoing projects. BTCV is working with local Friends of Parks groups, schools and VCS organisations to delivery their activity. BTCV activity is targeted in the most deprived wards of the borough.</p>		
Examples of Ongoing Demand Side Arrangements continued	<p>Procurement of delivery of sports programme Currently developing an approved list of sports provider organisations within Haringey for use by all council departments and VCS organisations establishing sports programmes.</p> <p>Schools in the community football initiative. Three year project established and is now underway and in its third week of delivery, providing a programme of activity in eight schools in two wards - White Hart Lane and Woodside.</p>	None	None

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Annex 2 SSCF

Description of Grant	Total P1-6 Forecast	P1-6 Actual	Variance	P7-9 Forecast	P10-12 Forecast	Projected Total	Projected Variance
Community Empowerment network	168,700	56,283	56,333 - 50	12,367	100,000	168	0
Neighbourhood Element	412,800	-	-	161,338	251,462	413	-
Home Office Grants (x3)	421,000	232,000	232,000 -	57000	132,000	421	0
Building Safer Communities	120,863	77,000	77,000 -	30,000	13,863	121	0
Cleaner Safer Greener	970,000	79,237	79,237	222,691	668,072	970	0
	<u>2,093,363</u>	<u>444,520</u>	<u>444,570 - 50</u>			<u>2,093</u>	<u>0</u>

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AGENDA ITEM

MEETING	Haringey Strategic Partnership 27 November 2006
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Title: A Performance Management Framework for Haringey's Strategic Partnership

1. Purpose:

1.1 To present a proposed performance management framework for the Haringey Strategic Partnership.
--

2. Summary

2.1 A robust performance management framework is a requirement for the assessment of the HSP and the delivery of the Local Area Agreement (LAA).
--

2.2 The LAA guidance clearly states that the HSP will be responsible for the delivery of the LAA with lead partners accountable for the achievement of individual targets. The Local Authority is the accountable body for the financial and performance management of the LAA
--

2.3 This report sets out a proposed framework that will both meet the requirements of the LAA and enable partners to measure progress against agreed priorities. The following are its key elements:
--

- | |
|---|
| <ul style="list-style-type: none"> • Bringing together all existing partnership targets under one framework • Accountability and ownership of performance • Regular reporting and review • Links to partner agencies' planning and performance frameworks • A tiered approach with different indicators monitored at each level of the partnership with the HSP board looking only at key strategic indicators measuring the health of the Borough. • Minimal bureaucracy around data collection • A delivery plan that will set out how targets are to be achieved. • Clear links between priorities, outcomes and outputs |
|---|

2.4 The development and maintenance of the HSP Performance Framework will require a dedicated resource.

2.5 Local area reporting is a key feature of the proposed framework and a GIS system will be a tool to support this.
--

3. Recommendation

3.1 That the Board agree the development of the HSP performance management framework in line with the proposed model, in time for the start of the LAA.

3.2 That the Board consider resourcing for the performance management function of the HSP.
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Lead Officer(s)

Eve Pelekanos, Head of Improvement & Performance, Haringey Council
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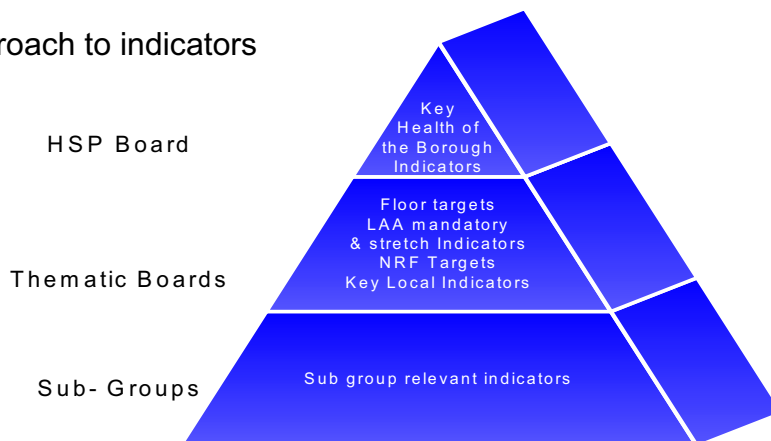
4. Performance Management for the Haringey Strategic Partnership

- 4.1 The Haringey Strategic Partnership (HSP) needs to put in place a robust performance management framework to ensure that its priorities and objectives are delivered. It is both a requirement for the assessment of the partnership by the Government Office for London and essential in the delivery of the Local Area Agreement (LAA).
- 4.2 The LAA guidance clearly states that Local Strategic Partnerships will be responsible for the delivery of the LAA with lead partners accountable for the achievement of individual targets. The Local Authority is the accountable body for the financial and performance management of the LAA

5. The key elements of the framework

- 5.1 This report proposes a framework that will enable the HSP to measure progress against agreed priorities and joint partnership targets. The key elements of the framework are:
- 5.2 Priorities, objectives and outcomes
The HSP is about to agree its priorities for the new Community Strategy. From these will flow objectives and outcomes that partners have agreed for the borough. The agreed priorities and outcomes will be the key drivers of the HSP Performance framework
- 5.3 Indicators and targets
These are the measures that will tell partners how they are performing against their agreed priorities. There is already a plethora of indicators and targets: the floor targets, the SSCF targets, the NRF targets, the Joint Best Value indicators, the Local Area Agreement targets as well as targets included in joint strategic plans such as the Children & Young People plan, Experience Counts etc. All these will need to be brought together within one framework.
 - 5.3.1 Many of the agreed outcomes will be long term, for example improving life expectancy. For these outcomes clear planned trajectories need to be agreed and progress monitored against these. Local proxy indicators could be developed to ensure that progress in achieving outcomes is made.
 - 5.3.2 It is not possible for the HSP board to maintain an overview of all indicators. It is proposed that a hierarchy of indicators is created to enable partners to monitor relevant indicators but at different levels of the partnership. Diagram 1 shows how this could be done. The HSP's main board will only look at a basket of key indicators which will measure the health of the Borough.

Diagram 1. A tiered approach to indicators



5.4 Gathering and analysing data

5.4.1 Much of the performance data exists or should exist within partners' performance management frameworks. However, resources need to be identified to bring this information together and provide meaningful analysis and regular, consistent reports to the various boards.

5.4.2 There is much value to be added in monitoring performance at a local level i.e ward. This will enable partners to review how the gap is being narrowed and what the impact of joint action is at a local level. A GIS system will be useful in supporting this analysis.

5.5 Reporting performance and reviewing progress

5.5.1 All HSP Boards will receive quarterly performance reports showing progress against outcomes and spend. Performance will be illustrated using a traffic light system with trend analysis and progress against planned trajectories. Good performance will be highlighted alongside action to address any under-performance.

5.6 Accountability for action

5.6.1 It is the responsibility of all partners to provide performance information to the HSP. Named leads need to be identified from within each partner agency that will be responsible for providing the required data.

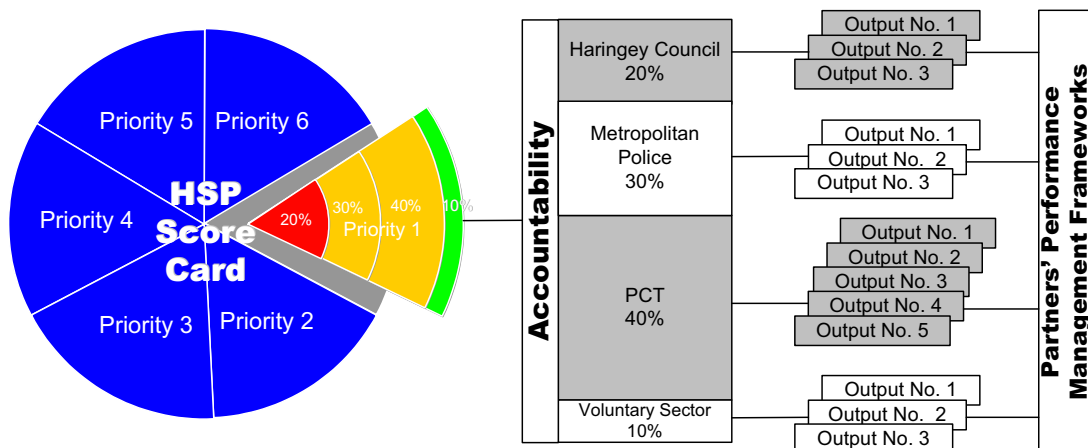
5.6.2 Accountability for performance needs to be allocated to lead partner agencies for each of the key targets. The lead agency will be responsible for providing exception reports for areas where performance is below expected levels.

5.7 Planning for improvement

5.7.1 Commitments in achieving joint targets need to be reflected in each partner agency's business plan. This will ensure that resource implications are considered. A delivery plan will be produced bringing together projects and action plans aimed at delivering the various targets including, floor targets, LAA mandatory outcomes and stretch targets. This delivery plan will need to be monitored by the HSP boards alongside performance

6. **How it all fits together**

Diagram 2 shows how the key elements of the proposed framework fit together.



- 6.1 The diagram shows how partners' contribution to each HSP Priority can be measured using a traffic light system. The diagram also shows how the proposed HSP framework will be linked to partners performance frameworks through joint outputs or indicators.
- 6.2 Our performance frameworks already have many common features. We are all assessed annually by our relevant inspecting bodies against national outcomes and targets.
- 6.3 The annual health check considers whether each healthcare organisation is getting the basics right (i.e. meeting core standards, existing national targets and use of resources) and whether it is making and sustaining progress.

The key national targets for Primary Care Trusts are to:

- Substantially reduce mortality rates
- Reduce health inequalities
- Tackle the underlying determinants of ill health and health inequalities
- Improve health outcomes for people with long-term conditions
- Improve access to services
- Improve patient experience and choice
- Improve quality of life and independence of vulnerable older people

- 6.4 Police forces are assessed by the HMIC (Her Majesty's Inspectorate of Constabulary) on seven key performance areas:
 - Reducing Crime
 - Investigating Crime
 - Promoting Safety
 - Providing Assistance
 - Citizen Focus
 - Use of Resources
 - Local Policing

As well as these qualitative assessments, force performance is also measured by a series of statutory performance indicators (SPIs) which are determined and monitored each year by the Home Office.

- 6.5 The annual Comprehensive Performance Assessment (CPA), carried out by the Audit Commission, assesses local authorities' performance in seven areas:
 - Services for children and young people
 - Social Care for Adults
 - Housing
 - Environment
 - Culture
 - Benefits
 - Use of Resources

The local authority's ability to work with partners to deliver outcomes in terms of sustainability, safer and stronger communities and healthier communities is also assessed. As with police forces, local authorities are measured by a series of statutory performance indicators (BVPIs) which are determined and monitored each year by the Department of Communities and Local Government.

As Appendix 1 shows we are already expected to deliver on a number of joint Public Service Agreement (PSA) targets and other indicators. The Local Area Agreement will bind us all in achieving the stretch targets and mandatory outcomes. It is therefore logical for us to work towards an aligned performance framework.

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PI	Joint indicators requiring input from partner agencies	Floor targets requiring input from partner agencies	LAA targets requiring input from partner agencies (still to be agreed)
	The Local Government (Best Value) Performance Indicators and Performance Standards (England) Order 2005 - Statutory Instruments 2005 No.598 (Local Government, England)	Health	Healthier Communities and Older People Block
PAF C19	The average of the percentages of children looked after who had their teeth checked by a dentist during the previous 12 months, and had an annual health assessment during the previous 12 months	<i>Life Expectancy</i> Substantially reduce mortality rates by 2010 • From heart disease and stroke related diseases by at least 40% in people under 75 with at least a 40% reduction in the inequalities gap between the fifth of areas with worst health and deprivation indicators and the population as a whole.	• Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases. Measured by: 1) Number of smoke-free homes 2) Smoking quitters in N17 (measured via HTPCT smoking cessation database)
BV 197	In the current financial year, the change in conception rate in women between the ages of 15 and 17	• From cancer by at least 20% in people under 75, with a reduction in the inequalities gap of at least 6% between the fifth of areas with the worst health and deprivation indicators and the population as a whole. (PSA1)	The Department of Health recommends that the above indicator be used to measure physical activity levels in LAA's and that it be used in the context of the Chief Medical Officer's recommendation that people undertake at least 30 minutes of moderate intensity physical activity at least 5 days per week.
BV 56	The percentage of items of equipment, provided by the authority to a person aged 65 or over to help him to continue living at home, which are delivered to the person's residence within 7 days of the request for the items being made.		• Improve homes for the most vulnerable people through measures to increase energy efficiency, home safety and security.
BV99	Road Safety: a) The number of adults and children killed or seriously injured in road traffic collisions in the authority's area in the financial year; b) The number of children killed or seriously injured in road traffic collisions in the authority's area in the financial year; c) The number of adults and children slightly injured in road traffic collisions in the authority's area in the financial year; d) The percentage increase or decrease in a), b), and c) compared to: i) the previous year and ii) the average of those numbers for the period beginning 1st April 1004 and ending 31st March 1998.	<i>Health Inequalities</i> Reduce health inequalities by 10 % by 2010 as measured by infant mortality and life expectancy at birth. (PSA 2) Tackle the underlying determinants of ill health and health inequalities by: • Reducing adult smoking rates to 21% or less by 2010, with the reduction in prevalence among routine and manual groups to 26% or less; • Reducing the under-18 conception rate by 50% by 2010 as part of a broader strategy to improve sexual health. (PSA 3)	• Reduce health inequalities between the local authority area and the England population by narrowing the gap in age, all-cause mortality. • Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD)(smoking, diet and physical activity). • Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet and physical activity). Measured by: the percentage of people aged over 16 years in Haringey participating in at least 30 minutes of moderate intensity sport and active recreation (including recreational walking and cycling). • Reduce premature mortality rates from heart disease and stroke and related diseases so that the absolute gap between the national rate and rate for the district is reduced by (x) % by 2010. • Increase the number of people with first episode psychosis in specialist intervention treatment. • Enabling older people to make healthy dietary choices
BV126	The number of domestic burglaries in the authority's area per 1,000 households. (Removed in 2006 amendments for Police Authority P.I.s, but remains for L.A.s)		
BV127 a; b; c.	Per 1000 population in the authority's area, the number of a) violent crimes; b) robberies (changed to acquisitive crime in Police Authority P.I.s) c) vehicle crimes (Matched in Police Authority P.I.s)		

PI	Joint indicators requiring input from partner agencies	Floor targets requiring input from partner agencies	LAA targets requiring input from partner agencies (still to be agreed)
BV225	An assessment, by reference to the guidance and checklist on domestic violence strategy provided in the Best Value Guidance 2005/6, of the authority's anti-domestic violence strategy. <i>(Does not appear in Police Authority's P.I.s)</i>	Crime <i>Crime Reduction</i> Reduce crime by 15%, and further in high crime areas, by 2007-08. (PSA 1)	Safer & Stronger Communities Block <ul style="list-style-type: none"> Increasing the volunteer base – measured by number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the last year Reducing Robbery of personal property – measured by reduction in personal robbery borough-wide Domestic Violence Indicator Reduction in overall British Crime Survey comparator recorded crime. Reduce the proportion of adult and young offenders, and prolific and other priority offenders who re- The reduction in the proportion of adults saying they are in fear of being a victim of crime Reduce public perception of local drug dealing and drug use as a problem To increase the number of Class A street dealers brought to justice and decrease Public's perception that local drug dealing is a problem Increase the number of PDU's entering drug treatment Increase in the percentage of PDU's being retained in treatment for over 12 weeks Increase in percentage of people who feel informed about what is being done to tackle anti-social behaviour in their local area Increased percentage of people who feel that parents in their local area are made to take responsibility for the behaviour of their children
BV198	Per thousand head of population, the number of drug-users in the authority who are being treated by the NHS or a local authority service in drug treatment programmes (provided either through the NHS or a local authority service).		
The Police Authorities (Best Value) Performance Indicators Order 2005 (with 2006 amendments) - Statutory Instrument 2005 No. 470			
SPI 4	Using the British Crime Survey - (a) the risk of personal crime; and (b) the risk of household crime. <i>(Not featured in Local Government P.I.s)</i>	Worklessness <i>Employment</i> As part of the wider objective of full employment in every region, over the three years to Spring 2008, and taking account of the economic cycle: <ul style="list-style-type: none"> Demonstrate progress on increasing the employment rate, joint with HM Treasury; Increase the employment rates of disadvantaged groups (lone parents, ethnic minorities, people aged 50 and over, those with the lowest qualifications and those living in the local authority wards with the poorest initial labour market position); and Significantly reduce the difference between the employment rates of the disadvantaged groups and the overall rate (PSA4). 	Enterprise and Economic Development Block <ul style="list-style-type: none"> Number of disabled people helped into sustained work - measured by 1) the number of people entering employment for 16 hours per week and lasting a minimum of 13 weeks. Outcomes to be verified by employer confirmation and backed by JCP Job Outcome verify <ul style="list-style-type: none"> Number of people from disadvantaged groups and areas helped into sustained work – measured by the number of people entering employment for 16 hours per week and lasting a minimum of 13 weeks. Outcomes to be verified by employer confirmation and backed by JCP job outcome verification An improvement by 2007/8 of at least one percentage point in the overall employment rate for those living in the Local Authority wards with the worst labour market position that are also located within the Local Authority District in receipt of NRF Increase self-employment rate in LEG1 wards Employed population in LEG1 wards (%) Increase in total entrepreneurial activity among the population in deprived areas- specific indicators to be agreed in negotiations
SPI 5	(b) Violent crime per 1,000 population. (d) Vehicle crime per 1,000 population. F) Acquisitive crime per 1,000 population <i>(Matched in Local Government P.I.s)</i>		
SPI 9	i) Number of people killed or seriously injured in road traffic collisions. <i>(Matched in Local Government P.I.s)</i> li) per 100 million vehicle kilometres travelled.		
SPI 10	Using the British Crime Survey - (a) fear of crime; (b) perceptions of anti-social behaviour; and (c) perceptions of local drug use/drug dealing. <i>(Also included in Local Government BVPI survey)</i>	Education Department of Education and Skills <i>Children's Development</i> Improve children's communication, social and emotional development so that by 2008 50% of children reach a good level of development at the end of the Foundation Stage and reduce inequalities between the level of development achieved by children in the 20% most disadvantaged areas and the rest of England (PSA1). (Sure Start Unit target, joint with DWP).	Children & Young People Block <ul style="list-style-type: none"> Reduction in the under 18 conception rate Healthy school status (Changing Lives priority 5) – ensuring that all schools take part in the National Healthy School The number of 19 year-olds with level 2 and 3 qualifications (Changing Lives Priority 20) – measured by the increase in the <ul style="list-style-type: none"> 1) Percentage of 19 year olds qualified to Level 2 by 2% by March 2007 and by 5% by March 2009 and 2) the percentage of 19 year olds qualified to Level 3 by 1% by March 2007 and by 5% by March 2009, and support them by offering support for transition from school to college or work based learning with clear pathways for progression. Reducing the proportion of young people aged 16-18 not in education, employment or training (NEET) – measured by the percentage of young people aged 16- 19 who are not in education, employment or training. This will be based on data provide by DfES each month.
Outcomes for Children & Young People from the "Every Child Matters" strategy			
1	Be Healthy		
2	Stay Safe		
3	Enjoy and Achieve		
4	Make a positive contribution		
5	Achieve Economic Well-being		

Agenda item 9**Haringey Strategic Partnership – 27 November 2006****Subject: Neighbourhood Renewal Fund and Safer and Stronger Communities Fund**

1. Purpose

- 1.1 To provide a mid year review of the NRF and SSCF programmes and to propose a framework for the allocation of resources for 2007/08.

2. Summary

- 2.1 The report sets out the mid-year position for the two programmes and proposes programme management activities to optimise the 2006/07 position and to further align the planning and monitoring processes for 2007/08 to the floor targets and the HSP's priorities.

3. Recommendations

- 3.1 To note the current position across the programmes and the risk of underspends.
- 3.2 To note the action to date in managing the risk of underspend and to note that the chair of the HSP under delegated authority is agreeing reserve projects as required to mitigate the risk in accordance with the principles set out in paragraph 4.2.3.
- 3.3 To endorse the allocation of resources for 2006/07 between Theme Boards agreed by the HSP on 12 December 2005, noting that the HSP on 27 March 2006 agreed that the neighbourhood element of SSCF would be allocated to worklessness and that it is, therefore, under the governance of the Enterprise Theme Board.
- 3.4 To confirm that the principles agreed by the HSP for the 2006/07 programme will apply to 2007/08 as allocation criteria and to request the theme boards prepare proposals for the 2007/08 programme for the HSP in January, using the framework set by the programme management team.
- 3.5 To approve the six-monthly review report for SSCF to be submitted to Government Office for London Appendix B.

4. Background Information

4.1.1 This report is the regular mid-year review of the Neighbourhood Renewal Fund (NRF) programme to the HSP, and there are two dimensions to the report:

- the current position and issues arising of the 2006/07 programme
- planning for 2007/08.

4.1.2 In addition, the report provides an update status report for Safer and Stronger Communities Fund (SSCF).

4.2 The current position 2006/07 (NRF)

4.2.1 As members will know, new thematic structures were introduced for 2006/07 following the re-organisation of the HSP. This has led to greater responsibility being devolved to the thematic partnerships for the development of the NRF programme, which is worth £8.2m during 2006/07. This new approach has led to greater involvement in the NRF programme with thematic boards taking a greater role in project development and setting priorities to ensure positive impacts on the achievement of floor targets.

4.2.2 Additionally, this approach has created clearer accountability for the projects and theme board recommendations. Inevitably, it has taken time for this new approach to settle, however, and at the mid-point of the programme year it is timely to review progress with the new arrangements particularly in the light of the issues raised in paragraph 4.3 below.

4.2.3 To recap, in December 2005 the HSP agreed five principles for all thematic groups to apply when allocating their budgets. These were:

- there is a gap between current performance and the outcome targets;
- there are shortfalls, due to the allocation methodologies for mainstream funds, in resources to address the area;
- there are either proven interventions, (either locally or from elsewhere), or plausible innovative interventions which are agreed by the partnership as the best means to address the gap;
- the proposed interventions are **either** agreed as needing to be tested locally and it is agreed from the outset as part of the project exit strategy that should they prove successfully they will be mainstreamed within a specified partner(s) core budget(s), or they are fixed life interventions that will have an effect beyond the spending period; **and**

- the proposed intervention delivers measurable outcomes to wards which contain at least one SOA in the 10% most deprived in England with priority to those interventions that deliver most closely to more such areas.

At mid-year, it is prudent to ask thematic boards to reflect on whether these criteria are being applied effectively and how projects are performing against the floor targets.

4.3 What are the issues for NRF in 2006/07?

- 4.3.1 The most pressing issue facing the HSP in relation to the NRF is that it is now extremely likely that the programme will underspend. This is discussed below in paragraphs 4.3.4 – 4.3.5 and actions and issues identified. As HSP members will appreciate, it is very important that the NRF programme achieves a full spend.
- 4.3.2 With this in mind, action was required to allow the final group of Well Being projects to begin. These remaining projects were approved by the Well-Being Chairs Executive on 21 July 2006 and are set out in Appendix A. It was expected that these projects would receive HSP approval at the October meeting, but this meeting was set aside for community strategy development. Having reviewed previous decisions, the Assistant Chief Executive (Strategy) was satisfied that these projects had sufficient authority to proceed and this was confirmed to project managers on 19 October.
- 4.3.3 The implementation of the new theme board arrangements has ensured that the NRF allocation for 2006/07 has been fully allocated. However, members should be alerted to the fact that no provision for reserve projects has been included and no over-programming has been built in to the programme as yet. This is in contrast to previous years when significant over-programming was incorporated centrally to ensure effective management of the programme when slippage within projects occurred.
- 4.3.4 The programme management team continue to monitor spend against all projects and is now alerting the HSP to this issue of projected underspend so that early remedial action can be taken. To initiate this the programme management team convened a meeting of theme board support officers to discuss and agree a possible way forward, In addition to no built in over-programming, the potential causes of an overall underspend were identified and are listed below:
- Late approval of projects
 - Late starting of projects
 - £114K contingency fund yet to be allocated
- 4.3.5 To move matters forward quickly, the programme management team wrote to the chairs of the thematic partnerships and other stakeholders to propose a central call for new project proposals should significant

underspend arise in the programme. It is proposed that the projects are appraised against the five principles (used as criteria) set out in paragraph 4.2.3 above with the addition of a sixth: ability to spend by 31 March 2007.

- 4.3.6 The response to the central call for new project proposals was high, with 48 project proposal bids submitted via the Theme Boards, to the value of £2,179,421. The programme management team appraised the projects against the set criteria and the Chair of the HSP is approving the final reserve projects using delegated authority.

4.4 The current position 2006/07 (SSCF)

- 4.4.1 The overall co-ordination of the SSCF agreement has recently been re-allocated and integrated with NRF management; and is discussed below in paragraphs 4.5.1- 4.5.3. It should be noted that although there is central co-ordination of the SSCF, in common with NRF, there is prior agreement with Theme Boards for them to undertake the operational and spend monitoring and performance management against outcomes of their element of the SSCF. An immediate task will be to gather all relevant information from thematic leads in order to establish the position with regard to SSCF projects and spend and this is already underway.

4.5 What are the issues for SSCF in 2006/07?

- 4.5.1 The most pressing issue for the HSP in relation to the SSCF is the impending six-monthly performance management review of the Haringey SSCF Agreement. The summary report is to be submitted to Government Office for London (GOL) on 30th November.
- 4.5.2 The six monthly review is a process through which the HSP reports on and discusses with GOL progress against the overall SSCF outcomes and financial spend for the period of 1st April – 30th September 06. The objectives of the review are to
- Assess progress over last six months
 - Agree any actions needed to address under performance
 - Compare spend against profile, providing explanations for any difference

The six monthly review's objectives specifically exclude renegotiation of the previously agreed targets.

- 4.5.3 At mid year it is prudent to ask members to consider and comment on the mid year review of the SSCF Agreement and the Thematic Boards assessment against progress to date. See appendix B

5. ANALYSIS - Achieving cohesion across the programme

- 5.1 The new structures and devolved approach have had some very positive impacts upon the development of the NRF programme for 2006/07. Yet, within the transition it has not always been clear for the programme management team to see what is happening. Each theme board has developed their programme more independently this year and has adopted different approaches when considering and recommending projects for HSP approval. It is important and positive that theme boards retain the ownership of the projects, but without adopting a more centralised administrative and timetabled approach, management of the programme as a whole becomes increasingly difficult. Overall accountability for the NRF in Haringey rests with the programme management team and it is important that they are able to maintain a robust audit trail for the projects and their spending and the decisions taken in project selection, as specified by the Neighbourhood Renewal Unit.
- 5.2 For the second half of this year, it is important that these issues are managed. Officers are therefore proposing a monthly meeting between the programme management team and the theme board leads to ensure a balanced structure for an open, transparent and systematic approach for managing the programme. The thematic partnerships are being asked to keep the programme management team informed of discussions and decisions taken about projects to ensure a consistent audit trail is maintained.

5.3 Looking Ahead – The Local Area Agreement

- 5.3.1 HSP members will be aware that there are particular impacts for the NRF with the introduction of the LAA. Latest Government guidance on LAAs, states:
- “Areas in receipt of Neighbourhood Renewal Fund (NRF) will have this funding pooled as part of their LAA. They must demonstrate how the LAA will help narrow the gap between their most deprived neighbourhoods and the rest of the area and have a positive impact on BME and other priority groups”.*
- 5.3.2 Any area that is in receipt of NRF will have to include six mandatory outcomes in the LAA. Projects receiving NRF funding in 2007/08 should be able to demonstrate how they are meeting mandatory outcomes. This is consistent with our floor targets approach.
- 5.3.3 There is one further year of NRF funding available to March 2008. This provides thematic partnerships with an opportunity to develop their projects in line with the development of the LAA and to link with other pooled funding streams and mainstream resources. At the HSP meeting in December 2005, members approved the following allocations for 2007/08 for each thematic partnership:

Thematic board	NRF Allocation	SSCF Allocation
Better Places	2,240,000	1,130,000
Safer Communities	1,250,000	1,810,000
Enterprise	500,000	516,000*
Children & Young People	1,100,000	
Well Being	1,300,000	
Neighbourhoods & Capacity (top slice)	1,472,000	160,000
Total NRF 2007/08	7,862,000	3,616,000

* This is the neighbourhood element being spent on worklessness.

5.3.4 It is proposed that the five agreed principles at paragraph 4.2.3 are used as criteria by all theme boards, following a standard process set by the programme management function and that this discipline is applied to both funding streams.

6. FINANCIAL IMPLICATIONS

6.1 The programme management team continue to monitor spend against all projects and is now alerting CEMB to this issue of projected underspend so that early remedial action proposed in this report can be taken.

7. CONCLUSIONS

7.1 Learning from 2006/07, it is important that decisions are progressed more rapidly. Thematic partnerships will need to make quick and informed decisions about which of their current projects will meet the mandatory outcomes of the LAA and can justifiably continue with NRF support through 2007/08. Those projects that cannot meet the mandatory outcomes should exit from the programme in March 2007.

7.2 To assist thematic partnerships with this process and enable this to happen, the programme management team has asked all project managers to undertake a short self-assessment on how their projects relate to the current floor targets. Each project manager has been asked to demonstrate how their outputs or outcomes relate to one or more floor targets previously identified in their pro forma. The project manager returns are part of an information pack that will be sent to the relevant theme board support officers. The intention is for theme board support officers to use this information as an initial guide when thematic boards review projects and the monthly meetings proposed above will provide a framework for reporting. It is recommended that thematic partnerships review projects directly with individual project managers to cover the following points:

- Successes and achievements of project so far.

- Likelihood of the project achieving demonstrable success against the floor targets and the LAA mandatory outcomes next year.
- Theme board members remain satisfied that their recommendation to support the project can be justified.

- 7.3 Theme Board Support Officers must inform the programme management team of the decisions taken and recommendations made within an agreed timetable so that recommendations for continuation projects can be presented for approval to the January 2007 meeting of the HSP. This approach will allow project managers to forward plan work where agreed for continuation, or wind work and expectation down where exiting the programme.
- 7.4 Should thematic partnerships not fully allocate their funding, then new projects can be accommodated. Thematic partnerships must be satisfied that their recommendations for new projects can be justified against the ability to deliver the mandatory outcomes of the LAA. Theme Board Support Officers must inform the programme management team of the decisions taken and recommendations made within an agreed timetable so that recommendations for new projects can be presented for approval to the January 2007 meeting of the HSP.
- 7.5 LAA guidance also states that the NRF LSP performance management framework will be integrated into the performance management for the LAA. In addition, NRF reporting requirements will be reduced and integrated with those for the LAA.

Report of: Justin Holliday (Assistant Chief Executive – Access) – Haringey Council

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Appendix A - Well-Being Partnership Board New Project

<i>Project Title & Project Manager</i>	<i>Project Description</i>	<i>Funding Agreed 2006/07</i>
Well-Being		
Benefits Outreach - Age Concern Haringey	Funding will compliment existing Community Legal Services Quality Marked benefits advice service, to enable targeted information, advice and welfare rights outreach campaigns to run, targeted at harder to reach communities	25,004
Community Income - BME Careres Support Service	The project aims to increase household income by an average £10 per week by providing benefit information advice, support and benefit form completion. It will also provide a review of tribunal representation and advocacy services in Haringey.	30,000
Reaping the Benefits - Neighbourhood Management Service	This project will target people with mental health issues, carers and residents whose first language is not English to encourage increased benefit take up.	56,667
Appropriate Adult Training for B Tech Award	Trainees' Literacy and Numeracy skills will be assessed followed by induction training and agreement of Training Plan signed in partnership with Crucialsteps.	10,000
Accessing Employment through Individual Budgets	This project will provide intensive, individually tailored support for people with learning disabilities to access paid work.	39,418
	New Projects Total	161,089

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Government Office:	
Local Authority:	London Borough of Haringey
Date:	

Haringey Strategic Partnership
Safer and Stronger Communities 2006-2007
Six-monthly Review April – September 2006

The Safer and Stronger Communities Fund (SSCF) is drawn up by the Haringey Strategic Partnership (HSP) to address both national and local priority outcomes for the borough. This year the SSCF focuses on four key elements: crime reduction, neighbourhood working, cleaner safer and greener agenda and community empowerment. The key outcomes for the SSCF link into our Community and Neighbourhood Renewal Strategies and they also provide the basis of delivery of the LAA from 2007. The SSCF is performance managed through the HSP and the relevant thematic partnerships.

This document provides a review of progress made by the HSP against the overall outcomes and spend set within the SSCF. Narrative is provided under the four key elements, with the thematic partnerships assessment of achievement against the agreed outcomes and targets over the last 6 months. It highlights concerns and the necessary action to be taken to address areas of under-performance and it compares spend against profile. It also provides an update of the outcomes and targets table for your information (see annex 1) and spend to date plus the profile of spend for the remaining year (see annex 2).

Overall progress

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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Annex B NRF and SSCF report

The HSP's assessment of progress made during the last six months against overall outcomes and spend for the SSCF is green.

Positive progress has been achieved against the majority of outcomes and targets set within the agreement. Where risks have been identified by the thematic partnerships, the necessary plans have been drawn together with actions in place to address these risks within a clearly defined timescale. Please refer to Annex 1

The partnership is on course to achieve full spend at the end of this year, having exceeded our spend profile for periods 1-6 (April – September)

GOL may need to be reminded that the partnership sought and was granted approval to focus the Neighbourhood Element of funding for £412800 to support a Tackling Worklessness programme in 3 priority wards. This approval was granted on the basis that our partnership had already made sufficient inroads into establishing neighbourhood management structures within the borough and that we the partnership needed to focus on more priority issues at hand where performance was more questionable. The worklessness programme has been established and agreed by the Enterprise Partnership Board. Six key interventions have been commissioned along with an embedded evaluation. This programme commenced delivery in September 2006. The interventions are profiled to achieve full spend in this financial year and first claims have been processed in October, although not currently showing as actual spend.

It is also worth highlighting that concerns have been raised in respect of a small commissioning programme undertaken by the Haringey Community Empowerment Network (HarCEN).

The HSP agreed funding of £169k to the HarCEN for 2006/2007. This funding is administered and monitored by the Corporate Voluntary Sector Team (CVST). Prior to this arrangement the funding from GOL was administered by the Scarman Trust. It was expected that over this years funding period the CVST would endeavour to evaluate how effective HarCEN had been in promoting and developing community engagement in order to be clear how the HSP should support this activity in the future. Funding to the value of £23k has not been released as HarCEN used this funding to distribute to 3rd parties without the permission of the Council. To the end of October HarCEN will have received £76k which takes into account the £23k currently withheld. However community representation is a key component of HSP membership so should there be any balance remaining from the funding this will be required to support the establishment of a new structure/organisation to undertake this vital role. To further this the Council has commissioned an independent consultant who is an expert in the field of CEN's to provide the Council with an option paper on the best way forward.

Reporting against SSCF outcomes under the four elements:

Community Empowerment

Assessment made by the thematic partnership is amber

Amber	There are risks to the delivery of some of the outcomes and targets set out in the LAA but there are plans and actions in place that are likely to address these.
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The HSP agreed funding of £169k to the Haringey's Community Empowerment Network (HarCEN) for 2006/2007. The funding is administered and monitored to HarCEN by the Corporate Voluntary Sector Team (CVST). The CVST has undertaken an evaluation of HarCEN to assess their effectiveness in promoting and developing community engagement on behalf of the partnership as per the SSCF agreement.

This evaluation has thrown up considerable concerns across both the voluntary and community sector and statutory agencies on the way HarCEN has undertaken their role in community engagement. The evidence of these concerns indicate an agency that is failing to meet the standard required in order to be accountable, effective and influential at the required level.

Crime reduction

Assessment made by the thematic partnership is green

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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Haringey's Safer Communities Executive Board (SCEB) leads for the strategic partnership on the crime reduction agenda. This partnership is well-established and robust. The delivery of work through multi-agency sub-groups is working well and these include a performance management group. There has been ongoing commitment and engagement from a variety of partners over time.

All of the British Crime Survey comparator crimes show a fall in the performance year to date (April – September 2006). Significant decreases were seen in common assault (20.5%), criminal damage (20.4%) and theft of motor vehicle

Annex B NRF and SSCF report

(20.0%). Falls of over 15% were also seen in wounding, personal robbery and bicycle theft. All crime types are currently set to hit target and are performing better than in the same period in performance year 2005/06, with the exception of bicycle theft. The numbers of bicycle thefts are small and the relatively high numbers of offences in August 2006 are likely to have led to the target being set to miss at the current time. Since its peak in August 2006, figures have returned to recent levels.

In spite of a fall this performance year to date, the number of theft from person offences, although lower than in the previous year, is still high when compared to the most similar Crime and Disorder Reduction Partnerships (CDRP). Also the number of theft from motor vehicle offences is significantly higher than both the most similar CDRP average and the Metropolitan Police average, however, the figures are lower in the performance year to date than in the same period a year earlier.

The Drug Action and Alcohol Team (DAAT) and drugs squad continue to work together on the targeting of class A street dealers. The DAAT is currently undertaking a drugs market mapping exercise which will inform how we tackle availability issues next year. A crack house protocol has been developed across the partnership and the Alcohol Strategy Group is implementing its action plan

Neighbourhood working

Assessment made by the thematic partnership for this element is green

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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The Council's Neighbourhood Management Service has been successfully embedded as a key service of the Council, and the structures and processes it has established are utilised not only by Council services but also other partners on the HSP, particularly the Police and the Primary Care Trust. Particularly, important have been the Area Assemblies that are held quarterly for seven areas across the Borough and provide opportunity for residents to engage with local councillors and local service providers to effect change. Decision making on small budgets are also devolved to local residents via these Area Assemblies.

As a result of the successes already achieved in neighbourhood management it was agreed to use the Neighbourhood Element of SSCF funding to support a Tackling Worklessness programme in 3 priority wards – Bruce

Annex B NRF and SSCF report

Grove, Noel Park, and Northumberland Park. The programme focuses on the core populations identified in Haringey's strategic approach and endeavours to fill gaps in current provision, link up related interventions and binds disparate interventions into a co-ordinated programme.

Six interventions (and an embedded evaluation) have been commissioned focusing on core populations affected by worklessness.

It links interventions aimed at

- young people improving their employability, vocational skills and easing the transition from school to college and from school to work;
- users of council services who need/want advice and support to further their education, upskill and/or get into employment;
- users of health services who want to access employment opportunities;
- volunteering/work placements to gain experience and skills in order to access sustainable employment;
- job opportunities in Wood Green town centre;
- local neighbourhood level employment and training initiatives.

Linking the interventions is the "Haringey Guarantee" which all partners sign up to. The Guarantee involves:

- a quality service for all beneficiaries;
- an entitlement to services from partners including information, advice and guidance, priority interviews for college programmes and places;
- partner commitments to offer real work experience/placements and volunteering opportunities; and
- guaranteed interviews for programme beneficiaries applying for employment opportunities with partners.

The interventions deliver:

- extending the local school's vocational offer at Key Stage 4
- pilot employment & job brokerage advisors to school leavers and college students (under 25s) adding value and an enhanced offer to 60 College of North East London students
- Employment advisors based in North Tottenham Customer Service Centre and the Central Library in Wood Green running advice sessions and providing support to people who wish to gain work
- Information, advice and guidance and support services to patients using local GP surgeries to improve the employment prospects of and reduce numbers in receipt of incapacity benefit
- a co-ordinated volunteering work experience/ work placement intervention for 150 local residents

Annex B NRF and SSCF report

- the development of local actions and priorities linking into the main elements of the programme on worklessness impacting on the 3 neighbourhoods

The programme has been established and agreed by the Enterprise Partnership Board; Interventions have been commissioned and all commenced delivery in September 2006.

Cleaner safer greener agenda

Assessment made by thematic partnership for this element is green.

Green	There are no serious risks to delivery of any outcomes and targets set out in the SSCF and where risks exist there are plans and actions in place that will address them.
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The Better Places Partnership (BPP) leads for the strategic partnership on the cleaner, safer, and greener agenda. Along side the statutory partners, voluntary and community sector engagement on the partnership continues to be developed.

The SSCF programme of investment is well underway and starting to deliver real improvements for residents in some of the most deprived parts of Haringey. Projects funded through the SSCF are closely aligned to the NRF programme in order to maximise impact and successfully deliver the national outcome – cleaner, safer and greener. The programme comprises a wide range of environmental projects which together tackle community safety and grime issues, both in the natural and built environment, in the most deprived parts of the borough. Stronger enforcement, enhanced street cleaning and clear ups, investment in improving smaller open green spaces and extended recycling facilities on estates are all part of a wider programme aimed at driving up resident's satisfaction with their neighbourhoods and increasing performance against a range of floor targets in this block of the SSCF.

The significant majority of projects are performing strongly with the additional investment now starting to deliver visible improvements to the overall quality of the environment. A small number of projects have required longer to prepare for implementation and the impact is therefore not yet showing in the performance data, for example, increased recycling participation. However, roll-out of these facilities will take place during November and further improvement in the percentage of household waste that is recycled in Haringey is then expected.

There is clear evidence of improvement in performance against a range of national and local performance indicators. The borough has now met its target of 7 green flag parks and performance against the removal of abandoned vehicles within 24 hours is now at 90%. Local residents' surveys carried out during the summer show resident satisfaction with

Annex B NRF and SSCF report

street cleaning at 62 percent and with the waste collection service 69 percent. Satisfaction with parks is now 59 percent. Performance against the floor target to reduce the number of adults and children killed or seriously injured is also on target.

Agenda item 10**Haringey Strategic Partnership – 27 November 2006****Subject: Thematic Partnerships Update**

1. Purpose

- 1.1 This paper sets out a brief update on the work streams, activities and recent decisions undertaken by each of the thematic partnerships.

2. Summary

- 2.1 This paper provides an update from each of the HSP thematic partnerships over the last quarter period. The updates are part of an improvement process introduced by the Chair to ensure that all partners can be kept informed of the overall business of the Partnership.
- 2.2 The minutes of each board meeting are also attached for information.

3. Recommendations

- 3.1 To note the updates from each thematic partnership and for board members to comment as appropriate.

Thematic Partnerships Update**4. Well-being Partnership**

- 4.1 In September the Well-being Partnership Board (WBPB) discussed how to take forward the recent White Paper *Our health, Our care, Our say* in Haringey. It was felt that detailed discussions needed to take place at a strategic level between key partners to consider how the desired shift to preventative services could be achieved.
- 4.2 The Board has been developing the Healthier Communities and Older People Block of the LAA through a sub group which held a consultation event attended by over 70 people including members of local community groups. The four goals of the *Our Health Our Care Our Say* were used to develop the relevant targets.
- 4.3 The Well-being Chairs Executive (WBCE) a sub group of the WBPB has discussed a first draft of our Life Expectancy Action Plan which has been developed to meet the key floor target of increasing life expectancy in the Borough. It will be discussed further at the next WBPB. The Executive has also taken a decision to review the Housing Partnership arrangements with a proposal to replace the Housing Strategic Partnership and the Housing Management Board with one Strategic Housing Forum. Consultation will be undertaken in December seeking

views from stakeholders on how they would like to be involved in discussions on the strategic direction for housing in the borough.

- 4.4 Further NRF projects relating to well-being have been agreed and are aimed at meeting the WBPB's outcome of 'Achieve economic well-being'.
- 4.5 The Audit Commission was on site between 30 October and 3 November 2006 inspecting Haringey's Supporting People Programme. The focus was on how the programme is helping to deliver the corporate, housing and social services objectives. The inspectors carried out reality checks, interviews and focus groups as well as visits to a number of service providers. A draft report of findings with comments is expected week commencing 4 December 2006.

5. Better Places Partnership

- 5.1 The September meeting of the Better Places Partnership Board devoted most of its meeting to discussing the relevance and need to set a "haringey standard" for the management and maintenance of the physical space across the borough.
- 5.2 A major theme emerging from the Community Strategy is environmental sustainability and the need to tackle climate change at the local level. A programme of activity is being developed that will require a partnership approach to these important issues.

6. Enterprise Partnership

- 6.1 The Enterprise Partnership Board has been focussing on four major pieces of work as follows:

- **The Safer and Stronger Communities Fund (SSCF)**

The Enterprise Partnership Board has agreed a £1million integrated package of interventions tackling worklessness in 3 wards – Bruce Grove, Noel Park and Northumberland Park funded through the Safer and Stronger Communities Fund Neighbourhood Element. Core populations at which employment programmes will be targeted are:

- those in contact with Haringey Council and other public services
- Young People
- Incapacity Benefit claimants
- workers in low paid/low skilled employment.

The interventions are integrated and cemented together through a **Haringey Guarantee**. The Guarantee involves a quality service for all beneficiaries; an entitlement to services from partners including information, advice and guidance, priority interviews for college programmes and places; partners' commitments to offer real work experience/placements and volunteering opportunities; and guaranteed

interviews for programme beneficiaries applying for employment opportunities with partners.

The Council has agreed to support this with support for up to 30 work placements and has committed to offering guaranteed interviews to successful programme beneficiaries who are assessed as job ready and who meet a post's person specification.

- **Local Enterprise Growth Initiative (LEGI)**

Haringey submitted a LEGI bid worth up to £18 million pounds over ten years. The bid focused on Tottenham and if successful it would have delivered a programme of intervention to increase enterprise and entrepreneurial culture. Unfortunately the bid was unsuccessful - no London borough bids have progressed to the next stage. The Board will now focus on delivering the elements of the bid that can be delivered without LEGI funding.

- **The Economic Development Block**

The Enterprise Partnership has been involved in developing the Economic Development Block of the Local Area Agreement (LAA). The block builds on the work being done on the SSCF and proposals contained in the Local Enterprise Growth Initiative bid. Two stretch targets have been proposed as part of this block – stretching the SSCF from 3 to 12 wards and stretching the number of people on IB benefit (borough wide) more than 6 months into sustained employment - and two enabling measures (freedoms and flexibilities) around in-work support for new workers and extended benefit support for work placements are being requested and supported by Government Office for London (GOL).

7. Safer Communities Executive Board (SCEB)

7.1 The SCEB met in June and September 2006. There have been a number of developments as follows:

- On the back of the recent very positive YOS inspection and current high performance, a Youth Crime Prevention Strategy has been drafted and is going through the due process. This builds on existing work with the following, main strategic aims: To build on and improve partnership working; To reduce re-offending and tackle persistent and high risk offenders; To reduce child and youth victimisation; To target crime prevention and early intervention.
- Crime reduction performance for the past 6 months has been exceptional. While reductions have been seen across London, Haringey is performing well compared with our similar boroughs and particularly well against the MET average. Particular success has been achieved in turning around the level of personal robberies from poorest performance to top performance in London. Sustaining this level of performance will, however, be challenging.

- Crime Reduction Initiatives (CRI) has successfully tendered to run Haringey's Drug Intervention Programme (DIP). The essence of this programme is to divert people from the criminal justice system and into drug treatment. Since the beginning of November the CRI has started working to achieve success against 6 COMPACT outcomes.
- The Drug and Alcohol Action Team (DAAT) will be tendering for a new stimulant/polydrug service targeted at young, African-Caribbean males in 2007. This new service will respond directly to a needs' assessment highlighting the importance of directing services to this community.
- The Safer Communities Executive Board is overseeing a review of the use of CCTV for community safety purposes in the borough. Work is being shared between the Community Safety Team, Scrutiny and external consultants, Perpetuity Ltd. Initial findings are due by the end of November and a final report in January 2007.
- The second Partnership Data Report has been produced and distributed. This contains around 60% more data sets than previous reports from around the partnership. It is being used for joint analysis and recommendations are being considered across all partnership action plans for community safety priorities. We expect such reports to become a Home Office requirement from next year.
- A recent DAAT review has resulted in the preparation for re-tendering young people's substance misuse services aimed at SMARTER ways of working and at achieving joined-up care pathways for young people. This will be completed in Spring 2007.
- Developing the crime and drugs element of the Safer and Stronger Communities block of the LAA, ensuring it is linked to other elements in this block which include the liveability agenda, community engagement and neighbourhood working.
- The Hate Crime and Harassment Strategy has been well supported and goes before the Executive on 21 November. The Safer Communities Partnership has also been asked to present to the London Race Hate Forum on 22 November as part of their programme of invitations to key boroughs.
- The "crime" element of the Safer and Stronger Communities Block of the LAA has been developed around four themes:
 - early intervention and prevention,
 - working effectively with communities including the RESPECT agenda,
 - focusing on shared priorities (e.g. vulnerable families, joint hot spots and area working). This includes specific crime reduction targets for Noel Park and investigative work on Northumberland

work to understand how joint working can make impact on the area.

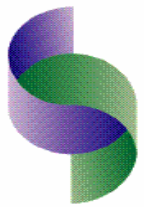
- 7.2 Agenda items for the December SCEB meeting include: Reports on financial out-turn and performance; Implications from the White Paper: Strong and Prosperous Communities; Young people and Police Relations Scheme; Counter-terrorism and the YOS inspection.

8. Children and Young People's Strategic Partnership (CYPSP)

- 8.1 The CYPSP has considered the outcome of the Joint Area Review. Overall the board is pleased with the outcome but is keen to improve further. An action plan is being prepared in response to the JAR recommendations. The Board has also received feedback and action plans on the Youth Service and Youth Offending Service Inspections.
- 8.2 The CYPSP now has an agreed model for performance monitoring of *Changing Lives*, and quarterly monitoring reports are presented to the Partnership.
- 8.3 Joint work on the Local Area Agreement and its relationship with the Community Strategy has been on-going over the last few months and proposals are now well developed and shared across the partnership.
- 8.4 The second CYPSP annual conference took place at Alexandra Palace and attracted people from a range of statutory, voluntary agencies, schools and colleges. A number of high profile speakers from Great Ormond Street Hospital for Children, the IDeA and the DfES made the event very successful. There were opportunities during the day for participants to contribute their views about current and future developments. These have been collected together for future analysis.
- 8.5 A meeting of the Partnership Forum was held in October. This Forum brings together a wider group of people from across agencies working with children and young people than is possible at the CYPSP Theme Board. The Forum has a role in overseeing the development of *Changing Lives*. The meeting considered the first quarters monitoring of *Changing Lives*, the views from the Annual Conference and possible priorities for the 2007/8 programme for *Changing Lives*.
- 8.6 The age and theme forums are also well established and draw upon a wide membership. They each have a clear set of targets to achieve and contribute both to the evaluation of *Changing Lives* and the proposal for the programme 2007/8.
- 8.7 The CYPSP has also agreed an Information Sharing protocol for agencies working with children and young people.

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BETTER PLACES PARTNERSHIP

HELD ON WEDNESDAY 13 SEPTEMBER 2006 at 18:30hrs

At RIVER PARK HOUSE, 225 HIGH ROAD, WOOD GREEN, LONDON, N22

MINUTES

PRESENT

Members

Councillor Brian Haley (Chair), Haringey Council
Councillor Lorna Reith, Haringey Council
Richard Sumray, Haringey TPCT
Dr Ann-Marie Connolly, Haringey TPCT
Dave Morris, HFRA
Phil England, HA21 CSG
Pamela Moffat, Mobility Forum
Andrew Billaney, Hornsey Housing Trust
Catherine Stenzl, Friends of Park Forum
Ellen Struthers, London Remade

Observers & Guests

John Morris, Haringey Council
Jo David, Haringey Council
Janice Robinson, Haringey Council
Janette Wallace, Haringey Council
Nicolas Mattis, Haringey Council

1. **APOLOGIES FOR ABSENCE** (Agenda Item 2):

Apologies were received from the following Members:

Jill Sterry, Thames Water
Judith Hanna, English Nature
John Brown, Haringey Fire Service
David Anstey
Dr Ann-Marie Connolly
Cheri Williams

2. **URGENT BUSINESS** (Agenda Item 3):

There was no Urgent Business.

3. **DECLARATIONS OF INTEREST** (Agenda Item 4):

There were no Declarations of Interest

4. **MINUTES :**

The minutes of the Better Places Partnership meeting of 19 June 2006 were agreed and signed by the Chair subject to the correction of typing errors.

The Chair informed the Partnership that he would raise the issue of resources for mobility projects (which was raised under Minutes Item 7(iv)) with the Haringey Strategic Partnership, and report back in due course.

As the minutes of the BPP meeting held on 8th March 2006 were unavailable at the meeting, they were requested to be presented at the next meeting for discussion and approval.

5. **DEVELOPING A VISION FOR HARINGEY IN 2016** (Agenda Item 5)

(i)

There were presentations on partners' visions and their contributions to making Haringey better and more sustainable place.

The presentations were from Haringey Council, Homes for Haringey, Registered Social Landlords. There were verbal presentations from The Environment Agency, and the Community Engagement Forum.

(ii)

The Project Manager of the renewal of the Community Strategy gave the Partnership a brief outline of the consultation process around the renewal of the Community Strategy. Five themes were presented to the Partnership of which the Policy and Partnerships Team would welcome feedback from Partners on in the development of the renewed sustainable community strategy that was currently at a consultation stage. These were:

- What are the good things about Haringey?
- What three things do you think would make Haringey a better place?
- What should Haringey be like in 10 years' time?
- What concerns do you have about Haringey?
- How do you think we could work better in partnership?

The Board were also given an update on the process so far in terms of the consultation and development of the Community Strategy, namely that an HSP Conference had been held in May 2006 to establish partners' main issues that they would want address by the Strategy. Further, that a post-card consultation campaign had been undertaken with members of the public which had proved very successful in terms of establishing what were the expectations and aspirations of the public. A summary of these findings were tabled to Board members.

(iii)

The Board was then split into two groups to discuss the most prevalent themes that it would like to see in the renewed Community Strategy. Haringey's Corporate Consultation Manager facilitated these sessions in order to extract the emerging themes from the Partnership, and it would receive a full report in due course. The Partnership also considered how partnership working could work better for the benefit of the borough and its communities and considered some of the barriers to this. These responses too would be summarised and presented back to the Partnership at a future meeting.

6. **TERMS OF REFERENCE AND MEMBERSHIP** (Agenda Item 6):

Due to time constraints and issues over the accuracy of the draft Terms of Reference, the Partnership agreed to consider this at its next meeting, where it would be placed first on the Agenda for that meeting.

7. **ANY OTHER BUSINESS** (Agenda Item 7):

The Partnership agreed that future meetings would not consist of presentations from partners. Rather, that bullet point fact sheets be tabled and issues would be largely discussion led.

8. **ITEMS OF URGENT BUSINESS** (Agenda Item 8):

There were no items of urgent business.

9. **DATES OF NEXT MEETINGS** (Agenda Item 9)

- 11 December 2006, 5pm
- 26 February 2007, 5pm

10. **FUTURE AGENDA ITEMS** (Agenda Item 10):

- To consider and agree the Terms of Reference for the Partnership.
- A presentation on Parks and Open Spaces by Dave Morris.

The meeting finished at 20:30

Councillor BRIAN HAYLEY

Chair of the Better Places Partnership 2006/7

Date _____

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HARINGEY CHILDREN & YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD

MONDAY 11 SEPTEMBER 2006 AT 18.30hrs
CIVIC CENTRE, HIGH ROAD, WOOD GREEN, LONDON, N22.

DRAFT MINUTES

PLEASE SEE APPENDIX ONE (BELOW) OF THE MINUTES FOR A LIST OF THOSE MEMBERS, OBSERVERS, AND OFFICERS PRESENT AT THE MEETING.

1. APOLOGIES (Agenda Item 1):

AGENCY	REPRESENTATIVE
Haringey Council	Cllr Emma Jones Deputy Executive Member for Children and Young People
Great Ormond Street Hospital	Maria Collins Director of Partnership Development
Middlesex University	Dr. David Shemmings Principal Lecturer & Chair of Social Work
Haringey Teaching Primary Care Trust	Helen Brown (REPRESENTED BY CLAIRE WRIGHT) Director for Strategy, Performance and Children's Services
Haringey Teaching Primary Care Trust	Sue Baker Non-Executive Director
Haringey Teaching Primary Care Trust	Dr. Vivienne Manheim General Practitioner
Voluntary Sector	Jim Shepley Chair of the Haringey Association of Voluntary and Community Organisations (HAVCO)
Voluntary Sector	Stanley Hui Director of the Haringey Association of Voluntary and Community Organisations (HAVCO)
Metropolitan Police	Simon O'Brien Borough Commander

2. URGENT BUSINESS (Agenda Item 2):

None

3. DECLARATION OF INTERESTS (Agenda Item 3):

None

4. MINUTES (Agenda Item 4):

RESOLVED:

That the minutes of the last meeting of the HSP on 13 March 2006 be agreed and signed by the Chair.

5. SUSTAINABLE COMMUNITY STRATEGY CONSULTATION: DISCUSSION AND QUESTION AND ANSWER SESSION (Agenda Item 5):

There was a session led by Janette Gedge Wallace, Haringey Council's Corporate Consultation Manager, on the renewal of the Council's Sustainable Community Strategy which partners were invited to engage with. The Board were presented with the findings of a public consultation event which focussed on four main questions (What's good about Haringey? What three things would make Haringey better? What should Haringey be like in 10 years time? And What concerns do you have?).

The Board was then asked to consider the most prevalent themes that it would like to see in the renewed Community Strategy. The Board considered how partnership working could work better for the benefit of the borough and its communities and considered some of the barriers to this.

RESOLVED

- (i) That the Board will receive feedback on the process of the Community Strategy at a future meeting.

6. EDUCATION KEY STAGE RESULTS (Agenda Item 13)

Sharon Shoesmith, Director of The Children and Young People's Service, gave an outline of the Key Stage (KS) 2 and 3 results – and talked about the projections of results expected up until 2008 where it was aimed to match the English average which would require a greater focus on the entire A -G achieving cohort. Ms Shoesmith also highlighted the gaps between the local schools' averages and the national averages for each of the core subjects, and noted that particular attention had been paid to the looked after children cohort (some 31 children in 2006). In the KS3 cohort, science had shown itself to be a weakness across the borough. In KS2, an east/west gap had emerged which would prove challenging to rectify despite over half of the schools achieving above the national average overall. The core subjects (Maths, English and Science) had shown similar patterns in terms of their results. There had been four schools where results were under 50% now had formal intervention measures to rectify the problems.

Ms Shoosmith highlighted an upward trend in terms of attendance levels in the secondary schools cohort, stating however that primary schools had recorded a downward trend. The Board heard that truancy with parents had been highlighted as a problem in addition to holidays during term time. The Chair informed the Board that there had been a number of cases of truancy that had gone to the courts which indicated a tough line on the issue and had improved the situation somewhat but that this was necessarily a sustainable improvement measure.

7. LOCAL AREA AGREEMENTS (Agenda Item 6):

Nilam Popat, Principal Policy Officer Haringey Council, informed the Board about the Children and Young People's Block of the LAA. The Board were also informed of the Special HSP LAA workshop that would take place on 18 September in order to draft the draft LAA ahead of submitting to Government Officer of London. The overarching issues to capture in the LAA would be:

- (i) Economic diversity and prosperity
- (ii) A focus on young people (14-24)
- (iii) Narrowing the gap between East and West of the borough.

The Board were also introduced to the types of targets used in the LAAs, namely, mandatory (targets already set), optional (targets and indicators set by the Partnerships), and stretch (either mandatory or optional targets that can stretch performance by setting tougher target than those outlined by the government and can achieve pump priming funding). The Board would be expected to consider at length the stretch targets with a view to identifying a mixture of those that have worked well in the past, and those that will require experimental/new planning.

The Board considered at length the mandatory outcomes framework, highlighting that all of the indicators had been encapsulated in the recently published *Changing Lives* document.

RESOLVED:

That the Partnership Board:

- agree the mandatory outcomes framework including baselines and 3 year targets;
- that partners provide relevant information to fill in the gaps in data or, if not available, an indication of when this will be available;
- discuss and agree the optional indicators and, where relevant, the alignment of partner funding;
- note the funding streams and amounts that will be pooled nationally;
- partners provide relevant information where there are gaps in funding information;
- agree which stretch target/s will be the priority
- consider if they wish to request any enabling measures.
- That the Board will agree a second draft at its next meeting.

8. SPORTS SCHOLARSHIP (Agenda item 7):

John Morris, Assistant Director, Environmental Services made a presentation to the Board on the new scheme of sport scholarships. He explained the rationale of the scholarship scheme noting that many young athletes “drop out” of sport due to financial reason. Mr Morris outlined what the scheme would offer including access to sports specific training facilities and high quality coaching.

Mr Morris stated that the scholarships would not be restricted to one-year and thus funding would be maintained for years with links to the post-16 cohort. He also stated that the focus would not be primarily football, but that many other sports would be encouraged especially where capacity existed within the borough (boxing was a potential sport which has strong roots in Haringey) and this would be established during the pilot year – during which it was hoped 50% of applications would be from females. The Board raised issues around selectivity of take-up, as well as ensuring that learning support worked in tandem with sports activities.

Mr Morris would take away the comments of the Board, noting its general supports – and would be seeking extra funding opportunities from partner agencies.

RESOLVED:

That the Board agree to the following recommendations:

- To note the content of the Report and for Partners to consider any possibilities for contributing to the scheme.
- To endorse and support the pilot project, and receive future reports on performance.

9. YOUNG PERSONS SUBSTANCE MISUSE REVIEW (Agenda Item 8):

Jean Croot, Safer Communities Manager, Haringey Council, gave an outline of the Review and main conclusions drawn especially in relation to the *Every Child Matters* agenda.

RESOLVED:

That the Board agree to the following recommendations:

- To note the findings and recommendations of the Review.
- To note how the Review supports *Changing Lives*, and in particular its potential contribution to priority eight in the Stay Safe outcome and the specific commitment to reduce alcohol and drug misuse amongst young people.

10. FURTHER REPORT ON THE CHILDREN’S SERVICE PROPOSALS (Agenda Item 9):

Claire Wright, of the Haringey Teaching Primary Care Trust (PCT), tabled an update on the financial plan of the PCT which highlighted that £350k had been saved from the Children’s Service budget – whilst illustrating how the losses had been reallocated. Ms Wright stated that the savings had not been without impact, but that the impacts had

been minimalised due to the robustness of the savings. Councillor Meehan asked what effect the proposed £2.2m cuts would have on the PCT's Children's Services. In response, Ms Wright explained that the Council's Overview and Scrutiny Committee had been involved in extensive scrutiny of the proposed top-slicing cuts and had made recommendations on the negative impacts that it would have. Whilst absolute reassurance could not be given as to the impacts upon child protection within Haringey, it was stated that this issue was being kept under close scrutiny, and that the PCT was taking the issues very seriously, as were all other partner agencies. Councillor Meehan's concerns, on behalf of the Council, were expressed, and he would be reiterating them to the Chair of the PCT accordingly whilst offering to work together to ensure an effective way forward. Paul Head asked for a briefing on what was actually being spent where after the cuts had been made. It was agreed that this would be given for information at the next meeting of the Board.

RESOLVED:

That the Board receive information on the spending proposals post top-slicing cuts to the PCT budgets.

- 11. FEEDBACK ON JAR AND YOUTH SERVICE INSPECTION** (Agenda Item 10):
Sharon Shoesmith, Director of The Children and Young People's Service, gave a very brief verbal update on the results of the recent Joint Area Review of the Children and Young People's Service. Further and more comprehensive feedback would be provided on 21 September 2006, but the general feedback was broadly a very pleasing picture with concerns on the Youth Service. Partners would receive a copy of the press released scheduled for 9 October 2006.

- 12. FEEDBACK ON YOUTH OFFENDING SERVICE INSPECTION** (Agenda Item 11):
Jean Croot, Safer Communities Manager and Head of Youth Offending Service, reported that the YOS had received positive initial feedback from its recent inspection. ON the whole the Service was considered to be well managed both strategically and operationally.

RESOLVED:

The Board gave its recognition of a good job done during the JAR and recorded its thanks for the professional work done.

- 13. PERFORMANCE MONITORING OF *CHANGING LIVES* QUARTER 1:** (Agenda Item 12):

This Item was deferred to the next meeting of the Board.

- 14. ANY OTHER BUSINESS** (Agenda Item 14):
- The Board was reminded about the Haringey Children and Young People's Strategic Partnership's 2nd Annual Conference focussing on the *Changing Lives* agenda. This would take place on Wednesday 27 September 2006 between 9am and 4pm at Alexandra Palace.

15. PROPOSED DATES OF NEXT MEETINGS (Agenda Item 16):

The following dates for future meetings of the CYPSPB were confirmed as follows:

- 20 November 2006, 6:30pm
- 22 January 2007, 6:30pm
- 12 March 2007, 6:30pm
- 14 May 2007, 6:30pm

16. ITEMS OF URGENT BUSINESS (Agenda Item 15):

None.

17. FUTURE AGENDA ITEMS: Partners wishing to put forward items for a future agenda are asked to contact Nicolas Mattis, Principal Support Officer (Council) at nicolas.mattis@haringey.gov.uk

The meeting ended at 21:45 hours.

Councillor LIZ SANTRY

Chair, Children and Young People's Strategic Partnership Board 2006/7

Date: _____

APPENDIX ONE

MEMBERS PRESENT AT THE MEETING

11 September 2006

AGENCY	REPRESENTATIVE
Haringey Council	Cllr. George Meehan Leader of the Council
Haringey Council	Cllr Liz Santry Executive Member for Children and Young People
Haringey Council	Cllr. Nilgun Canver Executive Member for Crime and Community Safety
Haringey Council	Dr. Ita O'Donovan Chief Executive, Haringey Council
Haringey Council	Sharon Shoemith Director of The Children's Service
Haringey Council	Bev Johnson
Haringey Teaching Primary Care Trust	Pam Constantinides Non-Executive Director
Haringey Teaching Primary Care Trust	CLAIRE WRIGHT (<i>representing Helen Brown</i>)
College of North East London (CoNEL)	Paul Head Principal, CoNEL
Mental Health Trust/CAMHS	Jane Lithgow Director of CAMHS
Special Schools	Margaret Sumner Head Teacher, William C Harvey School
Connexions	Lenny Kinnear Chief Executive
Learning & Skills Council (London North)	Yolande Burgess
Secondary School	Andy Kilpatrick Head Teacher, Northumberland Park Community School
Youth Offending Service	Jean Croot Head of Community Safety

OBSERVERS/OFFICERS PRESENT AT THE MEETING

11 September 2006

Haringey Council	Nilam Poppat
Haringey Council	John Morris
Haringey Council	Jenette Gedge Wallace
Haringey Council Member Services	Nicolas Mattis

Enterprise Partnership Theme Board

Board Meeting

14:30 – 16:30, 11th September 2006

Present:

Dr Ita O'Donovan – Haringey Council, **Chair**
Sean Burke – Haringey Council
David Hennings – Haringey Council
Michael Thompson – Mall Corporation
Gary Ince – North London Ltd.
Martin Tucker – Haringey Council
Karen Galey – Haringey Council
Nilam Popat – Haringey Council
Ambrose Quashie – Haringey Council
John Egbo – HAVCO
Dave Kilmartin – Haringey Council
Faiza Rizvi – HarCEN
Lenny Kinnear – Connexions
Yolande Burgess – LSC London North
Linda Banton – Jobcentre Plus
Clive Martinez – Haringey TPCT
Pat Egan – Councillor (Woodside)
Wayne Hoban – Councillor (Alexandra)
Alex Joseph – Selby Trust
Manoj Ambasna – Collage Arts
Janice Robinson – Haringey Council
Alexis Adonis – Haringey Council, **Co-ordinator**

Apologies:

Paul Head – CoNEL
Hugh Jones – NLCC

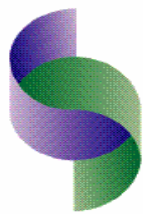
Agenda Item	Discussion
1. Welcome, introductions and apologies	The Chair welcomed the attendees, introductions were made and apologies received.
2. Minutes of last meeting and matters arising	The minutes of the last meeting were agreed as accurate. There were no matters arising.
3. Terms of Reference and Membership	Karen Galey presented the Terms of Reference and Membership to the Board. It was noted that the position of the Board within the HSP structure was not clear; an organisational diagram will be added to clarify this. The Board's responsibility for skills needed to be included within the TOR, a repeated sentence was noted on page 2 and the TPCT was incorrectly referred to as the PCT. With the above amendments made, the Terms of Reference were unanimously passed.
4. LAA update	<p>Martin Tucker gave a brief overview of the LAA update paper. This outlined the proposed mandatory and optional indicators for the LAA, as well as the proposed stretch targets. All proposals for optional and stretch targets have been drawn from the neighbourhood element of the SSCF and the Local Growth Enterprise Initiative (LEGI) bid.</p> <p>It was noted that this is a first draft of the agreement, to be submitted to GOL on the 29th September. The Enterprise Board, as the Theme Board with responsibility for Block 4 of the agreement, has to approve the optional indicators and stretch targets. Martin Tucker ran through the optional indicators and stretch targets; the LAA will have a total of 12 stretch targets, with 3 of these most likely allocated to Block 4.</p> <p>The Chair noted the integration between the LAA and forthcoming Community Strategy, and the input of the LEGI application and the SSCF programme into these. David Hennings also noted the alignment of the LAA with the Seven Sisters NDC.</p> <p>There will be an opportunity to redraft the LAA by the 15th December, once GOL have made their initial comments on the first submission, and the final document will be submitted on the 15th January. Faiza Rizvi raised concern over the alignment of</p>

	<p>funding streams when the LAA takes effect. The Chair reiterated that the document is still in its draft stage, and if there are any implications around funding streams these can be addressed before the final document is submitted.</p> <p>More information was requested regarding the evidence base and project monitoring for the SSCF programme, and the targeting/expansion rationale. Martin Tucker explained that the three wards targeted for the SSCF programme have the highest levels of worklessness in the borough; while the majority of beneficiaries will be from these wards the programme is not “postcode” restricted. The geographical expansion of the programme to cover more NRF wards will allow greater flexibility in delivery. The embedded evaluation framework will report each month on programme delivery; by January there will be established real data on delivery which will be used to identify any shortcomings.</p> <p>The Chair expanded that the three wards targeted by the SSCF programme were those where the greatest impact could be made, and also those where the most added value could be derived for neighbouring wards.</p> <p>The recommendations for optional indicators and stretch targets were approved by the Board in principle. Members were given two days to submit views on the targets.</p>
<p>5. LEGI Update</p>	<p>Karen Galey gave a summary on the status of Haringey’s LEGI proposal, which is focused on Tottenham and the creation of an Enterprise Quarter to stimulate the growth of an enterprise culture. The proposal is worth £18 million over 10 years (2007 – 2016), and the process is highly competitive. The Chair noted that there has been a high engagement from the business sector in the formation of the bid, and that it contains an integrated package of measures in a focused geographical area.</p> <p>Initial feedback from the LDA has been positive; David Hennings noted that we have worked more closely with the funders to help match their priorities with ours. Manoj Ambasna commented that this proposal was much more integrated than the previous submission.</p> <p>The next stage of the application is a short listing process, with successful bids invited to National Panel interview to be held in early November.</p>

<p>6. SSCF Neighbourhood Element Programme Update</p>	<p>Martin Tucker presented the SSCF Update paper to the Board. Contract negotiation meetings have been held with all providers and delivery of all interventions started on or before the 4th September.</p> <p>Economic Regeneration have held the inception meeting with the evaluators and have agreed a detailed work programme including a first programme meeting with Project Managers, Evaluators and Economic Regeneration on 15 September 2006.</p> <p>A full progress report detailing achievement of outputs, spend and progress towards outcomes will be presented to the Board's December meeting.</p>
<p>7. Community Strategy</p>	<p>Janice Robinson presented the paper on the Community Strategy consultation. Attention was drawn to the 4 questions that are being asked of all HSP Theme Board members. The consultation process is currently open, and members are invited to send their responses to Helena Pugh by the 13th October. Also requested were any relevant consultations that partners have already conducted. Some of the preliminary findings were outlined. Crime and fear of crime have emerged as a concern, along with various other quality of life issues such as improved shopping facilities.</p> <p>1000 responses have been received so far, with the geographical spread of these roughly even throughout the borough. Consultation is being conducted in part through area assemblies to ensure this. From initial analysis responses appear to be similar throughout the borough; a more detailed analysis can be undertaken once the consultation period is over. The question of what would be an acceptable response figure was raised. For qualitative purposes this would be 1% of the total borough population; however it was noted that this is a qualitative consultation.</p> <p>HARCEN would welcome a consultation visit, and Mike Thompson noted that they conduct market research on Wood Green Town Centre which would provide an interesting comparison.</p>

<p>8. Key Performance Indicators Report</p>	<p>Ambrose Quashie presented the KPI report for the 3rd quarter 2006. It was commented that a cross borough comparison would be a useful tool. Barnet and Enfield were suggested; however a more meaningful comparison would be between Haringey and statistically comparable boroughs such as Southwark and Tower Hamlets.</p> <p>Lenny Kinnear noted that the increase in NEET reflects a change in the way NEET is measured; 16 year old school leavers are now included in the figures from the April when they leave.</p> <p>IB/SDA claimant figures in the West of the borough were queried. Possible reasons for these include an older population than in the East of the borough, and the correlation between social housing areas in the West and high levels of deprivation. Some wards also contain large areas of undeveloped land (principally parks) which can affect area based statistics.</p>
<p>9. Future Developments</p>	<p>David Hennings presented to the Board, outlining the key future developments for Haringey. The forthcoming Comprehensive Spending Review may have financial implications for Haringey, and reflect changes in policy direction by central government. The SSCF programme is a pilot, and will not solve the problem of worklessness in the borough on its own. 2012 will provide opportunities for business and employment, and there is a need to consider the best way to harness these.</p> <p>Developing the Upper Lea Valley vision will require thinking afresh on the direction of this. Manufacturing is not the primary focus, and thought is needed on how it will affect the employment and business agendas. Objective 2 funding is ending, and there will be a substantial reduction in the amount of LDA funding for the ULV. There is a need to consider how this decline will be managed, and concurrently tap into new funding streams that are coming online. The rise of unemployment in the national economy is an active problem.</p> <p>The Cultural Quarter has to be revisited; what were we trying to achieve and what has been delivered? It was noted that a Web design firm has recently moved into the Chocolate Factory based on the strength of the IT systems in place. Business Development beyond LEGI needs to be addressed.</p> <p>The principle points raised in the presentation will be used as a template for a brainstorming session at the next Board meeting.</p>

9. A.O.B.	The date of the next Board meeting is: <ul style="list-style-type: none">• 5th December• 2:00 – 4:00 pm• Civic Centre



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HARINGEY WELL-BEING PARTNERSHIP BOARD

MONDAY 4 SEPTEMBER 2006 at 19:00hrs
CIVIC CENTRE, HIGH ROAD, WOOD GREEN, LONDON N22

DRAFT MINUTES

PLEASE SEE APPENDIX ONE OF THE MINUTES FOR A LIST OF THOSE MEMBERS PRESENT AT THE MEETING.

1. **APOLOGIES** (Agenda Item 1):

Haringey Probation Service	Sean Walker Head of Service Delivery
Haringey Association of Voluntary and Community Organisations (HAVCO)	Stanley Hui (<i>represented by Pamela Pemberton</i>)
Haringey Metropolitan Police	Simon O'Brien Borough Commander
Haringey Council	Cecilia Hitchen Deputy Director, The Children's Service, Haringey Council
Haringey Council	Anne Bristow (<i>represented by Mary Hennigan</i>) Director of Social Services, Haringey Council
Haringey Teaching Primary Care Trust	Tracey Baldwin Chief Executive, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	Gill Prager Director of Corporate and Partnership Development
Haringey Association of Voluntary and Community Organisations (HAVCO)	Robert Edmonds Director, Age Concern Haringey

2. **URGENT BUSINESS** (Agenda Item 2);

None

3. **DECLARATION OF INTERESTS** (Agenda Item 3):

None

4. **MINUTES** (Agenda Item 4):

RESOLVED

That the Minutes of this Board meeting held on 19 July 2006 be confirmed and signed as a correct record by the Chair subject to changes.

5. OUR HEALTH, OUR CARE, OUR SAY: TAKING THE AGENDA FORWARD IN HARINGEY (Agenda Item 5):

Catherine Galvin, by way of a joint presentation, informed the Board that serious discussions were needed on the OHOCOS agenda, and that a sub-discussion group would be needed to deal with this issue. During the presentation, she outlined the aims, especially the reconfiguration of services and promotion of independence in order to address a largely unaffordable social care structure at present. The goals and seven outcomes (be healthy, stay safe, make a positive contribution, achieve economic well-being, enjoy and achieve, be independent, and access to an affordable and decent home) were highlighted to the Board which, it was hoped, would encapsulate the aims and ambitions that are set out the White Paper.

In respect of the Closer Working, Catherine outlined the issues surrounding this such as the need to have a single complaints system and adopt more robust joint workforce planning. The Board also heard of the improved range of services that would come as a result of the agenda. The Board finally heard about the issues surrounding the agenda, namely, money (investment and timing), joint planning (politics and outcomes), and expectations.

The Board discussed how the agenda could be taken forward. It was felt that detailed discussions needed to take place at a strategic level between key partners, having understood the political ambitions in the long-term. There would need to be closer partnerships and thought about how the services could affect the desired shift to public health preventative measures. There would also need to be highlighting of the funding streams available, whilst some issues around commissioning in the London regional sphere would need to be considered too. Once a framework for discussion these prevalent issues, it would then be necessary to report back to the Board on taking the agenda forward.

The Board also considered some of the points raised in the presentation that the strategic level group would need to discuss such as what would be the strategy for joint-working. Further, how people use services would need to be understood in order to plan effectively. Also, the emphasis on expectations should not be misunderstood and there would need to be a clear definition of what this meant and how to understand it in order to address it. The issue of choice was also raised as was the opportunity for doing something different by focussing on joint-working in order to strive for *the best*. The possibilities were considered to be more about realignment of services rather than extra funding in some cases.

RESOLVED

- (i) That the key partners set up a small strategically led group to consider the issues highlighted and report back to the Board.

6. FEEDBACK ON LAA (Agenda Item 6):

Dr Ann-Marie Connolly gave a presentation to the Board on the LAA which began by outlining what the LAA is and highlighted the four blocks of which the Board would focus mainly on the *Healthier Communities and Older People* block. The Board heard that the development of the LAA would involve working groups, identification of interconnecting issues and consultation with the relevant Partnership Boards of which this Board would be asked to contribute toward. The Board were also introduced the types of targets used in the LAAs, namely, mandatory (targets already set), optional (targets and indicators set by the Partnerships), and stretch (either mandatory or optional targets that can stretch performance by setting tougher target than those outlined by the government and can achieve pump priming funding). The Board would be expected to consider at length the stretch targets.

There was a lengthy discussion after the presentation in which a number of issues were raised. The Board heard that targets on mental health and employment would need to be considered, although the targets are generally quite broad and would pick on these issues nonetheless to be made more explicit. Vulnerable people living in decent homes was also raised as a possible target. The Board also heard that if not explicitly dealt with in the targets, the problems of sicklecell would also need to be highlighted. Further, the issue over volunteering was raised and largely considered to be an important issue for further discussion although it did already appear significantly amongst some of the 10 to 12 stretch targets that the partnership is required to draft. The importance of setting targets that are measurable was highlighted to the Board. Also, the need to reflect partnership working especially on issues that have persisted within Haringey for a number of years such as the growth of new communities within the borough. The emphasis would be to achieve more than the sum of the individual parts in terms of the priority stretch targets achieved. The Board largely agreed that joint working would capture this achievements.

RESOLVED

All responses to be channelled through Helena Pugh and/or Ann-Marie Connolly.

7. COMMUNITY STRATEGY (Agenda Item 7):

There was a session led by Janette Gedge Wallace, Haringey Council's Corporate Consultation Manager, on the renewal of the Council's Sustainable Community Strategy which partners were invited to engage with. The Board were presented with the findings of a public consultation event which focussed on four main questions (What's good about Haringey? What three things would make Haringey better? What should Haringey be like in 10 years time? And What concerns do you have?).

The Board was then split into groups to discuss the most prevalent themes that it would like to see in the renewed Community Strategy. Haringey's Performance and Improvement Team (HPIT) facilitated these session in order to extract the merging themes from the Board, and the Board would receive a full report in due course. The Board considered how partnership working could work better for the benefit of the borough and its communities and considered some of the barriers to this. These responses too would be summarised by the HPIT.

8. UPDATES (Agenda Item 8):

The Board received seven written updates as follows:

- (i) Older People
- (ii) Mental Health
- (iii) Supporting People Management Board
- (iv) Healthier Communities
- (v) Housing Executive
- (vi) Performance and Strategy Group
- (vii) Joint Service Priorities Group

There was also a verbal update from the Haringey Teaching Primary Care Trust on the financial issues which included a further amount of £1.6m that had arisen as a result of a lack of funding from central government. The implications of this reduction in funding were being considered and would be reported back to the Board in due course. Similar issues were reported from the Whittington Hospital Trust. The impact on Council services as a result of this was considered significant, and a meeting to discuss this in further detail between key figures at the Council and the relevant hospital trusts was called for by the Chair.

RESOLVED

The Board noted all of the updates from Board's sub-groups.

9. MEMBERSHIP AND TERMS OF REFERENCE (Agenda Item 9):

RESOLVED:

That the Board agreed to the Terms of Reference before them.

10. CONFIRMATION OF HWBPB REPRESENTATION TO THE HARINGEY STRATEGIC PARTNERHIP (Agenda Item 10):

RESOLVED:

The Board delegated responsibility for choosing the representation to the Chair and Vice-Chair. Between them, it was later decided that the Chair would represent the Board on the HSP for the remainder of the municipal year.

11. ANY OTHER BUSINESS (Agenda Item 11):

None

12. ITEMS OF URGENT BUSINESS (Agenda Item 12):

None

13. PROPOSED DATES FOR MEETING IN 2006/7 (Agenda Item 14):

RESOVLED

The following dates were reconfirmed by the Board:

- 14 December 2006, **7pm** – Haringey Civic Centre

- 15 March 2007, **7pm** – Haringey Civic Centre

14. FUTURE AGENDA ITEMS (Agenda Item 15):

Board Members were reminded to submit proposed agenda items for the next meetings to Nicolas Mattis (nicolas.mattis@haringey.gov.uk), no later than 20 November 2006.

The meeting ended at 21:45 hours.

Councillor BOB HARRIS

Chair, Haringey Well-Being Partnership Board 2006/2007

Date: _____

MEMBERS PRESENT AT THE MEETING

4 September 2006

NOTE: Please inform the Committee Clerk if the name and/or contact details of a representative changes for any reason.

AGENCY	REPRESENTATIVE
CORE MEMBERS	
Haringey Council	Councillor Bob Harris <i>Chair of Haringey Well-Being Partnership Board</i> Executive Member for Health & Social Services
Haringey Council	Councillor Isidoros Diakides Executive Member for Housing
Haringey Council	Councillor Dilek Dogus Ward Member
Haringey Council	Councillor Gideon Bull Chair of Overview and Scrutiny Committee
	John Morris
Haringey Teaching Primary Care Trust	Richard Sumray <i>Vice-Chair of Haringey Well-Being Partnership Board</i> Chairman, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	Dr. Ann-Marie Connolly Director of Public Health
Haringey Teaching Primary Care Trust	Cathy Herman Non Executive Director, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	Lesley Misrahi Non Executive Director, Haringey Teaching Primary Care Trust
	Narendra Makanji
Barnet, Enfield and Haringey Mental Health Trust	Carl Lammy
Haringey Community Empowerment Network (HarCEN)	Faiza Rizvi
Haringey Community Empowerment Network (HarCEN)	vacancy
College of North East London (CoNEL)	vacancy

OBSERVERS & GUESTS	
	Helena Pugh (Haringey Council)
	Nicolas Mattis (Haringey Council)
	Catherine Galvin (Haringey Council)
	Deborah Cohen (BEH Mental Health Trust)
	Janette Gedge Wallace (Haringey Council)

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**Minutes of the
SAFER COMMUNITIES EXECUTIVE BOARD
Monday 11 September 2006
11 am, CIVIC CENTRE, LONDON, N22**

SCEB13 ATTENDANCE/APOLOGIES (Agenda Item 1):**Members Present:**

Dr Ita O'Donovan	Chair	Chief Executive, LBH
John Brown		Borough Commander, Haringey Fire Service
Jean Croot		Head of Safer Communities, LBH
Margaret Barker		Crime Advisor, GOL
Sean Sweeney		Metropolitan Police
Jan Doust		Children's Service, LBH
Gillian Prager		Haringey TPCT
Sean Walker		Probation Service
Claire Kowalska		Community Safety Team, LBH
Siobhan Harper		
Natasha Porter		
Rowan Fraser		
Marion Morris		
Enid Ledgister		
Janette Karklin		

Also present:

Katie McCracken
Janice Robinson
Nilam Popat
Nicolas Mattis

Apologies:

Councillor Nilgun Canver	Executive Member, Crime and Community Safety
Deborah Cohen	Haringey Mental Health Services
Andrew Travers	Interim Director of Environmental Services, LBH
Kirsten Hearn	
Simon O'Brien	Borough Commander, Metropolitan Police (represented by Sean Sweeney)

SCEB14 MINUTES AND MATTERS ARISING (Agenda Item 2)

Regarding the minutes of the meeting on 12 June 2006, it was noted that SCEB3 para 8, should have read: Deborah Cohen informed the Board that a "proposal" had been submitted for a specialist crack cocaine service.

RESOLVED:

That the minutes be approved subject to this corrections.

SCEB15. COUNTER-TERRORISM – VERBAL UPDATE (Agenda Item 3):

There was no verbal update given due to absence of the Police Borough Commander. However, the Chair gave an outline of her attendance at a meeting with Scotland Yard officials at which it was emphasised that informing people about the treat of terrorism required sensitivity. The strengthening relations between the Metropolitan Police and local authorities had, broadly speak, made progress.

SCEB16. HATE CRIME AND HARASSMENT STRATEGY AND ACTION PLAN (Agenda Item 4):

Claire Kowalska outlined the purpose and background of the Strategy, and highlighted the amendments that had been made. Katie McCracken informed the Board of the priorities for action, namely *improving community cohesion, long term prevention work, improving intelligence, encouraging reporting of hate crime and harassment, and responding to hate crime and harassment*. She stated that the Strategy would be extended following consultation with Partners and that this would be a catalyst for future action in this field of work. The Board heard that the resource implications stemming from the Strategy were minimal as most of the actions would be subsumed into existing work plans and staff resources, but that there would be implications of development costs, training, communications and the development of a directory of organisations and services relevant to offer support to victims. Board members were encouraged to take on responsibilities on an as-and-when basis over the two-year cycle of the Strategy in areas that they could best support.

The Board heard that the Strategy should made explicit reference to safe-guarding children and this was agreed. There would also be clarity over the use of the terms “education” and “children and young people’s services”. Board members were invited to submit any additional comments directly to Katie McCracken who would also ensure that the Strategy was in line with Commission for Racial Equality guidelines.

RESOLVED

That the Board endorse the approach, priorities and action plan and agree to support the implementation of the Strategy, subject to endorsement by the Council’s Executive.

SCEB17. PARTNERSHIP DATA REPORT: KEY THEMES AND ISSUES (Agenda Item 5):

The Board were informed of the key findings in the most recent assessment of data around the areas of anti-social behaviour, acquisitive crime, violent crime and youth and crime. Board members were asked to feedback on the findings in an effort to get the best mix of data in the range of sample spaces chosen and the Board recognised that the illustration of Partner data added value to the findings and ensured clarity on what otherwise could be misconstrued messages emanating from the data, particularly over issues such as rapes of children. There was a need to ensure sensitivity and this would be achieved by clearing data sets with relevant Partners prior to any publication of them. The Board expressed its gratitude for the work on these findings to date.

SCEB18. COMMUNITY STRATEGY (Agenda Item 6):

Janice Robinson, Project Manager for the renewal of the Sustainable Community Strategy, highlighted to the Board the five themes of which the Policy and Partnerships Team would welcome feedback from Partners on in the development of the renewed sustainable community strategy that was currently at a consultation stage. These were:

- What are the good things about Haringey?
- What three things do you think would make Haringey a better place?
- What should Haringey be like in 10 years' time?
- What concerns do you have about Haringey?
- How do you think we could work better in partnership?

The Board were also given an update on the process so far in terms of the consultation and development of the Community Strategy, namely that an HSP Conference had been held in May 2006 to establish partners' main issues that they would want address by the Strategy. Further, that a post-card consultation campaign had been undertaken with members of the public which had proved very successful in terms of establishing what were the expectations and aspirations of the public. A summary of these findings were tabled to Board members and there would be opportunities for Board members to participate in the consultation process.

The Board had a brief discussion on some of the issues raised in the public consultation, namely that there appeared to be gap between perception and reality of crime fears and the issues over the reporting of crime which need to be taken into account. It was accepted however, that if people are "feeling" crime, then there is a problem – this would need carefully managing. There was a recognition of the relation between physical/visability improvements and reassurance over crime. The Board also mentioned campaigns around promoting activities that people may fear due to a perception of crime, such as using public parks. Board members were asked to submit their comments to the Council's Policy and Partnership's Team by 13 October 2006.

SCEB19. DRAFT LOCAL AREA AGREEMENT (Agenda Item 7):

Nilam Poppat, Principal Policy Officer Haringey Council, informed the Board about the Safer Stronger Communities (SSC) Block of the LAA, and the possibility of being creative in the use of the SSC Funds. The Board were also informed of the Special HSP LAA workshop that would take place on 18 September in order to draft the draft LAA ahead of submitting to Government Officer of London. The overarching issues to capture in the LAA would be:

- (i) Economic diversity and prosperity
- (ii) A focus on young people (14-24)
- (iii) Narrowing the gap between East and West of the borough.

The Board were also introduced to the types of targets used in the LAAs, namely, mandatory (targets already set), optional (targets and indicators set by the Partnerships), and stretch (either mandatory or optional targets that can stretch performance by setting tougher target than those outlined by the government and can achieve pump priming funding). The Board would be expected to consider at

length the stretch targets with a view to identifying a mixture of those that have worked well in the past, and those that will require experimental/new planning.

SCEB 20. MENTAL HEALTH REPORT (Agenda Item 8):

Siobhan Harper highlighted to the Board five key recommendations that were pertinent to Haringey in terms of Mental Health services after a comprehensive review of these by the Patient Pathway Project. She outlined the progress to date on the five which were outlined in the Report to the Board. There was also a short explanation on the Police Liaison Pilot based at Hornsey Police Station and it was felt that there could be a relationship between the findings from this pilot and those outlined by the Partnership Data Report.

The Board heard concerns that a Haringey board on mental health was needed in order for the Haringey Probation Service to feed into. There were also concerns raised over the MAPPA. The Board also heard that the Project would be focussing on adult mental health, and that youth issues would be linked to CAHMS.

RESOLVED:

The Board noted the discontinuation of the Haringey Mental Health Committee, and gave support to the continuation of the Police Liaison Service and noted the intention to bid for funding from the SSC Fund and other appropriate funding sources.

SCEB 21. LONDON RESETTLEMENT STRATEGY (Agenda Item 9):

The Board was given a brief outline of the Strategy and emphasised that domestic violence featured significantly in the project. The Board heard what input it could give to the Strategy, namely representation on the local strategic group, links to local prolific and other priority offender schemes, and to voluntary and community sector and faith communities.

RESOLVED:

That regular reports are provided to the Board regarding this programme, the frequency to be dependent on progress made.

SCEB 22. CCTV REVIEW UPDATE (Agenda Item 10):

Sean Sweeney gave some background to the Review that had been commissioned by the Board in conjunction with the Council's Overview and Scrutiny Committee and outlined the scope of the review for the Board's approval.

RESOLVED:

That the Board approved Review and gave its support to the Review where necessary.

SCEB 23. FEEDBACK FROM PERFORMANCE MANAGEMENT GROUP (Agenda Item 11):

Clair Kowalska gave a verbal update on some of the projects under way by the Council's Safer Communities Team and reported some slippage in terms of the Communications Plan and Community Engagement work due to the summer

recess, but stated that most work was on track. Other good progress made was on the ASB Action Plan, and the Wood Green Consultation which awaited further progress. An update from DAAT would go before the Board at its next meeting.

RESOLVED:

The Board noted this update.

SCEB 24. YOUTH CRIME PREVENTION STRAGETY (Agenda Item 12):

The Board was informed that the Strategy was in draft form and that it was linked to Children and Young People’s *Children’s Plan* in order to highlight five key strategic aims in terms of youth crime prevention after the Council’s Overview and Scrutiny Committee reported its findings from a review of the Youth Offending Service (YOS).

RESOVLED:

That the Board approved the draft Youth Crime Reduction Strategy, to be subsequently discussed by the YOS Partnership Board and its progress monitored by the SCEB.

SCEB 25. DRUG INTERVENTIONS PROGRAMME (Agenda Item 13):

Marion Morris gave a outline of the programme and talked about the outcome of the tendering process, in particular that the contract had been awarded to the Crime Reduction Initiatives scheme. The Board was also informed of the sign-off of the COMPACT dispite some concerns about its robustness. It was agreed that the Board would receive more regular updates on this due to the importance of the performance of these schemes.

Sean Walker informed the Board that the Prolific and Priority Offenders Scheme would also be reported back to the Board in terms of progress made.

SCEB 26. ANY OTHER BUSINESS (Agenda Item 14);

Gill Prager informed the Board that findings of the investigation in Ishmal Doggen would “go live” before the next meeting of the Board.

SCEB27. DATE OF NEXT MEETINGS

- Monday 18 December 2006, 11am, Civic Centre
- Monday 12 March 2007, 11am, Civic Centre

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DR ITA O’DONOVAN

Chair, Safer Communities Executive Board 2006/7

Date.....

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HSP MEMBERSHIP 2006/7

NOTE: Please inform the Committee Clerk if the name and/or contact details of a representative changes for any reason.

	Sector group	Organisation (s)	No. of reps	Name of representative
Core Agencies	Local Authority	Haringey Council	2	Cllr. George Meehan , Leader of the Council (Chair) Dr Ita O'Donovan , Chief Executive
	Health	Haringey Teaching Primary Care Trust	2	Richard Sumray , Chairman Tracey Baldwin , Chief Executive
	Housing	Registered Social Landlords Homes for Haringey	2	Andrew Billany , Chief Executive, Hornsey Housing Trust Michael Jones , Chairman
	Community Safety	Metropolitan Police	1	Simon O'Brien , Borough Commander
	Jobs and Training	JobCentre Plus	1	Walter Steel
	Higher Education	Middlesex University	1	Prof. Norman Revell , Pro Vice-Chancellor
	Further Education	Learning and Skills Council College of North East London	2	Yolande Burgess Paul Head , Conel Principal (Vice-Chair)
Community & Voluntary Sector	Councillors	Haringey Council	3	Cllr. Nilgun Canver Cllr. Lorna Reith Cllr. Isidoros Diakides
	Community Sector	HarCEN	3	Faiza Rizvi Mohammed Elmi Lauritz Hansen-Bay
	Voluntary sector	HAVCO	3	Markos Chrysostomou John Egbo Dixie-Ann Joseph
	Race Equality	Race Equality Joint Consultative Committee	1	George Martin
	Faith Groups	Peace Alliance	1	Pastor Nims Obunge
	Youth	Haringey Youth Council	2	Youth Councillor Shayan Mofitzadeh Youth Councillor Adam Jogee
	New Deal for Communities	The Bridge NDC	1	Symon Sentain , NDC Programme Director
Themes	Thematic boards	1 x representative from each thematic board	5	Sharon Shoesmith , CYPSPB representative Enid Ledgister , SCEB representative Stanley Hui , Enterprise representative Cllr. Brian Haley , BPP representative Cllr. Bob Harris , HWBPB representative
MP's	MP's and GLA reps	2 MP's and 1 GLA representative	3	David Lammy , MP for Tottenham Lynne Featherstone , MP for Hornsey and Wood Green Joanne McCartney , GLA AM for Haringey and Enfield
		TOTAL	33	
	Organisation (s)		No. of reps	Name of representative
Observers	Government Officer of London		2	Steve Speed Shaun Rogan
	Chair of Overview and Scrutiny Committee		1	Cllr. Gideon Bull

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